



K N O X V I L L E
E M P O W E R M E N T Z O N E

*Opening doors.
Developing dreams.*

Knoxville/Knox County, Tennessee Empowerment Zone

Empowerment Zones / Enterprise Communities

Annual Report

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Community Development Department
Madeline Rogero, Director
Prepared by
Gwen Winfrey, Project Specialist



CITY OF KNOXVILLE
B I L L H A S L A M , M A Y O R

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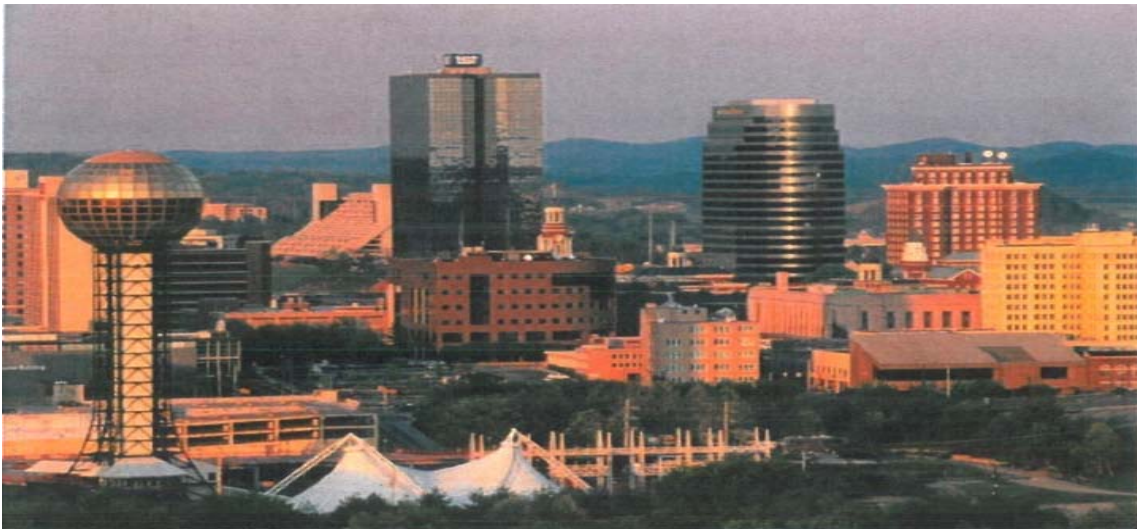
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Knoxville/Knox County, Tennessee Empowerment Zone

2010 Empowerment Zone Annual Report



Executive Summary

Strategic Vision For Change

The year is 2010. The Knoxville/Knox County, Tennessee Empowerment Zone is widely recognized as one of America's most desirable places to live, work, and raise a family. Creation of new job opportunities, as well as retention and expansion of existing businesses, has fostered the rebirth of the Empowerment Zone. A spirit of entrepreneurship and community capitalism emanates from the Zone. East Tennessee's principal centers of government, finance, and cultural entertainment are located here.

The downtown area is vibrant, with an improved invigorated office and retail core, additional facilities for conventions, meetings and lodging, festive waterfront attractions, and increased residential population. Housing is available for a wide range of family sizes and incomes. The historic, traditional neighborhoods surrounding downtown Knoxville are accessible and reconnected, attracting families and individuals looking for a central location, convenient services, and an affordable housing supply.

Community involvement has never been stronger in Knoxville. Residents and businesses in the Empowerment Zone have a strong voice in local government policy-making. The Zone is thriving and self-sustaining; the area no longer would qualify for a federal Empowerment Zone designation

Community Based Partnership

The activities in the Community Based Partnership category have resulted in:

- \$3,806,808.81 in EZ funding
- \$1,361,254.00 in leveraged funding
- 201,742.96 in program income
- \$920,616.00 in EZ funds expended this year
- 477 Meetings held (open to the public)
- 2,106 EZ residents trained
- 25 Organizations supported
- 16 EZ residents hired

G2 C1 P1 GOVERNANCE BOARD OF EZ

Description: The Partnership for Neighborhood Improvement (PNI), a nonprofit organization that has been in existence since 1988, served as the Governance Board for Knoxville's EZ.

Status: Completed in 2010

Funding: No EZ funding is allocated for this project.

Accomplishments: PNI has a 17 member Board of Directors comprised of representatives appointed by the Council of Involved Neighborhoods (COIN) (a coalition of neighborhood organizations) and Knoxville City Council each select six board members. Three Board members are representatives of other resource providers such as banks, businesses, and foundations. The two remaining Board members include City and County mayoral appointees.

During the ten year EZ designation period, the PNI Board met monthly to approve projects, monitor the implementation of projects, and to review fiscal management of the EZ program. PNI and the City were committed to having strong meaningful citizen input at every level of decision-making. To effectively achieve this goal, PNI put in place a citizen participation process that included the six Zone Advisory Councils (ZACs), Planning Committee, and an Evaluation Committee. The ZACs served as advisors to PNI, and made up two-thirds of the Planning and Evaluation Committees. See G2C2P3 Zone Advisory Councils.

The Planning Committee, Evaluation Committee, and ZACs met monthly to make project/program recommendations, and evaluate the effectiveness, impact and accomplishments of EZ funded projects/programs. They also recommended contract extensions and renewals to PNI board for approval. PNI and the City conducted quarterly meetings with the agencies that implemented EZ projects. PNI also used the assistance of numerous subcommittees and issue-specific task forces and working groups. The committees met frequently to provide input for special projects such as the Lonsdale Commercial Development, Vestal Redevelopment, and the Blighted Properties Redevelopment Program.

G2 C2 P1 TRANSFORMING NEIGHBORHOODS TOGETHER – ROUND III

Description: Transforming Neighborhoods Together (TNT) is an internationally-recognized grassroots planning program that was one of 25 National Excellence Award winners representing the U.S. at the United Nations City Summit: Habitat II Conference in Istanbul, Turkey in 1996. The program involves a two-step process that begins with strategic neighborhood planning followed by implementation of the plans, which is typically conducted with government or corporate assistance.

Status: Postponed

Funding: This project was funded through the City of Knoxville's Community Development Block Grant program.

Accomplishments: The Center for Neighborhood Development was the lead agency responsible for implementing the TNT program. The TNT program worked with several neighborhoods such as West View, Parkridge, Vestal, Morningside, Old North, Chilhowee, Old Sevier, Oakwood Lincoln Park and South Haven to develop neighborhood

plans. Neighborhood plans provided a guide for future development of the area, articulated shared visions about the future and identified tasks necessary to achieve the goals of the plan. The TNT program was suspended when CND closed. It is hoped that another organization will implement TNT in the future.

G2 C2 P2 EZ ADMINISTRATION

Description: The City of Knoxville and PNI were responsible for the administration of the Knoxville/Knox County Empowerment Zone. The City served as the fiscal agent and main contact with the U.S. Department of Housing and Urban Development (HUD), disbursed EZ funds, entered into contracts with agencies for approved projects, monitored project performance, and managed and submitted required federal reports.

Status: Completed in 2010

EZ Funding: \$2,644,689.24

Accomplishments: The City of Knoxville and PNI worked together to further strengthen governance, administrative, programmatic and financial responsibilities as a Round II Empowerment Zone designee. The EZ Performance Measures and Annual Reports were submitted to PNI and HUD for approval. The City executed contracts with public and private organizations, conducted compliance monitoring, managed funding disbursements to sub grantees, and submitted required federal reports.

City staff coordinated the work of EZ related committees, working groups and task forces. The City also supported the efforts of grassroots organizations and nonprofit agencies. These outreach efforts were strengthened by staff attendance at various community and neighborhood-based functions; networking with civic, business and professional organizations; and making EZ presentations on various projects and services.

The City adopted a process to empower citizens, grassroots non-profits and for profit organizations to meet the eligibility requirements to become an EZ implementer and service provider. The City provided financial and technical assistance to potential service providers in obtaining proper licensing, insurance, permits, etc.

The City marketed EZ tax credits, incentives and bonds. Various City departments collaborated with Knoxville Area Chamber Partnership and private organizations to assist the EZ efforts by utilizing tax credits and bonds to expanding businesses on ways to utilize tax credits and bonds to attract new businesses and create jobs.

G2 C2 P3 ZONE ADVISORY COUNCILS

Description: The goal of this project was to promote public participation in the Empowerment Zone for the purpose of determining funding and project priorities within the EZ.

Status: Completed in 2005

EZ Funding: \$1,162,119.57

Accomplishments: Knoxville's EZ was divided into six geographic defined areas called Zone Advisory Councils (ZACs). Each ZAC included several neighborhoods and one or more public housing developments. Individual ZAC membership was limited to residents, property owners, businesses, employees, schools, faith based organizations and non profits located within the ZAC geographic boundaries. Each ZAC through a caucus system, elected a 15 fifteen member advisory board of which eight seats were filled by ZAC residents.

The ZACs were established in spring of 2003. They were responsible for assessing their individual ZAC, setting priorities, and determining concepts for improvements. The ZACs submitted 39 project ideas to the PNI Board for consideration. Due to receiving \$25.6 million dollars instead of \$100 million dollars, the following concepts were implemented: Academy of Finance (Central ZAC), Minority Business Training and Apprenticeship (Central ZAC) Five Points Retail and Grocery (East ZAC), Commercial Façade (North ZAC), Food City Grocery & Deli (Northwest and West ZACs), Stephen Square Business Expansion and Stephen Square Property Acquisition (West ZAC) Lonsdale Commercial Development (Northwest ZAC), and Vestal Commercial Development (South ZAC). All of the ZACs recommended that EZ funds be used for housing, workforce training and education. As a result, PNI and the City implemented the following programs: Blighted Properties Redevelopment, Home Repair, Project GRAD Summer Institute and Career Center.

The ZACs also assisted with planning and evaluating Zone wide improvements. Faced with reduced EZ funding and reduced ZAC participation, it was determined early in the 2005 fiscal year that the ZACs had served their essential

purpose. In October 2005, PNI hosted an event to celebrate the work performed by the ZACs. This project created 10 EZ jobs.

G2 C2 P4 EZ ADMINISTRATION PROGRAM INCOME

Description: Utilize program income generated from G3 C3 P2, Stephens Square Business Expansion and from the sale of surplus furniture and equipment.

Status: Completed in 2009

EZ Funding: \$201,742.96

Accomplishments: The City received a loan repayment of \$199,750 generated from the Stephens Square Expansion of Existing Businesses, G3. C3.P2 and \$1,992.96 from EZ Administration, G2.C2.P2, the sale of surplus furniture and equipment. This program income was used to offset EZ expenses associated with governance and administration.

Economic Opportunity

Projects in the Economic Opportunity category have resulted in:

- \$18,298,593.47 EZ funding
- \$274,477,710.69 leveraged funds
- \$2,598,728.31 received in program income
- \$5,170,169.38 EZ funds expended this year
- 19 Job Training Programs
- 10,438 Persons Trained
- 2,154 Trainees Placed in Jobs
- 55 Job Fairs
- 1,278 Job Fair Attendees Placed in Jobs
- 194 Business Loans
- 2,701 Jobs Created or Retained
- 3 Brownfield Site Remediated

G3 C1 P1 CAREER CENTER

Description: The purpose of the project was to provide Zone residents with education, training, and links to job opportunities. Pellissippi State Technical Community College (PSTCC) was selected to implement the project. During 2001, PSTCC renovated the former Knoxville Catholic High School for use as the Career Center and has since conducted a variety of outreach, assessment, referral and training activities intended to improve the skills and viability of the Empowerment Zone's workforce.

Status: Completed in 2010

EZ Funding: \$2,850,338.79

Accomplishments: The EZ Heart of Knoxville Career and Resource (Career Center) is housed within the Pellissippi State Technical Community College (PSTCC), Magnolia Avenue campus, the former location of the Knoxville Catholic High School. Knoxville received \$925,000 in special funding through the HUD Economic Development Initiative to renovate the Catholic High School gym for housing the Heart of Knoxville Career and Resource Center.

The Career Center officially opened for business in November, 2001 and began implementation of the multi-tiered workforce training program (core services, intensive training and advanced training). The implementation plan was designed to reach a target population of EZ residents who are impacted by barriers such as single family head of household, under employed, homeless, physical and emotional disabilities, lack of high school diploma, criminal background and substance abuse.

Core services are basic job readiness and job search services. Core services are primarily self-directed by the client including, but not limited to, searching print and electronic job listings, researching job requirements, obtaining labor market information, GED preparation, resume development, and using resource library materials.

Intensive training services require a greater amount of Career staff involvement than core services. This category includes, but is not limited to, career assessment, case management, educational assessments and supportive services including transportation assistance, licensing and certification fees, GED testing, daycare and other related expenses.

Advanced training services provide short-term job training (six months or less) through approved Workforce Investment Act (WIA) training providers to gain and/or upgrade job skills towards sustainable employment or advanced training opportunities. Providers include area colleges, technology centers, trade schools, and labor unions that provide classroom and online instructions, apprenticeships, and internship opportunities. Specific training opportunities in this category may include, but are not limited to, cosmetology/beauty school, certified nursing assistant programs, construction trades, and medical recordkeeping.

Since the opening of the Career Center a total of 8,976 unduplicated EZ residents received training with a total of 3,132 hired. To assist with job training endeavors, PSTCC established contracts with local businesses, public and non-profit agencies. Residents enrolled in various training programs such as LPN, Certified Nursing Training, Medical Terminology, Medical Billing/Coding, Industrial Maintenance, Medical Tech Assistants and Greens Skills training for the Solar Photovoltaic track.

Service vouchers were issued to training agencies for students' tuition, book and fees. Supportive services, such as books, childcare assistance, transportation, uniforms, license fees, equipment and tools, were provided to assist eligible EZ residents in their efforts to complete training

A total of 57 job fairs and other recruitment events were held with 6,009 EZ residents attending and 589 businesses were assisted. During these events, 1,978 EZ residents were hired. Jobs have been secured in various arenas with starting salaries ranging from \$9.00 to \$21.00 an hour.

G3 C1 P2 CAC BEARDSLEY URBAN FARM SEED (SOLUTIONS FOR EMPOWERMENT AND EDUCATIONAL DEVELOPMENT)

Description: This project was designed to provide opportunities for Zone youth to learn about urban gardening skills and techniques for marketing their produce. This project was intended to enhance the efforts of Beardsley Urban Farm that is operated by Knoxville-Knox County Community Action Committee (CAC).

Status: Completed in 2001

EZ Funding: \$31,957

Accomplishments: SEED was a pilot employment and training program for Zone youth ages 16-25. Member youth participated in approximately 20 hours per week during a sixteen-week period and received the then minimum wage of \$5.15 per hour for each hour of participation. Interaction with the youth focused on building positive mentoring relationships, providing referral to needed services and programs, encouraging job readiness and maturity, occupational awareness, and teaching needed skills.

Specific training introduced youth to careers in landscaping, horticulture, and marketing. 21 youth completed the program. An evaluation of the program and participant comments indicated that the program concept was not well received by urban youth. The governance board voted to discontinue funding for this project.

G3 C1 P3 KNOX AREA URBAN LEAGUE WORKFORCE TECHNOLOGY TRAINING

Description: The original Inner net project (see G3.C2.P5) was renamed Workforce Technology Training during 2004 in order to reflect the project's revised scope of service.

Status: Completed in 2006

EZ Funding: \$320,223.92

Accomplishments: This project provided EZ residents with three-part training and three-part employment assistance. The training consisted of basic and advanced computer training, job readiness workshops, and retail customer training. Employment assistance was provided through career aptitude and assessment services, resume assistance, referrals and transportation stipends. This project resulted in 347 EZ residents being placed in jobs with an average wage of \$10.85 per hour.

G3 C1 P4 CAC WORKFORCE CONNECTIONS

Description: To provide Zone residents with education, training, and links to job opportunities.

Status: Completed in 2010

EZ Funding: \$128,320

Accomplishments: The EZ CAC Workforce Connections program was implemented on January 1, 2009. Workforce Connections, a division of Knoxville-Knox County Community Action Committee (CAC), operates training and career services under the Workforce Investment Act (WIA). Using state authorized training providers, Workforce Connections carries out a career development strategy that has a focus on in-depth career skills assessments, career planning, case management, life/workplace skills training, financial assistance for short-term occupational skills training, support services, job placement assistance, and retention services.

Workforce Connections was responsible for providing one year of area demand occupation training for 45 EZ residents and continued training for 13 EZ residents already enrolled in the program for a total of 58 EZ residents.

EZ funds were used for tuition, training supplies, books, transportation and other items such as testing, fees, uniforms, and tools, essential to complete training and become employed. Workforce Connections far exceeded these goals by providing training to 71 EZ residents. Eight-five per cent of the participants that completed training are employed in their field of study with an average wage of \$12.00 per hour.

G3 C2 P1 BROWNFIELDS REDEVELOPMENT REVOLVING FUND

Description: The goal of the project was to bring new businesses, jobs, and economic opportunities to the Zone by creating places for businesses to locate or existing businesses to expand. The Brownfields Redevelopment Fund was designed as a revolving fund to be used for the acquisition and assembly of Brownfields sites within the Knoxville Empowerment Zone. Site cleanup, development, and marketing were performed with the use of public and private funding. For purposes of this project, Brownfields are defined as vacant, underutilized, and/or potentially contaminated properties intended for primarily industrial or commercial redevelopment.

Status: Completed in 2010

EZ Funding: \$1,959,853.68

Accomplishments: The Brownfields Redevelopment project targeted two areas, the Center City Business Neighborhood (CCBN) and the I-275 Business Park. The CCBN is a 560-acre area with approximately 150 acres of developable land located between I-40 and Western Avenue, extending from the World's Fair Park to Liberty Street and adjacent to the Mechanicsville HOPE VI development and the West View neighborhood. The I-275 Business Park is located adjacent to I-275 and the I-40 Industrial Corridor, and is a 583 acre environmentally contaminated area with scattered pockets of development. This program generated \$1.5 million dollars in program income.

The redevelopment of the Center City Business Neighborhood enhanced the comprehensive revitalization efforts associated with HOPE VI. The use of HOPE VI funds was limited to housing. The use of EZ funds was for non-housing efforts. The site cleanup and development for the Center City Business Neighborhood led to the relocation of an existing business and the development of two other businesses.

Knoxville News-Sentinel: The Knoxville News-Sentinel, the area's daily newspaper, had outgrown its present downtown location it had occupied since 1928. In Fall 2000, PNI and City Council approved the use of EZ funds for property acquisition for the development of a new \$50 million, 165,000 square foot office and production facility. This development utilized 90 acres within the Center City Business Neighborhood. The construction was completed in 2002 and created or retained 543 full time and 22 part time jobs.

Cherokee Health Systems: In Summer 2003, City Council approved a development agreement for the construction of a complex for Cherokee Health Systems within the CCBN. A groundbreaking was held in June 2004 for this \$10 million project. The project was completed in Fall 2006. Construction of two medical office buildings and a pathology office began in Fall 2005 and were completed in 2009. With this facility opening, this project component resulted in 40 new and 50 retained jobs.

CCBN Food City: There was a strong recommendation from the West and Northwest ZACs that EZ funds be used for the construction of a grocery store. See G3C2P9.

I-275 Business Park (also known as Coster Shop): This Brownfield Redevelopment Project addressed a long-term need to eliminate blight along the I-275 corridor, removing a very visible eyesore and causing the cleanup of an environmentally contaminated site. In March 2006, the City and SYSCO Corporation announced the company's plan to construct a \$34.2 million distribution facility in the Business Park. This 300,000 square foot complex includes warehouse space, administrative offices, and a truck maintenance facility. The facility became operational in 2008, and serves restaurants, hospitals, schools, hotels, and other foodservice operations in eastern Tennessee and portions of Georgia, Kentucky, North Carolina, Virginia and West Virginia. The facility employs approximately 300 persons. EZ funds were not used for this project.

555 W. Jackson Ave.: This project consisted of conversion of an existing vacant warehouse building for commercial use and residential use. Total project cost was \$625,000 of which \$460,000 was financed through tax increment financing (TIF), and the balance was from private sources. EZ funds were used for the removal of underground storage tanks and soil testing.

The completed building is equipped with 14 residential units on floors 2 - 4. The ground level has 5,000 SF of commercial space. Additional office lease space is available on two sub-level floors. This project produced 80

construction jobs and, upon full occupancy, could provide up to 40 permanent full-time jobs.

G3 C2 P2 KNOXVILLE CONVENTION CENTER CONSTRUCTION

Description: The City of Knoxville, using local government funds, constructed a \$160 million state-of-the-art convention center with 500,545 square feet, including a 121,000-square-foot exhibition hall, a 32,000-square-foot ballroom, and 15 meeting rooms totaling 26,000 square feet, a 400-seat lecture hall, and a full banquet kitchen. The Convention Center is a three-level facility suited to the City's rolling terrain. The project is situated on the west edge of the City's urban core, adjacent to the site of the successful 1982 World's Fair.

Status: Completed in 2002

Funding: EZ funds were not used on this project. This project was funded with \$160 million in local government monies.

Accomplishments: The new Knoxville Convention Center opened for business in Summer 2002, and served as a host site for many civic, social, professional, and recreational conferences and conventions. The project created 57 full-time jobs and 217 part-time (as needed) jobs.

G3 C2 P4 DIGITAL CROSSING

Description: The Digital Crossing project was implemented to attract a critical mass of Internet and e-commerce companies in Knoxville's EZ.

Status: Completed in 2001

EZ Funding: \$67,397.00

Accomplishments: The project was housed in a building owned by the Tennessee Valley Authority (TVA). The 40,000 square-foot facility was remodeled as a telecommunications and technology incubator center bringing high-value private sector jobs to the Zone. This project also created a special opportunity to train residents for job opportunities in this fast growing industry. The project provided assistance to 15 businesses and led to the creation or retention of 72 jobs in the EZ. Tech 2020 has agreed to continue operation of the program after EZ designation ends.

G3 C2 P5 INNERNET

Description: This project was intended to use the Internet as a tool to provide online mentoring for services such as but not limited to medical, legal, and other social services to EZ residents and entrepreneurs. The project was also designed to provide PC maintenance and operations training for EZ residents.

Status: Cancelled in 2004

EZ Funding: \$25,115.00

Accomplishments: The project was successful in initiating a mentoring program, setting up an online message board, and hiring eight EZ residents as interns or Vistas for the program. The project had a substantial dropout rate among those hired. East Tennessee Community Design Center (ETCDC) was the implementing agency and experienced a substantial staff turnover and financial difficulties during the project term. These actions led to a decision by PNI and ETCDC to close the project prior to its completion. PNI later approved funding for similar training and services that were offered by the Knoxville Area Urban League's Workforce Technology Training program. See G3.C1.P3.

G3 C2 P6 STEPHENS SQUARE – PROPERTY ACQUISITION AND DEVELOPMENT

Description: This project was implemented as the non-housing comprehensive revitalization effort in the Mechanicsville neighborhood (which includes a HOPE VI redevelopment project).

Status: Completed in 2007

EZ Funding: \$369,973.44

Accomplishments: The Stephens Square project was a cooperative effort between the City, Knoxville's Community Development Corporation (KCDC, the local public housing agency and redevelopment authority), and two local businesses in order to expand redevelopment efforts on College Street and University Avenue.

The project included acquisition and improvement of six properties, including the Cansler building which is considered historically significant by the surrounding neighborhood. Following building renovation and parking lot construction, two local minority owned businesses relocated to the site, which allowed for expansion of both businesses. GAMS Barber Shop (with associated beauty supply sales) was completed and opened for business during the 2003 program year. Expansion of the Pauline's Restaurant, formerly M&M Restaurant, was completed during the 2004 program year. Job creation/retention information is reported in the associated Stephens Square Business Expansion project (G3 C3 P2) which provided loans to these two businesses.

G3 C2 P7 CULTURAL HERITAGE TOURISM

Description: The purpose of the project was to increase public awareness of Knoxville's African-American history and provide local artisans and home based businesses with business training and an outlet for marketing their products and skills.

Status: Completed in 2008

EZ Funding: \$250,100.49

Accomplishments: Partnership for Neighborhood Improvement secured a consultant's services to develop a plan for the tourism district. The plan focused on efforts to improve Knoxville's African-American tourism and ways for on-going sustainability.

Knox County/Beck Cultural Exchange Center and its partners primarily focused on installing the wireless tourism network, preparing scripts and audiovisual texts for the heritage tours, and training workshops for prospective vendors and tour docents. These projects also featured "Movies in the Park" as an opportunity for neighborhood organizations and beginning entrepreneurs to market and sell their goods. The project also enhanced existing cultural events such as the Kuumba Festival, 8th of August Emancipation Celebration and other musical and theatrical performances.

G3 C2 P8 INNER CITY VENTURES

Description: This project assisted with the restoration and sale of locally historic homes in the Parkridge neighborhood, eliminated blight, provided work opportunities for EZ contractors and residents, and increased homeownership rates in the Empowerment Zone.

Status: Completed in 2006

EZ Funding: \$104,412.33

Accomplishments: The Inner City Ventures project was implemented by Knox Heritage. EZ funding was used for the program's operational expenses. The National Trust for Historic Preservation and East Tennessee Foundation Community Investment Fund provided \$675,000 to be used as revolving loan fund for acquisition and renovations. Five historic houses were renovated.

G3 C2 P9 CCBN (MECHANICSVILLE) SUPERMARKET

Description: The project involved property acquisition and construction of a full service supermarket serving Mechanicsville and adjacent neighborhoods, which had previously been limited to gas station convenience stores for grocery items.

Status: Completed in 2008

EZ Funding: \$1,400,216.00

Accomplishments: PNI, after reviewing the results of the feasibility study for a grocery store in the Mechanicsville Area, approved the use of \$1.2 million to acquire and clear 22 lots from the Center City Business Neighborhood for

the construction of a full service supermarket to include a deli and gas station. The Food City Grocery Store opened for business in April 2007. This project created 151 jobs, 94 of which were filled by EZ residents. The store is a thriving presence in the community and has maintained employability of EZ residents. All performance goals have been met and exceeded.

G3 C2 P10 FIVE POINTS RETAIL AND GROCERY DEVELOPMENT

Description: The former site of the Cas Walker grocery store in the Five Points community had been a symbol of disinvestments in this neighborhood. The purpose of the project was to construct a neighborhood shopping complex to include a grocery store, satellite government offices and retail shops. The construction of the Five Points Retail and Grocery was a joint venture between PNI, the City of Knoxville and Knox County.

Status: Completed in 2009

EZ Funding: \$1,750,000

Accomplishments: The idea to develop the Five Points Retail and Grocery originated from the East ZAC's participatory planning process. In the spring of 2003, the PNI board, after reviewing the results of a feasibility study, approved funding and issued a request for proposal to identify a developer. In November 2003 BDT Development and Management was approved by all parties concerned.

Project construction began in Fall 2004 with an anticipated opening in late 2005. Unfortunately, the grocery store operating partner withdrew from the project in fall 2005 which left the development without its anchor tenant. Negotiations between the City, developer, original operator, and new operator lasted several months. The grand opening for the store to include delicatessen, butcher, bakery and gas station, was held in early May 2006. The grocery store created 50 jobs, 80% of which were held by Empowerment Zone residents.

Due to low sales volume, grocery store operations were decreased in October 2006 to a convenience store with a gas station and delicatessen. The convenience store space was partitioned off from the former grocery store portion of the building and the utilities were separated thus creating two distinct lease areas. In November 2007, Eternal Life Restoration Outreach (ELRO) purchased a leasehold interest in the property from BDT Development and Management for \$1.9 million and renamed the space Harvest Plaza.

ELRO identified tenants for adjacent retail spaces to provide retail services to the community as well as job training opportunities for youth and adults. In October 2008 the PNI Board voted, contingent upon HUD approval, to use the remaining balance of an EDI grant to complete the remaining unfinished tenant spaces. This amendment to the EDI grant was approved by HUD in November, 2008 and construction was complete in August 2010.

ELRO will use the 14,000 square feet lease space for its outreach programs: (1) Impact Development & Employment Services (IDES) which provides job training, mentoring and life skills training; (2) Impact Motivate Provide Achieve Careers Today (IMPACT) Program which includes youth entrepreneurship and training, job readiness training and continued educational emphasis; and (3) community events including empowerment conferences, financial fitness workshops and job and career fairs. The newly completed tenant spaces will house a beauty salon and an office space.

G3 C2 P11 COMMERCIAL FAÇADE PROGRAM – BROADWAY/CENTRAL

Description: The commercial façade program seeks to decrease blight and encourage business revitalization in the deteriorated Broadway/Central corridor. Five year forgivable loans (up to \$50,000) that require a 20% match are made to business owners for the improvement of deteriorated façades.

Status: Completed in 2010

EZ Funding: \$2,395,854.38

Accomplishments: The idea to develop a commercial façade project originated from the North ZAC's participatory planning process. In May 2005, PNI and City Council approved funding for this project. Since the use of EZ funds was limited to EZ boundaries, the City established a non-EZ Façade project using CDBG and general funds. The program has been well received and supported by both the business owners and residents. This program was originally funded with \$900,000 and limited to the Broadway and Central Corridor. However, because of the high demand, that amount was quickly expended and additional funds were added. The boundaries were also expanded

to include other targeted areas.

The Façade program has been highly successful. To date, thirty nine (39) EZ loans have been made and twenty eight (28) non EZ loans (using CDBG and general funds) were made to business owners. A total of 723 EZ jobs have been created/retained. This program has leveraged \$8,501,487.21, more than triple the amount of EZ funding. The appearance to businesses in the designated areas has been dramatically improved and the program has achieved the stated purpose of increasing property values, improving the marketability of space within the buildings and in drawing new businesses and residents to the targeted areas.

The Façade program has received numerous awards including: (a) National Community Development Association's Aubrey Nelson Achievement Award, (b) Metropolitan Planning Commission Excellence Award, and (c) Knox Heritage Preservation Award for Excellence in rehabilitation. The City will continue operation of this project after the end of the EZ designation period.

G3 C2 P12 LONSDALE COMMERCIAL DEVELOPMENT

Description: This project's purpose was to acquire and assemble lots, develop plans and specifications through a request for proposal process, and construct mixed use development in the Lonsdale neighborhood. The area currently has a high vacancy rate, incompatible land use and zoning, and a lack of economic opportunities for local residents.

Status: Completed in 2010

EZ funding: \$1,186,382.00

Accomplishments: The Lonsdale commercial development project was approved by the PNI Board in May 2004 as a result of the North ZAC's participatory planning process. The initial plan for this project was to acquire and assemble property for commercial development on the west end of Texas Ave., next to the Lonsdale Homes public housing project.

In the Fall of 2006, as property was being acquired, Knoxville's Community Development Corporation (KCDC) and the City solicited proposals from developers for a mixed use commercial development with some public spaces as well as provisions for surrounding residential units on the property being acquired. There were no responses to the (RFP) so we sponsored a market study and held additional public input sessions to determine what sort of development would work at this location. The conclusion was that the community would support a three tiered approach, in order of priority: (1) the development of commercial facilities along Heiskell Ave at I-275 including Rudy Street; (2) development of a façade improvement program for Lonsdale (similar to the Broadway Central Façade Project); and (3) a blighted properties redevelopment program for residential and commercial properties in Lonsdale.

Following a RFP process, the City and KCDC selected two projects for funding, Dadu Market and I-275 Plaza, both of which are located on Heiskell Ave. at Rudy St. The developers for these two projects are owners of businesses located on these properties.

Dadu Market: The Dadu Market and gas station is being reconstructed behind its existing location. The existing building will be torn down and the pumps will be relocated to the front of the new building. Two additional retail spaces are being constructed for lease to local businesses. The market will be completed by September 20, 2010 and will open October 1, 2010. It is projected that 13 new jobs will be created with the completion of this project. The Dadu owner has committed an investment of \$574,646.

I-275 Plaza: The I-275 Plaza is being developed by the McDowell family on the opposite side of Rudy St. This project will contain a convenience store and deli, as well as a payment center providing services to the local community. The plaza will be completed by September 30, 2010 and will open October 15, 2010. It is projected that 13 new jobs will be created with the completion of this project. The McDowell family has committed an investment of \$567,805.

The construction of Dadu Market and I-275 Plaza has generated 90 construction related jobs that include subcontractors such as plumbing, electrical, landscaping, carpentry, etc.

G3 C2 P13 VESTAL COMMERCIAL REDEVELOPMENT

Description: The Vestal Commercial Redevelopment Program served as the non-housing component of the Vestal Bicentennial Neighborhood Initiative. This project involved acquisition of three parcels to be cleared of environmental hazards and to be assembled for neighborhood serving commercial use.

Status: Completed in 2010

EZ Funding: \$890,184.00

Accomplishments: During the South ZAC participatory planning process, they envisioned the redevelopment of downtown Vestal to include small neighborhood commercial services such as a Café, Mom and Pop stores, candy shop, ice cream parlor, antiques, etc. The EZ Vestal Neighborhood Commercial Task Force comprised of Vestal residents and stakeholders and staff representatives from MPC, PNI, City and KCDC, recommended to the PNI board that EZ funding be used for property acquisition for non-housing components to make Vestal a more marketable community.

A Request for Proposals was developed and released to identify an architect for this project. Elizabeth Eason Architecture was selected to develop a master plan to guide commercial development in this small and declining neighborhood commercial center. The Downtown Vestal Improvement Plan was presented at a public meeting on October 20, 2008 to gather public input and a final public meeting was held on November 20, 2008. During these meetings, the preliminary concept design for public improvements and layout of the development parcels were presented to the community. All of the property owners for the Vestal Business District were personally contacted regarding the funding for this project and the eligibility of other EZ funded projects (EZ Façade Project and the Businesses Expansion Loan Program) to assist with improving area businesses.

The Ogle Street and W. Martin Mill Pike streetscape was improved to include a new sidewalk, curb and parking lot. The new parking lot is a part of the emerging emphasis the City has on solar and sustainable design. The brick pavers used for the parking surface allow rain water to filter between the pavers and to be absorbed into the soil below the parking surface, thereby reducing storm water runoff. Chappell Road was removed and a cul-de-sac was constructed behind the South Knoxville Community Center on Maryville Pike. This allows for expansion of the building footprint on the development parcel.

The Vestal Commercial Redevelopment was connected with other EZ projects to include EZ Commercial Façade program (G3C2P11), Business Expansion Loan Program (G3C2P14) and Empowerment Bank Investment Shop (G3C3P1).

G3 C2.P14 BUSINESS EXPANSION LOAN PROGRAM (BELP)

Description: To provide gap financing for established businesses operating in the Zone and established businesses willing to relocate or expand in the Zone. Loans may be used for business expansion or commercial building improvements.

Status: Completed in 2010

EZ Funding: \$661,072.00

Accomplishments: BELP was approved by the PNI Board and City Council in March 2009 as a revolving loan program for business expansion and commercial building improvements for businesses located within the EZ geographic boundaries and area businesses willing to relocate into or expand in the Zone. Eligibility for the use of funds is restricted to established businesses in operation longer than a year. New start-up businesses desiring funding were encouraged to apply to the Empowerment Bank Investment Shop (G3C3P1)

Funding decisions are made by a loan review committee approved by PNI. Three loans were awarded: (1) Three Rivers Market received \$450,000 to assist with purchase of property for their new location at 1100 Baxter Avenue; (2) Sustainable Futures, a solar technology company, received \$65,000 to purchase equipment for its expansion into the Zone; and (3) Sanders Pace Architecture received a \$150,000 loan to facilitate development of their new offices along with additional leasable space in their new location at 514 W. Jackson Ave.

BELP has created/retained 89 jobs (67 were filled by EZ residents) and leveraged \$1,786,729.00 in other funds. Loan repayments will sustain an ongoing revolving loan fund. See IP G3C2P15.

G3.C2.P15 BELP PROGRAM INCOME

Description: To track income generated from G3 C2 P14, Business Expansion Loan Program. To use Business Expansion Loan payments to sustain ongoing operations of the Business Expansion Loan Program.

Status: Active

EZ Funding: This project uses loan repayments from the Business Expansion Loan Program

Accomplishments: To date a total of \$2,742.43 in loan repayments has been received. Loan payment proceeds will be used for ongoing project sustainability. The City has agreed to continue administering the program with the BELP Loan Review Committee making funding decisions.

G3 C3 P1 EMPOWERMENT BANK INVESTMENT SHOP

Description: The goal of the Empowerment Bank Investment Shop project is to provide existing and potential business owners access to business consulting services, credit counseling and rehabilitation services, business training, financial services, and capital. The result of the project will be new business start-up and expansion of existing businesses within the EZ.

Status: Completed in 2010

EZ Funding: \$3,545,514.44

Accomplishments: PNI Board and City Council approved funding for the implementation of the Empowerment Bank Investment Shop which began in May 2000. They also approved funding decisions to be made by a loan review committee comprised of individuals from the following categories: local bankers, Zone residents, business owners from the Zone, and a City representative.

This loan program was designed to provide funding at three levels: Microenterprise Peer Lending; Direct Loans; and Gap Loans. This project was also designed to assist entrepreneurs with improving their credit ratings and developing tools for an effective business plan.

Microenterprise Peer Lending: Allowed Zone residents and entrepreneurs the opportunity to network, build personal credit records and histories, participate in leadership development training, receive peer support, and access to very small loans (\$5,000 and under).

Direct Loans: Enabled entrepreneurs within the EZ that did not have access to conventional financing to have the opportunity to obtain loan funds ranging up to \$50,000 to be used for the creation or expansion of businesses with the EZ, particularly those owned by Zone residents.

Gap Loans: The gap-financing element provided a capital injection of up to 20%, not exceeding \$50,000 towards the equity requirements of traditional banks.

From 2000-06, this program had two lead implementing entities: Economic Ventures, Inc. (EVI) and the Tennessee Small Business Development Center (TSBDC). TSBDC provided business consulting to existing and start-up businesses located in the zone. EVI carried out direct lending and gap lending to help entrepreneurs who did not have access to conventional financing for business start-up or expansion. They also conducted a credit rehabilitation counseling program to help prepare Zone residents to qualify for these loans and other conventional loans. In 2005, PNI set-up a Systems Task Force to review the program's success and effectiveness. Beginning July 1, 2006 PNI served as interim implementer.

From 2007 to the present, the Knoxville Area Urban League (KAUL) has administered the program. With PNI's approval, the loan amount was increased to a maximum amount of \$100,000. Entrepreneurs desiring funding in excess of \$100,000 were encouraged to apply for funding under the EZ Business Expansion Loan Program. See IP G3C2P14.

To date, 125.5 loans were awarded of which 106 were for new business start-ups. From these efforts, 145 new jobs were created. This project has leveraged \$4,670,088.68 in additional private and public funds.

G3 C3 P2 STEPHENS SQUARE – EXPANSION OF EXISTING BUSINESSES

Description: This project is related to Stephens Square Acquisition and Redevelopment project described in G3 C2 P6. Following acquisition and renovation of the properties, this project provided the capital in the form of a loan for two existing EZ businesses (GAMS Barber Shop and M&M Restaurant) to purchase and equip the newly renovated buildings. The project provided an opportunity for expansion and growth to two long-time businesses that were threatened by dislocation due to other redevelopment activities.

Status: Completed in 2008

EZ Funding: \$199,999

This entire amount (less KCDC administrative fees) was paid back by the businesses with KCDC guaranteeing the loan repayment.

Accomplishments: GAMS Barber Shop (with retail beauty supply sales) completed its renovation and relocation in 2003 and expanded their business in 2004. The owner repaid the acquisition/expansion loan in October 2006. This project component created ten full time and two part time positions.

Completion of the restaurant component of this project was delayed by the death of business owner. Following negotiations with the owner's family, renovations were completed and the restaurant was equipped and opened in Spring 2005 as Pauline's Restaurant. The owner repaid her loan in January 2008. This project component has created five new full time positions.

G3 C3 P3 EMPOWERMENT BANK INVESTMENT SHOP (Small Business Loan Program) PROGRAM INCOME

Description: Provide access to capital for EZ entrepreneurs. Track program income generated from G3 C3 P1, Empowerment Bank Investment Shop (EZ Small Business Revolving Loan Program). Program income is in the form of principle, interest and fees received. Sustain ongoing operation of the EZ Small Business Loan Program.

Status: Active

EZ Funding: This project uses loan repayments from the Empowerment Bank Investment Shop

Accomplishments: Program income was used administrative expenses and to generate new loans. With the use of \$1,599,188.49 in program, a total of 23 loans were made for new business start-up and 47 new jobs were created. The City and KAUL have agreed to continue operation of this program. Program income funds will be used for ongoing sustainability

G3.C3.P4 SMALL BUSINESS LOAN LOSS RESERVE

Description: To establish a Loan Loss Reserve for the G3 C3 P1 Empowerment Bank Investment Shop (Small Business Loan Program) in order to market and secure continued financing and long term sustainability for the EZ Small Business Loan Program.

Status: Completed in 2010

Funding: \$252,680.00 in EZ funding

Accomplishment: The Small Business Loan Loss Reserve is a new project that was approved by the PNI Board on May 7, 2009. The Small Business Loan Loss Reserve was established to market and secure continued financing and long term sustainability for the EZ Small Business Loan Program (Empowerment Bank Investment Shop). A Loan Loss Reserve would cover the loss if a client defaulted on a loan, thus maintaining the lending capacity of the loan pool and attracting additional funding. Due to the economy bank funds were not available for leveraging so funds were used for loans. To date a total of 4.5 loans were awarded.

G3.C4.P1 KNOXVILLE EZ TAX INCENTIVE OUTREACH

Description: The purpose of this project was to promote EZ tax credits and incentives that help small, medium and large businesses save on federal taxes; to educate businesses on the benefits associated with locating in the EZ and hiring residents that live within the EZ geographic boundaries.

Status: Completed in 2010

Funding: Expenses were paid by the City of Knoxville

Accomplishments: Public awareness for Knoxville's Empowerment Zone Tax Credits and Incentives was undertaken by the City of Knoxville, Partnership for Neighborhood Improvement, Knoxville Area Chamber Partnership and the Tennessee Small Business Development Center. Marketing outreach for this project included distribution of brochures ("Tax Credits & Incentives for You: It Makes Dollars & Sense"), workshops and conferences, site visits, and assistance with developing the East Knoxville Business and Professional Association.

Workshops, conferences and seminars focused on employer benefits, wage credits, Internal Revenue Services tax laws and tax return software. Workforce Connections and Associated Data Processing were actively involved in promoting the Work Opportunity Tax Credits (WOTC) via 2 educational programs that focused on youth employment initiatives to increase the number of businesses eligible for WOTC.

During the EZ designation period, the City issued two bonds for approximately \$14.5 million to finance two economic development projects. A \$10 million bond was issued to Holiday Inn Select on the World's Fair Site to finance a portion of the cost of the acquisition and substantial renovations of this facility. Adjacent to the Knoxville Convention Center, the hotel upgrades will impact tourism attractions and conference venues. The total cost for this project is expected to exceed \$14 million. The City issued a \$4.5 million bond to finance the construction and equipment for a new downtown theater complex, Regal Cinema. This 2,000-seat multiplex has 8 movie screens. Adjacent buildings will eventually house a restaurant, retail shop and upper floor residences. The total cost for the theater was \$14.8 million. This project created 104 FTE construction jobs and 111 FTE permanent jobs.

The City was also successful in accessing Qualified Zone Academy Bonds for a local school reform effort, Project GRAD. With this financing incentive, Project GRAD Knoxville established a "Bond Payoff Escrow Fund" of \$3.32 million at the time of the first QZAB issuance, that with a guaranteed return will grow to pay off a \$7.3 million QZAB issue at the end of term. Project GRAD's expenses for teacher training and curricular materials are qualifying uses for QZABs under federal law.

Sustainable Community Development

Projects in the Sustainable Community Development category have resulted in:

- \$3,462,577.64 EZ funding
- \$246,951,128.90 leveraged funds
- \$1,066,130.72 program income
- 335 New Housing Units Constructed
- 1,040 Housing Units Renovated
- \$66,000 down payment assistance
- 2 Streetscape Improvement Programs
- 7 Parks or Playgrounds Constructed or Improved
- 59 Facilities Renovated
- 3 Infrastructure (roadway) Improvement Projects
- 8 New Facilities Constructed
- 2 K-12 Educational Programs Established
- 3,434 EZ Students Served

G4 C1 P1 VESTAL BICENTENNIAL NEIGHBORHOOD INITIATIVE

Description: The Bicentennial Neighborhood Initiative (BNI) was a Tennessee Housing Development Agency program that grew out of the State of Tennessee's Bicentennial celebration. The goal of the initiative was to sustain Tennessee's tradition of neighborhoods that provide citizens with a strong sense of community. The BNI did this by fostering the rehabilitation and preservation of existing neighborhoods and the creation of new neighborhoods. The Vestal neighborhood was selected as Knoxville's Bicentennial Neighborhood.

Status: Completed in 1999

Funding: The project used \$5.6 million in funding from the Tennessee Housing Development Agency, City of Knoxville, Habitat Covenant Partners, Knoxville's Community Development Corporation, and Knox County.

Accomplishments: Vestal, one of very few low to moderate income neighborhoods that is located partially within the City of Knoxville and partially in Knox County, created the opportunity for the City and County to partner in a community revitalization effort. The project was coordinated locally by the Bicentennial Neighborhood Initiative Task Force, which was headed by the Knox Housing Partnership (a local nonprofit housing developer) and included the Vestal Community Organization, City of Knoxville, Knox County, Metropolitan Planning Commission, Knoxville's Community Development Corporation, the Center for Neighborhood Development, Knoxville Habitat for Humanity, the East Tennessee Community Design Center, and the Partnership for Neighborhood Improvement. The Task Force oversaw the creation and implementation of a community revitalization plan for Vestal based on extensive neighborhood input. This project resulted in the construction of 58 new housing units and the renovation of 51 existing units.

G4 C1 P2 KCDC MECHANICSVILLE/COLLEGE HOMES HOPE VI REDEVELOPMENT

Description: Knoxville's Community Development Corporation developed the College Homes HOPE VI project in the Mechanicsville neighborhood. The plan involved the demolition of an obsolete bunker-style 320-unit public housing complex constructed during the Roosevelt era, and was replaced with 255 new mixed income units (single family and duplex) designed for compatibility with the surrounding Victorian-style neighborhood. The new units are a mixture of renter and owner occupied housing. All dwelling units are complete and occupied.

In addition, a church green was constructed to serve as a "front porch" for the neighborhood and a buffer between residential and commercial areas. Neighborhood commercial areas, Stephens Square (G3 C3 P2) and Food City Grocery Store (G3 C2 P9) were developed. The HOPE VI concept improved the aesthetic appearance of the Mechanicsville community and is an integral component of various redevelopment projects in Mechanicsville.

Status: Completed in 2007

Funding: A \$22.1 million HOPE VI grant and approximately \$24 million in leveraged funds supported the project.

G4 C1 P3 PRESERVATION-BASED HOUSING REHABILITATION

Description: Knox Heritage, a local historic preservation agency, established this program to preserve historic homes in several Empowerment Zone neighborhoods, including Old North Knoxville, Fort Sanders, and Parkridge. The primary goal was to demonstrate the feasibility of restoring historic housing while at the same time keeping the housing affordable to moderate-income residents. Three houses were renovated under this project.

Status: Completed in 2002. Related activity is reported under the G3 C2 P8 Inner City Ventures implementation plan.

Funding: This project used \$456,500, which was primarily provided by the National Trust for Historic Preservation, Community Investment Fund, and City of Knoxville.

G4 C1 P4 CITY OF KNOXVILLE HOUSING REHABILITATION

Description: The City of Knoxville administers a rehabilitation program that improves living conditions in single and multi-family housing that is occupied by either renters or homeowners. Roofs, plumbing, electrical work, and energy efficiency improvements are frequently performed under the program. Demolition and reconstruction may also be performed in cases when a structure is so badly deteriorated that rehabilitation is not feasible. Priority is given to housing units located in the Empowerment Zone. The project does not include houses reported elsewhere in this report, such as in the Vestal Bicentennial Neighborhood Initiative project.

Though the Housing Rehab program is an on-going project for the City of Knoxville, we are closing this implementation plan because output goals have been exceeded. A total of 704 housing units have been improved since the inception of the EZ program.

Status: Completed in 2008

Funding: This project was funded with over \$18 million in Community Development Block Grant, HOME Investment Partnerships Act and HOPE 3 funding from the U.S. Department of Housing and Urban Development, as well as funds from the Tennessee Housing Development Agency and private bank loans.

EZ.G4 C1 P5 NEW HORIZON HOMES – AFFORDABLE HOMEOWNERSHIP AND RENTAL

Description: In 1998, Knoxville's Housing Development Corporation (KHDC, a subsidiary of Knoxville's public housing agency) and Knox Housing Partnership (KHP) joined together to acquire and rehabilitate 146 substandard single-family rental homes from the Florence Monday Estate. Existing tenants were given priority for purchase of the renovated homes. Tenants who were unable or uninterested in purchasing a home were given the option to stay on as renters, while vacant units were sold on the open market. The houses are clustered in two neighborhoods: Morningside (97 units in east/central EZ) and Hollywood (49 units immediately west of the EZ). The Monday family provided a grant for neighborhood beautification and the Center for Neighborhood Development helped organize the west homebuyers into a neighborhood organization and assist in integrating the east homebuyers into the existing neighborhood organization.

Status: Completed in 1999

Funding: The total budget for this project was \$6.98 million. A consortium of eight local banks participated in providing a below market rate loan for acquisition and construction. The local Affordable Housing Trust Fund provided grant funds to reduce the interest rate on the bank loans, provide staffing, and rehabilitate a model home for the project. Funding from the Federal Home Loan Bank of Cincinnati's Affordable Housing Program paid for some of the rental unit construction loans, and HOPE3 funds were used for some of the homeownership units.

G4.C1.P6. BLIGHTED/PROBLEM PROPERTIES REDEVELOPMENT/RENOVATION

Description: The EZ Housing Task Force recommended funding for a program that would redevelop vacant housing or lots that are condemned (unfit for human habitat), blighted or problem properties. Vacant properties that have been certified blighted by the Better Building Board through the City's code enforcement process or those identified by the EZ's Zone Advisory Councils as vacant, problem properties will be funded through the program.

Status: Completed in 2010

EZ Funding: \$1,438,707.00

Accomplishments: The Blighted Properties Redevelopment Program (BPRP) was designed to provide financing through loans, grants and/or subsidies for the purpose of redeveloping and renovating vacant blighted dwelling units or constructing new dwelling units on vacant blighted property, for either sale or rent. This program enhances the City's Housing Rehabilitation Program, Down-payment Assistance Program, and Homemakers' Program. Eligible properties for the EZ BPRP must be located within the Empowerment Zone boundaries and meet the requirements as outlined in the program description.

Program funds are limited to the cost of redeveloping one (1) to four (4) unit real property including: acquisition, new construction of residential housing units including site preparation, rehabilitation of housing units, utility connections, and other reasonable and necessary soft acquisition costs related to the development as approved by the Review Committee. Most of the financing was in the form of loans that were repaid upon the completion of the development, when the property is sold or the owner obtains permanent financing. A portion of the financing may need to be in the form of a grant when necessary to make a project feasible. Loan repayments are revolved back into the program for ongoing sustainability.

To date, with the use \$1,438,707.00 in EZ funds and leveraging of \$140,053. Four (4) new homes were constructed and seven (7) condemned houses were rehabilitated. This project has increased owner occupied housing in the Zone by nine new homeowners. Contractors for this program are encouraged to purchase supplies and materials from Zone based business and to hire Zone residents and sub-contractors whenever possible. To assist Zone residents in obtaining contractors license, vouchers for training and license fees was made available through the Career Center. See G3C1P1 Career Center. Through these efforts, 67 jobs (42 resident jobs) have been retained / created and \$28,000 has been awarded for down payment assistance.

Three of the new homes constructed by Knox Housing Partnership achieved LEED Gold certification that garnered national attention. These were the first affordable housing of this standard in Knoxville. In addition, the homes were awarded the 2009 Environmental Sustainability Award by Knoxville's Metropolitan Planning Commission. These houses were also awarded the TAPA's 2009 Outstanding Planning Award for Green Development.

BPRP will continue after EZ designation ends. Program income will be used to sustain the project. The City has agreed to continue administration of the program and the existing BPRP Loan Review Committee will make funding decisions.

G4.C1.P7. HOME REPAIR PROGRAM

Description: This was a rehabilitation program for health, safety, and structural improvements to owner occupied homes within the Empowerment Zone. The program combined low interest loans with grant funds in order to make housing improvements affordable. The intent of the project is to improve the existing housing stock within the EZ while also providing contracting opportunities to EZ contractors.

Status: Completed in 2010

EZ Funding: \$1,438,148.00

Accomplishments: The EZ Home Repair project was designed to improve owner occupied housing conditions in the Zone through loans and grants. To meet the desires of the community, this project was designed to provide homeowners the opportunity for full interior rehab or exterior only improvements. The full rehab option mirrored the City's existing Owner Occupied Housing Rehabilitation Program though income limits were higher. The exterior option, "My Front Yard," focused on residential façade. Both options promoted the use of EZ residential contractors, job opportunities and entrepreneurial initiatives in the Zone.

The EZ Home Repair project was officially launched on November 24, 2008 during. This program has helped 198 homeowners make substantial improvements in renovating their homes and yards. The demand for the program has exceeded the available funding. The impact has led to greater neighborhood pride as neighbors also engaged in similar improvements. With the investments, neighborhood stability has been enhanced as have property values.

The project has received much media coverage and community interest. On July 1, 2009 the project was featured on the front page of the Knoxville News Sentinel and on June 24, 2009 and June 26, 2009 it was aired on the evening news with interviews of program participants. My Front Yard was awarded the 2010 Neighborhood/Civic Achievement Award from Knoxville's Metropolitan Planning Commission.

The City will to continue My Front Yard after the close of the EZ designation period with the use of program income and other federal funded programs such as CDBG and Home.

G4.C1.P8. BLIGHTED PROPERTIES REDEVELOPMENT PROGRAM INCOME

Description: Provide financial assistance through loans or grants to redevelop/renovate vacant blighted dwelling units or construct new dwelling units for rent or sale. Track program income generated from G4 C1 P6 Blighted Problem Properties Redevelopment Program (BPRP). Sustain ongoing financial assistance for reuse of blighted properties in the Zone.

Status: Active

Funding: \$1,056,192.26 BPRP Program Income.

Accomplishments: Program income from the Blighted Properties Redevelopment Program has resulted in the construction of seven new houses and rehabilitation of three condemned houses. See G4C1P6 Blighted Properties Redevelopment Program. A total of \$38,000 was awarded for down payment assistance. Eight of the ten houses are owner occupied. Program income has also created/retained 29 construction related jobs.

BPRP will continue after the EZ period ends. Program income will be used to sustain the project. The City will continue administration of the program and the existing BPRP Loan Review Committee will make funding decisions.

G4.C1.P9. HOME REPAIR PROGRAM INCOME

Description: Provide financial assistance through loans or grants for owner occupied home repairs. Track program income generated from G4 C1 P7 EZ Home Repair. Program income is in the form of principle, interest and fees and will be used to sustain ongoing operation of the EZ Home Repair Program.

Status: Active

Funding: \$9,938.46 Loan payments from EZ Home Repair Program (G4.C1.P7).

Accomplishments: The program income funds were used to complete two EZ Home Repair, "My Front Yard" projects. Future program income will be spent on My Front Yard projects.

G4 C3 P1 VESTAL PUBLIC IMPROVEMENTS AS PART OF BICENTENNIAL NEIGHBORHOOD INITIATIVE

Description: As noted above in project G4 C1 P1, the Vestal neighborhood was selected for the Bicentennial Neighborhood Initiative as part of the State of Tennessee's bicentennial celebration. Following the identification and prioritization of Vestal's public improvement needs, this project resulted in the construction of the Joe Foster Memorial Park and Community Unity Park.

Status: Completed in 1999

Funding: \$1.67 million in cash and in-kind funding for this project came from the City of Knoxville, Knox County, KCDC, Montgomery Village Ministries, and SITE Inc.

G4 C3 P2 MILLER'S BUILDING RESTORATION

Description: The City of Knoxville and the Knoxville Utilities Board (KUB) partnered in the \$14 million restoration of this downtown landmark building. The 200,000 square foot building was constructed in 1905 and formerly housed a Knoxville department store and major retail center. The store relocated to a local mall in 1973, and the brick building was covered with a reflective façade. The Tennessee Valley Authority (public power agency) occupied the upper floors until 1986, after which most of the building was closed. KUB, the City, and the Knoxville Public Building Authority restored the building into a functional modern office facility that now houses KUB's offices while preserving and enhancing the architectural details that make it a landmark.

Status: Completed in 2000

Funding: The City of Knoxville provided \$14 million in local funds for the project.

G4 C3 P3 MARKET SQUARE REDEVELOPMENT PLAN

Description: Market Square is a historic area in the core of Knoxville's downtown. It is a four-block area with 66 parcels, many of which were vacant, in poor condition, and unavailable for redevelopment due to multiple ownership or other title problems. In 1998, the Knoxville City Council adopted the Market Square Redevelopment Plan aimed at restoring the Square to meaningful active use. The project involved constructing a multiplex cinema, renovating building facades on the historic square, and constructing a mixed-use structure (housing, retail, and parking) adjacent to the square.

The City of Knoxville Industrial Development Board issued an EZ tax-exempt bond for \$4.5 million to finance the construction and equipment for the movie theater that opened in late August 2007. Other accomplishments included infrastructure improvements and opening a new bookstore, restaurant, construction engineering firm, pub, two specialty boutiques, and the development of twelve new residential units. The Knoxville Area Chamber Partnership (the local chamber of commerce) renovated a building and moved to Market Square.

Several new businesses moved into Market Square, including restaurants, a home furnishings store, art gallery, two beauty salons, and office furnishings store. In November 2005, the new Market Square Parking Garage opened for business. The \$11 million City owned garage has around 700 spaces and was constructed to serve the increased number of downtown residents, visitors, and businesses.

Status: Completed in 2008

Funding: This project used \$100,000 in CDBG funds, \$22.8 million in local funding for property acquisition and redevelopment, and \$2.1 million for renovation of the Knoxville Area Chamber Partnership facility.

G4 C3 P4 CHILHOWEE PARK/KNOXVILLE ZOO IMPROVEMENTS

Description: Chilhowee Park is an 81-acre park on the eastern end of the Empowerment Zone that is the site of large-scale events such as the Tennessee Valley Fair, the National Street Rod Association show, and Honda Hoot. The Park is also home to the Knoxville Zoo and the East Tennessee Discovery Center. At the time of EZ designation, the Park was in need of substantial improvements. The City appropriated funding for a five-phase master plan, as well as an \$18 million improvement program for the Knoxville Zoo that began in 1998.

The zoo has been upgraded to include new infrastructure, a black bear and African plains exhibits, renovations to the Jacob Building at Chilhowee Park, and a redesigned front entrance to make it fully accessible for persons with disabilities and seniors. The final phase of construction was the Kids Cove, which includes a playground, petting zoo, custom carousel, aviary, and water features. The Kids Cove was complete and open for business in Spring 2005. During Spring 2006, a barn exhibit was added. This exhibit features rats, snakes, spiders, barn owls, and other animals typically found in a barn loft.

Status: Completed in 2005

Funding: Funding for the \$22,155,000 project came from the City of Knoxville, State of Tennessee, and private contributions.

G4 C3 P5 JAMES WHITE PARKWAY/SOUTH KNOXVILLE CONNECTOR

Description: In order to provide improved access from South Knoxville to the revitalizing downtown/waterfront area and Interstate-40, the State of Tennessee carried out the James White Parkway/South Knoxville Connector project.

Status: Completed in 1999

Funding: The City of Knoxville provided \$1.5 million for right of way acquisition and advance planning; the State of Tennessee provided \$43 million for construction.

G4 C3 P6 MIDDLEBROOK PIKE IMPROVEMENTS

Description: This project widened and improved the major thoroughfare from Liberty Street to Proctor Street, adjacent to the Center City Business Neighborhood Brownfields improvements project.

Status: Completed in 2001

Funding: The State of Tennessee carried out this \$6.1 million construction project.

G4 C3 P7 SHEA STREET/21ST STREET IMPROVEMENTS

Description: This project improved interstate access for the Mechanicsville, Beaumont, and West View neighborhoods, as well as the Center City Business Neighborhood Brownfields revitalization project. It also provided a new access point for Knoxville College, a historically African American college located in the Mechanicsville neighborhood adjacent to the HOPE VI redevelopment project.

Status: Completed in 2001

Funding: The City carried out this \$1.47 million project. At the same time, the State of Tennessee carried out a widening and improvement along nearby Western Avenue, at an estimated cost of \$4 million.

G4 C3 P8 CASWELL PARK REDEVELOPMENT

Description: The Caswell Park Task Force, appointed by the Mayor of Knoxville, led a master planning process by drafting a request for qualifications in summer 1999. The master plan, which provided an overall guide for the park renewal, recognized that the revitalization of Caswell Park is dependent upon construction of new facilities and the restoration of historic resources. It also recognized that the Park's revitalization can and will serve as a catalyst for economic development in the surrounding area. A renewed Caswell Park will provide an amenity for the entire region, improving the quality of life for residents and visitors.

Bill Meyer Stadium was demolished, the new YMCA facility opened, a former minor league baseball facility was converted into a recreational softball facility, and an addition was constructed at the John T. O'Connor Senior Center.

Construction was completed on the Ashley Nicole Dream Playground. This is a fully accessible playground that features play panels, interactive educational features (such as a panel featuring the American Sign Language alphabet), accessible surfacing, and a rocking pirate ship.

Status: Completed in 2008.

Funding: The project used \$14.6 million in funding from the City of Knoxville, Department of Transportation, Knox County, Knoxville Utilities Board, YMCA, the Knoxville-Knox County Community Action Committee, Urban Park and Recreation Recovery Grant, and private contributions.

G4.C6.P1. PROJECT GRAD – SUMMER INSTITUTE

Description: Improve inner-city high school graduation and college education rates by participation in summer institutes. During the two-week sessions (which were conducted at the University of Tennessee and Pellissippi State Technical Community College campuses), students enrolled in college preparatory classes, developed leadership skills, received exposure to a collegiate setting, and were mentored by college faculty and students.

Status: Completed in 2010

EZ Funding: \$534,919.00

The project focused on strengthening academic excellence with a thrust on encouraging students' pursuit of a college education. Students received college preparatory services such as academic enrichment courses, testing skills workshops, tutorial sessions, counseling and mentoring activities, and exposure to collegiate settings. Summer Institutes stipends were awarded to eligible EZ residents who successfully completed the preparatory trainings. More than 6,000 students from Austin-East and Fulton High Schools benefitted from general program services.

Thirteen (13) summer institutes were held during the Empowerment Zone designation. Seven (7) institutes were conducted at Pellissippi State Technical Community College for students who had completed their freshmen year of high school. Six (6) institutes were conducted at The University of Tennessee for students who had completed their sophomore year of high school. Students enrolled in a college-based curriculum, developed leadership responsibilities, and became familiar with the culture and expectations of college life. More than 1,100 EZ students attended the institutes. Project GRAD will continue this project after the end of EZ designation.

G4.C6.P2. YOUTH ACADEMY OF FINANCE

Description: The Youth Academy of Finance program consists of finance, accounting, and computer technology curriculum, internship opportunities at local banks and businesses, and school-based banking opportunities. The intent of the program is to promote personal financial responsibility and planning while offering education and practical work experience that will assist students in pursuing future careers in business or finance.

Status: Completed in 2010

EZ Funding: \$98,124.00

The Central Zone Advisory Council (ZAC) envisioned the concept of a youth credit union, an academy of finance and paid internships for students who participated in the academy at Austin-East High School. The focus was to implement the National Academy of Finance (NAF) model of establishing a youth-oriented career guided financial academic environment with a savings and loan component. The Central ZAC, Partnership for Neighborhood Improvement (PNI), and other empowerment zone stakeholders such as Knox County School officials and representatives from the lending community worked collaboratively in meeting required standards for bringing this project to fruition.

The Academy of Finance project was implemented in Fall Semester 2005 as a pilot program and was designed to enhance the existing business, finance and computer technology curriculum by implementing paid internship opportunities for students at area lending institutions and businesses, and a student-run "in-school" credit union. Austin-East students were permitted to open savings accounts, and academy students gained experience in banking operations and management. Since the project's inception, a total of 154 students have enrolled in the academy.

Empowerment zone funds were used to construct and equip the in-school bank (credit union). School faculty and students worked with ORNL Credit Union officials in operating the in-school bank was open during selected school hours. Academy students served in leadership roles such as tellers, marketing assistants and branch manager. Austin-East's student body was consistently encouraged to understand the concepts of managing money from their allowances and jobs, and that through savings and spending wisely, they could set a standard for garnering good credit in their personal and professional life. School-wide interest in the bank resulted in 112 students opening saving accounts.

Academy students were also exposed to the financial industry by having various classroom guest speakers and taking field trips to selected business sites. The speakers and field trips enhanced curriculum and instructions. Through membership in NAF, Austin-East acquired a global network with various school finance academies. Several school administrators and faculty, plus one parent and one student, had the opportunity to attend the annual NAF conferences. The trainings were beneficial and provided school representatives with updated information on the many trends in the general business and financial education industries.

Because of the success of the Austin-East Youth Academy of Finance, Knox County Schools utilized this concept as a model program for establishing similar academies at Hardin Valley Academy, Carter and Fulton High Schools. The Knox County School administration and ORNL Federal Credit Union have agreed to continue operations of the in-school bank.

G4 C8 P1 WATERFRONT DEVELOPMENT

Description: Substantial redevelopment of Knoxville's Tennessee River waterfront has taken place since EZ designation. Volunteer Landing was completed in 1997 and focused on public improvements such as a boardwalk, central pavilion and plaza, pedestrian access bridge, boat docks, and two public parks. Gateway Regional Visitor Center, which celebrated the nature and technology that are highlights of this region, opened in April 1999. The 140 boat slip Volunteer Landing Marina, was completed in Spring 2000. The final component of the improvements was the Regas Riverfront Tavern/Restaurant, which seats approximately 250 persons with banquet facilities for 300.

Status: Completed in 2000

Funding: Volunteer Landing was funded with \$10 million in State and local monies, and the Marina was funded with approximately \$3 million in private funds and a \$100,000 grant from the Tennessee Wildlife Resources Agency for public docking facilities. Gateway Regional Visitors Center was funded with \$5.6 in federal, state and local monies, and the tavern/restaurant was constructed with approximately \$6 million in private funding.

G4 C8 P2 WOMEN'S BASKETBALL HALL OF FAME

Description: This facility promotes tourism and celebrates women's professional and collegiate athletics with an annual Hall of Fame induction ceremony. The facility is located in the downtown area of the EZ, and the Court of Flags and 20,000 pound basketball located outside the building make it an immediately recognizable destination for sports enthusiasts.

Status: Completed in 1999

Funding: The project was funded with \$8.3 million in bond funds from Knox County and land/other contributions from the City of Knoxville (totaling approximately \$450,000). The Knoxville Sports Corporation will use proceeds from its capital campaign (including gifts, pledges, and Hall of Fame sponsorships), additional fundraising, and revenues from the Hall of Fame operation to repay the bond issue.

G4 C8 P3 OLD CITY COURTYARD

Description: The Old City Dogwood Courtyard project was a public/private partnership created to improve a deteriorated parking area so it could be used by local merchants to stage events on weekends and evenings in the Old City portion of downtown Knoxville. The Courtyard is also the site of a mural designed by Laurel High School students and mural artist Walt Fields as a tribute to Knoxville's musical legacy. Forty-two artists with ties to the Knoxville area are depicted in the mural, including Chet Atkins, Dolly Parton, Tina Turner, the Everly Brothers, Roy Acuff, and Homer & Jethro.

Status: Completed in 2000

Funding: Funding for this project was split between the City and local merchants group, with landscaping and dogwood trees donated as in-kind support.

Tax Incentive Utilization Plan

See G3C4P1 Knoxville EZ Tax Incentive Outreach

Other Accomplishments

The City of Knoxville moved forward during fiscal year 2009-10 with several ongoing efforts aimed at improving the lives of its citizens and making Knoxville a better place to live, work and raise a family.

Downtown Knoxville continued to flourish despite a stagnant economy. Several new businesses opened on Market Square – the heart of downtown Knoxville – on Gay Street and in the Old City. Downtown continues to feature an ever-improving mix of thriving retail, restaurant and residential establishments along with busy offices.

The number of residents living downtown climbed above the 2,000 mark, the highest downtown population Knoxville has experienced in decades. There are also more places for those residents – and everyone else in the city - to work, to shop, to eat and to play in downtown.

New retail stores like Black Market Square and restaurants like Steamboat, Lunchbox, Latitude 35 and Soccer Taco opened this year on Market Square, and three new businesses opened in the recently renovated 500 Block of Gay Street, including the much anticipated S&W Grand, Lenny's Sub Shop and Coolato Gelato. The long-empty 500 Block also became home this year to offices of two different architectural firms: Elizabeth Eason Architecture and CRSA Landscape Architecture.

The City of Knoxville and Knox County processed Tax Increment Financing (TIE) and one Payment In Lieu of Taxes (PILOT) application for redevelopment projects in the downtown Knoxville area. These TIFs bridged financing gaps lead to at least \$33 million dollars of private investment that added to the number of residential units and commercial space in the empowerment zone.

The ambitious \$4.5 million project to renovate the 100 and 200 Blocks of Gay Street has been completed, and will benefit a popular mixed-use block featuring businesses, residential and retail elements. This project was the first major work on the block that was raised more than a story over the original Gay Street nearly a century ago. In addition to stabilizing the street, which sits on a bridge-like support structure, contractors replaced and widened sidewalks, replaced the street, made electrical, water and sewer upgrades and added streetscape improvements.

The City of Knoxville is finalizing the site locations for its new Way finding project that will improve both pedestrian and vehicular traffic downtown and throughout the empowerment zone. The city is currently pursuing a grant that would allow it to install the new system at one time, rather than in phases.

Knoxville has also begun preparation to for additional sidewalk and streetscape improvements for sections of Market Street and Union Avenue aimed at making those streets more pedestrian friendly and improving Americans with Disabilities Act (ADA) accessibility.

The City of Knoxville opened the new \$30 million Downtown Knoxville Transit Station. The Leadership in Energy and Environmental Design (LEED) certified building integrates solar and geothermal energy systems, includes a "green roof" and solar panels and has improved the mass transit experience for the growing number of riders in the system. It also enhances existing connections between downtown and the central city neighborhoods with every corner of Knoxville.

The city's ongoing redevelopment efforts in the Downtown North and in the central city areas are also encouraging growth in investment in homes and buildings in the core neighborhoods that surround downtown.

The city continued efforts to revitalize the main corridors through the core neighborhoods radiating northward from the heart of downtown. The goal was to create more pedestrian and bike friendly main streets encouraging a mixed-use environment along those streets (Central, Broadway, Gay and Fifth)

After completing an extensive road diet and renovation project in 2009 that transformed sections of Central Avenue into a more pedestrian-friendly corridor, the city hired a consultant to complete a concept plan for the above-mentioned corridors for improvements aimed at increasing business and residential investment in these centrally-located neighborhoods.

Using that plan, an engineering consultant for the city was preparing detail design work for upcoming Downtown North projects as fiscal year came to a close and the city's Policy & Communication Department secured initial funding for these streetscape improvement projects.

The city has initiated early stage efforts to develop a frontage road off of Interstate 275 that will better connect the urban neighborhoods bisected by the interstate and connect the interstate to once-thriving industrial areas that have fallen into disuse.

Ameresco began work on energy upgrades on every building and park owned by the City of Knoxville. The energy conservation measures should save the city millions of dollars during the coming years.

Knoxville is a Department of Energy (DOE) Solar America City and offers numerous solar workshops for businesses and individual aimed at increasing the use of solar energy in Knoxville and job opportunities in the renewable energy industry. Solar capacity in the city has more than doubled in just the past year.

The city is implementing a DOE Energy block grant which includes green incentives, contractor education, energy retrofits, weatherization, recycling improvements, and the deployment of large solar array on the roof of the Knoxville Convention Center.

A city-wide recycling program was launched, and it has brought more convenience for city residents to recycle, decrease landfill use and enhance property values.

The City of Knoxville was also one of the test markets to deploy electrical vehicle infrastructure as part of the EV Project. This ambitious project has laid the groundwork for the potential deployment of millions of electric vehicles.

The City of Knoxville through its Energy and Sustainability Task Force directed the effort of six working groups providing recommendations to the city to improve the use of energy and natural resources by the city and its residents and to reduce emissions.

Following a series of public meetings, the city selected the concept design for the Cumberland Avenue Streetscape. Consultants have worked on a detailed design phase plan that will have to be approved by the Tennessee Department of Transportation before construction can begin.

The city's Cumberland Avenue Corridor Project has aimed to transform the street into a more pedestrian-friendly, mixed use street. Cumberland Avenue is the main entrance to the University of Tennessee, a main corridor into downtown, the entrance to a major medical center and into Fort Sanders, the most densely populated

neighborhood in the central core of Knoxville as well as one of the most densely populated residential areas in the state.

The Ten-Year Plan to End Chronic Homelessness is a part of a national movement to end long-term homelessness. The City of Knoxville and Knox County governments are jointly implementing a plan that offers a long-range, comprehensive approach to help people who are homeless to gain stability in permanent housing. The plan represents an effort to reorient the local system away from an approach that simply manages homelessness to one that seeks to end it. Community Development Block Funds, Neighborhood Stabilization Program funds, historic and affordable housing tax credits and other resources are being put to use to develop needed additional units of affordable permanent supportive housing. Initially, a dilapidated historic motel is being redeveloped to provide 57-units of supportive housing, opening in the fall of 2010. A 48-unit supportive housing development is slated for construction during the following year by creating an adaptive reuse of an abandoned elementary school. As part of the Ten Year Plan effort, city and county staff work with various homeless shelter providers, mental health organizations, social service agencies, neighborhood organizations, law enforcement officials and faith-based organizations to facilitate the plan's reorientation from managing to end homelessness in Knoxville and Knox County. These efforts are enhanced by American Recovery and Reinvestment Act funds earmarked for the Homelessness Prevention and Rapid Re-Housing Program.

The growth and creation of jobs has been a key objective for a solid economy. The Innovation Valley campaign received \$400,000 to support recruitment and retention of jobs. Joint workforce development efforts were coordinated with the Knoxville Chamber Partnership, Workforce Connections and the Tennessee Career Center in creating and retaining numerous jobs as a result of business expansion, employment opportunities and persons locating and relocating to greater Knoxville area. Citizens continued to utilize the resources of agencies and organizations that provide workshops and services such as job readiness and employability skills, mentoring, counseling and job placement referrals/assistance.

Stronger safe neighborhoods were enhanced by quality infrastructure and free from blight. The city's budget provided \$250,000 to address chronic problem properties, and another \$250,000 for blighted property acquisition. The budget also included \$100,000 for a commercial façade improvement program as well as \$50,000 for sidewalk improvements in area utilizing the façade improvement grant program. Knoxville's Community Development Corporation (KCDC) received \$800,000 to assist in the development of a new Hope 6 program in the Five Points/Park City area. This is part of a multi-year commitment to this project and is addition to \$869,000 in Neighborhood Stabilization funds for renovation of the Eastport Elementary School for a Senior Housing program. Knox Heritage received \$20,000 to promote historic restoration throughout the city.

To further strengthen the growth and development of low-to-moderate neighborhoods, the Neighborhood Small Grant Program provided \$30,000 in grants for a wide range of community-based and capacity building projects. This was a partnership initiative with the East Tennessee Foundation. City staff also worked closely with several neighborhood groups and advocacy organizations in bridging community pride and livability.

The city continued its efforts to regularly pave and maintain streets, and \$4.75 million was included in the city's budget for paving program. To continue an alley-paving program, \$200,000 was allocated. Over \$2 million in general funds were utilized for traffic calming, ballpark and tennis court enhancements in city parks, sidewalk repairs, drainage improvement, transportation improvements, codes enforcement and public service activities. The City also used Community Development Block Grant funding for housing rehabilitation, and other public improvements.

Public and private funding has increased entrepreneurialship, residential housing and the total revitalization of the community. Knoxville has continued to be a tourism attraction and a site for conventions and vacations. The print and mass media – plus the electronic industry - has been vital partners in promoting the city's rich and productive heritage, and to showcase Knoxville's cost of living, job growth, educational institutions, healthcare facilities and cultural elements as unique attributes. Collaboration broadens the physical, fiscal, organizational and economic thrust of the community.

Governance Report

Main Governing Body

The meetings were open to the public. The main governing body met 12 times during the year. 71 % of the members are residents of the EZ/EC.

Governance Body Subcommittees

The governing body operates with subcommittees. Subcommittee meetings are open to the public. Subcommittees met a total of 22 times during the year.

Governance Members

Name	Title
Monica Reed	Central ZAC Representative (City Council)
Whitney Stanley	Central ZAC Representative (COIN)
Barbara Dowell	East ZAC Representative (City Council)
Michael Bensey	North ZAC Representative (COIN)
James Allen	Northwest ZAC Representative (City Council)
Ed Eckenrod	Northwest ZAC Representative (COIN)
Jenny Wolf	South ZAC Representative (City Council)
Newman Seay	South ZAC Representative (COIN)
Larry Horton	West ZAC Representative (City Council)
Peggy M. Carter	West ZAC Representative (COIN)
Madeline Rogero	Director, Community Development (City)
King Purnell	Board Chair, Resource Provider (PNI)
Jeremy Jennings	North ZAC Representative (City Council)
Chris Hodges	Resource Provider, (PNI)
Terry Holley	Resource Provider, (PNI)
Grant Rosenberg	Knox County Community Development, Director

Implementation Plans

Plan G2.C1.P1 Governance board of EZ

Plan Source:	2010 Annual Report
Goal 2:	Community-Based Partnership
Category 1:	Governance Board
Plan 1:	Governance board of EZ

I. Baseline

Program/Project	
Description:	Provide governance for Knoxville/Knox County Empowerment Zone
Baseline:	17 member governing board (Partnership for Neighborhood Improvement, PNI) is operational: 6 ZAC reps chosen by COIN; 6 ZAC reps chosen by City Council; 1 City mayoral and 1 county mayoral appointee and 3 resource providers chosen by the board.
Proposed Outcome:	Efficient, ongoing oversight of EZ implementation. Establishment of Planning and Evaluation Committees, with full resident participation.
HHS EZ Funds(Round I):	\$0.00
HUD EZ Funds(Round II):	\$0.00
Amount of HUD Round II EZ grant under contract/agreement with third party:	\$0.00
Non-EZ/EC Grant Funds:	\$2,500.00
Total Budget:	\$2,500.00

Plan Status: Active
 Review Status: Approved

II. Sources of Program Funds

A.	HHS EZ Funds (Round I):			\$0.00
B.	HUD EZ Funds (Round II):			\$0.00
	Amount of HUD Round II EZ grant under contract/agreement with third party:			\$0.00
C.	Non-EZ/EC Grant Funds:			\$2,500.00
	Participating Entity (Non EZ/EC Grant Funds)	Private	Cash	In-Kind
1.	City of Knoxville	No	\$0.00	\$2,500.00
	Total		\$0.00	\$2,500.00

III. Uses of Program Funds

Lead Implementing Entity	Amount
A. City of Knoxville	\$2,500.00
Total	\$2,500.00

IV. Status of Projected Milestones

Milestones	Projected		% Complete as of	
	Start	End	07/01/2009	06/30/2010
A. EZ governance structure approved by City, PNI, and Ctr for Neighborhood Development	05/01/1998	10/06/1998	100	100
B. PNI Governance working group meets regularly to finalize governance plan and procedures	10/06/1998	12/31/1999	100	100
C. PNI meets monthly as EZ governance board	01/01/1999	09/30/2010	100	100
D. Establish PNI EZ Planning and Implementation Committee	06/01/1999	06/30/1999	100	100
E. Planning and Implementation Committee meets to develop and prioritize projects	06/01/1999	01/31/2007	100	100
F. Evaluation Committee meets to develop evaluation plan and review EZ progress	07/01/1999	01/31/2007	100	100
G. ZAC representatives are added to the Planning & Implementation and Evaluation Committees	03/01/2001	06/30/2001	100	100
H. PNI Governance amends bylaws to increase EZ stakeholder representation on the board	02/01/2007	07/31/2007	100	100
I. PNI approves budgets and scope of service for new and existing contracts	02/01/2007	06/30/2010	100	100
J. PNI supports the City in the EZ administration	02/01/2007	09/30/2010	100	100
K. PNI approves PERMS and Annual Report	08/01/2007	08/31/2010	90	90
L. PNI's Planning, Evaluation and Loan Committees meet to evaluate and recommend funding	04/01/2008	08/10/2010	100	100
M. PNI Board allocates and re-aligns remaining EZ funds to eligible projects	04/01/2008	08/10/2010	100	100
N. PNI approves contract extension for Youth Academy of Finance Program	10/01/2009	12/31/2009	100	100
O. PNI approves the use of funds for down payment assistance for the BPRP Program	10/01/2009	06/30/2010	100	100
P. PNI approves contract extensions for KAUL and MPC	10/01/2009	08/10/2010	100	100
Q. PNI approves contract amendments for CAC Workforce Connection & Career Center	03/01/2010	08/10/2010	100	100

V. Progress Towards Projected Outputs

Outputs	Projected	To Date
A. Governance Board		
1. Number of public meetings	120	196
B. Other unique output measurement:		
1. Number of EZ/EC board members trained	17	17

Plan G2.C2.P2 EZ Administration

Plan Source: 2010 Annual Report
Goal 2: Community-Based Partnership
Category 2: Capacity Building
Plan 2: EZ Administration

I. Baseline

Program/Project
Description: Provide administration/oversight for Knoxville/Knox County Empowerment Zone
Baseline: No permanent full-time staff in place at Partnership for Neighborhood Improvement (PNI, EZ governing board); City of Knoxville initial staff in place to administer grant, contracts
Proposed Outcome: Staff in place to support implementation and provide effective administration.
HHS EZ Funds(Round I): \$0.00
HUD EZ Funds(Round II): \$2,644,689.24
Amount of HUD Round II EZ grant under contract/agreement with third party: \$1,704,138.00
Non-EZ/EC Grant Funds: \$781,977.43
Total Budget: \$3,426,666.67
Plan Status: Complete
Review Status: Approved

II. Sources of Program Funds

A. HHS EZ Funds (Round I): \$0.00
 B. HUD EZ Funds (Round II): \$2,644,689.24
 Amount of HUD Round II EZ grant under contract/agreement with third party: \$1,704,138.00
 C. Non-EZ/EC Grant Funds: \$781,977.43

Participating Entity (Non EZ/EC Grant Funds)

	Private	Cash	In-Kind
1. AmSouth Bank	Yes	\$28,200.00	\$0.00
2. Bank of America	Yes	\$2,000.00	\$0.00
3. Bank First	Yes	\$2,000.00	\$0.00
4. Baptist Health Care	No	\$2,500.00	\$0.00
5. City of Knoxville	No	\$32,227.00	\$100,000.00
6. Cornerstone Foundation	No	\$100,000.00	\$0.00
7. East TN Foundation	No	\$50,000.00	\$0.00
8. EZ program income	No	\$232,304.43	\$0.00
9. First Tennessee Bank	Yes	\$28,200.00	\$0.00
10. First Vintage Bank	Yes	\$1,000.00	\$0.00
11. Home Federal Bank	Yes	\$16,800.00	\$0.00
12. KCDC (PHA)	No	\$20,000.00	\$0.00
13. Knox County	No	\$22,500.00	\$0.00
14. Knoxville Christian Community Foundation	No	\$7,500.00	\$0.00
15. Knoxville Utilities Board	No	\$1,000.00	\$0.00
16. Nations Bank	Yes	\$500.00	\$0.00
17. NBC Bank	Yes	\$10,500.00	\$0.00
18. Partnership for Neighborhood Improvement - Fundraising	No	\$91,122.00	\$0.00
19. Partnership for Neighborhood Improvement - Investment Income	No	\$1,324.00	\$0.00
20. Regions Bank	Yes	\$3,000.00	\$0.00
21. Saint Mary's Health Care	No	\$2,500.00	\$0.00
22. Shafer Insurance	Yes	\$1,000.00	\$0.00
23. SunTrust Bank	Yes	\$16,800.00	\$0.00
24. Tennessee Valley Authority	No	\$1,000.00	\$0.00
25. Union Planters Bank	Yes	\$8,000.00	\$0.00
Total		\$681,977.43	\$100,000.00

III. Uses of Program Funds

Lead Implementing Entity	Amount
A. City of Knoxville	\$940,551.24
B. Knox/Knox County Metropolitan Planning Commission	\$428,000.00
C. Partnership for Neighborhood Improvement	\$2,058,115.43

Total

\$3,426,666.67

IV. Status of Projected Milestones

Milestones	Projected		% Complete as of	
	Start	End	07/01/2009	06/30/2010
A. EZ governance structure approved by City, PNI, Center for Neighborhood Development	05/01/1998	10/06/1998	100	100
B. PNI recruits and hires Executive Director after national search	05/01/1999	01/01/2000	100	100
C. First grant agreement with HUD executed (\$3 million)	05/24/1999	06/11/1999	100	100
D. City provides information (with support from PNI and other implementers) to HUD as required, including PERMS implementation plans and annual reports	06/15/1999	08/15/2010	100	100
E. First amendment with HUD executed (\$3,666,667)	03/06/2000	05/24/2000	100	100
F. Memorandum of Agreement for PNI and City responsibilities approved by PNI Board and City Council	04/04/2000	04/04/2000	100	100
G. PNI and City of Knoxville carry out administrative activities defined in Memorandum of Agreement	04/04/2000	08/15/2010	100	100
H. City Council approves contract to fund PNI's share of governance costs from EZ grant	05/02/2000	05/02/2000	100	100
I. PNI hires staff to support operations (including support for Planning & Implementation and Evaluation committees)	05/15/2000	09/30/2000	100	100
J. Evaluation Committee completes review of first year governance performance	11/01/2000	01/31/2001	100	100
K. PNI recruits and hires 2nd Executive Director	12/01/2000	08/31/2001	100	100
L. Second amendment with HUD executed (\$5 million)	12/12/2000	03/01/2001	100	100
M. PNI Board approves budget, scope of work for second year governance contract with City of Knoxville	02/01/2001	03/07/2001	100	100
N. Third amendment with HUD executed (\$7,306,200)	03/13/2001	06/14/2001	100	100
O. City Council approves contract to fund PNI's 2nd year governance responsibilities	04/17/2001	04/17/2001	100	100
P. PNI and CND develop planning process for year 3 EZ projects/programs	05/01/2001	12/31/2001	100	100
Q. City of Knoxville, in cooperation with Evaluation Committee, completes review of 2nd year governance performance	11/01/2001	12/31/2001	100	100
R. City and PNI agree to extend existing contract through March 31, 2001	12/01/2001	03/31/2002	100	100
S. PNI Board approves budget, scope of work for third year governance contract with City of Knoxville	02/07/2002	03/06/2002	100	100
T. Knoxville City Council approves contract to fund PNI's third year governance responsibilities	04/01/2002	04/16/2002	100	100
U. PNI continues to oversee implementation of projects described in EZ strategic plan	04/01/2002	12/31/2002	100	100
V. Fourth amendment with HUD executed (\$3 million)	04/29/2002	06/10/2002	100	100
W. City of Knoxville, in cooperation with Evaluation Committee, completes review of third year governance performance	11/01/2002	12/31/2002	100	100
X. City of Knoxville extends PNI contract through February 28, 2003	12/01/2002	02/28/2003	100	100
Y. PNI Board approves budget, scope of work for 4th year governance contract	02/01/2003	02/28/2003	100	100
Z. Metropolitan Planning Commission assists PNI in prioritizing projects to receive EZ funding.	03/01/2003	07/31/2003	100	100
Z1. PNI Board executes 4th year contract	03/01/2003	08/31/2004	100	100
Z2. Knoxville City Council approves contract to fund PNI and MPC for the EZ's 4th year governance	03/04/2003	03/04/2003	100	100
Z3. Fifth amendment with HUD executed (\$1,987,000)	07/17/2003	09/29/2003	100	100
Z4. PNI, MPC and City of Knoxville establish necessary	08/01/2003	06/30/2010	90	100

working groups to develop projects.					
Z5.	City of Knoxville, in cooperation with Evaluation Committee, completes review of 4th year governance	01/01/2004	06/30/2004	100	100
Z6.	Sixth amendment with HUD executed (\$994,100)	03/23/2004	04/07/2004	100	100
Z7.	PNI Board approves budget, scope of work for MPC	06/15/2004	06/15/2004	100	100
Z8.	PNI allocates all EZ funds that were available as of 12/31/02	06/30/2004	06/30/2005	100	100
Z9.	MPC continues assisting PNI and the city with implementation of EZ programs	07/01/2004	06/30/2005	100	100
Z10.	PNI Board approves budget, scope of work for 5th year governance contract	08/15/2004	08/15/2004	100	100
Z11.	Knoxville City Council approves contract to fund PNI and MPC for the EZ's 5th year governance	08/31/2004	08/31/2004	100	100
Z12.	PNI executes 5th year contract	09/01/2004	03/31/2006	100	100
Z13.	City of Knoxville, in cooperation with Evaluation Committee, completes review of 5th year governance	05/01/2005	07/31/2005	100	100
Z14.	PNI Board approves budget, scope of work for MPC	06/15/2005	06/15/2005	100	100
Z15.	MPC continues assisting PNI and the city with implementation of EZ programs	07/01/2005	06/30/2006	100	100
Z16.	Amendment with HUD executed (\$661,333)	07/12/2005	07/25/2005	100	100
Z17.	PNI executes 6th contract	04/01/2006	01/31/2007	100	100
Z18.	MPC continues assisting PNI and the city with implementation of EZ programs	07/01/2006	06/30/2007	100	100
Z19.	PNI Board approves budget, scope of work for 6th year governance contract	12/01/2006	12/01/2006	100	100
Z20.	City Council approves contract to fund PNI and MPC for the EZ's 6th contract	12/02/2006	12/02/2006	100	100
Z21.	PNI Board approves budget, scope of work for MPC	12/02/2006	12/02/2006	100	100
Z22.	City assumes administrative responsibilities for Knoxville's EZ	02/01/2007	08/15/2010	90	100
Z23.	City provides staff for EZ related committees and task forces	02/01/2007	08/15/2010	90	100
Z24.	City coordinates marketing, outreach and publicity for the EZ programs	02/01/2007	08/15/2010	90	100
Z25.	City executes implementers contracts and extensions as approved by PNI Board	02/01/2007	08/15/2010	90	90
Z26.	City revises the quarterly reporting form for EZ projects	07/01/2007	09/30/2007	90	100

V. Progress Towards Projected Outputs

	Projected	To Date
Outputs		
A. Capacity Building		
1. Number of EZ/EC board members trained	17	31
2. Number of implementing agencies trained	8	9
3. Number of EZ/EC residents trained	4	4
4. Number of non-EZ/EC residents trained	3	3
5. Number of EZ/EC staff hired	4	4
6. Number of organizations supported	3	3
Percentage of outputs benefiting EZ/EC Residents	57.14%	57.14%

Plan G2.C2.P3 Zone Advisory Councils

Plan Source: 2010 Annual Report

Goal 2: Community-Based Partnership

Category 2: Capacity Building

Plan 3: Zone Advisory Councils

I. Baseline

Program/Project Description: Increase stakeholder participation in implementation of Knoxville/Knox County Empowerment Zone

Baseline: Zone Advisory Councils, which provide means of stakeholder involvement in EZ decisions, do not exist

Proposed Outcome: Six active Zone Advisory Councils to provide input and recommendations to EZ governing board and to transmit information about EZ to other Zone stakeholders

HHS EZ Funds(Round I): \$0.00

HUD EZ Funds(Round II): \$1,162,119.57

Amount of HUD Round II EZ grant under contract/agreement with third party: \$1,162,119.57

Non-EZ/EC Grant Funds: \$537,360.36

Total Budget: \$1,699,479.93

Plan Status: Complete

Review Status: Approved

II. Sources of Program Funds

A. HHS EZ Funds (Round I):			\$0.00
B. HUD EZ Funds (Round II):			\$1,162,119.57
Amount of HUD Round II EZ grant under contract/agreement with third party:			\$1,162,119.57
C. Non-EZ/EC Grant Funds:			\$537,360.36
Participating Entity (Non EZ/EC Grant Funds)	Private	Cash	In-Kind
1. Cornerstone Foundation	No	\$2,500.00	\$0.00
2. EZ program income	No	\$534,860.36	\$0.00
Total		\$537,360.36	\$0.00

III. Uses of Program Funds

Lead Implementing Entity	Amount
A. Center for Neighborhood Development	\$1,699,479.93
Total	\$1,699,479.93

IV. Status of Projected Milestones

Milestones	Projected		% Complete as of	
	Start	End	07/01/2009	06/30/2010
A. Framework of EZ governance structure set forth and approved by City of Knoxville, Partnership for Neighborhood Improvement (PNI, EZ governing board) and Center for Neighborhood Development (CND)	05/01/1998	10/06/1998	100	100
B. Memorandum of Agreement signed between PNI and CND outlining roles and responsibilities for the Zone Advisory Council (ZAC) section of the EZ governance plan	03/03/2000	03/03/2000	100	100
C. Monitoring of project by City and governing board (including review of progress reports and invoices, and on-site program and financial monitoring)	04/01/2000	10/18/2005	100	100
D. Knoxville City Council approves agreement to fund CND's share of the governance costs using EZ funds	04/18/2000	04/18/2000	100	100
E. CND recruits and hires ZAC organizing staff	05/01/2000	11/30/2000	100	100
F. CND staff organizes and convenes six Zone Advisory Councils in subareas of the EZ to advise PNI about needs/priorities at the neighborhood cluster level; ZACs meet regularly (approx quarterly) to provide input/advice to PNI regarding EZ	10/15/2000	10/18/2005	50	100
G. ZAC membership elects a 15 member board for each ZAC; ZAC boards responsible for providing information to PNI and to ZAC membership	01/01/2001	10/18/2005	100	100
H. Evaluation Committee of EZ governance board reviews first year performance and Planning Committee recommends second year funding	03/01/2001	05/31/2001	100	100
I. ZAC representatives added to and serve on PNI Planning & Implementation and Evaluation Committees	03/01/2001	10/18/2005	100	100
J. PNI (EZ governance board) approves second-year funding for project	06/01/2001	06/21/2001	100	100

K.	Knoxville City Council approves agreement to fund second year of project	07/10/2001	07/10/2001	100	100
L.	CND trains ZAC members in development of problem solving techniques for neighborhood issues	07/01/2002	06/30/2003	100	100
M.	PNI approves third-year funding for project and redefines scope of work for third year of project	07/03/2002	07/03/2002	100	100
N.	Knoxville City Council approves agreement to fund year three of project	07/23/2002	07/23/2002	100	100
O.	City monitors performance under the agreement	07/26/2002	06/30/2003	100	100
P.	PNI Evaluation Committee reviews performance under the third year agreement	03/01/2003	06/30/2003	100	100
Q.	PNI approves 4th year funding for ZAC support, with emphasis on technical assistance to community.	06/05/2003	06/05/2003	100	100
R.	Knoxville City Council approves agreement to fund year four of the project	06/10/2003	06/10/2003	100	100
S.	CND streamlines ZAC operating procedures	07/01/2003	10/31/2003	100	100
T.	City monitors performance under the agreement	07/01/2003	06/30/2005	100	100
U.	CND staffs ZAC meetings as defined under new procedures	07/01/2003	06/30/2005	100	100
V.	PNI Evaluation Committee reviews performance under the 4th year agreement	03/01/2004	06/30/2005	100	100
W.	PNI assumes responsibility for providing a more limited amount of staff support for ZACs	08/01/2004	07/31/2005	75	100
X.	City monitors PNI's performance under contract agreement	08/01/2004	07/31/2005	75	100
Y.	City and PNI Evaluation Committee reviews performance under the agreement for year 5	04/01/2005	07/31/2005	50	100
Z.	Notices sent for closure of ZACs	10/01/2005	10/05/2005	0	100
Z1.	PNI hosts event to celebrate ZAC achievements	10/18/2005	10/18/2005	0	100

V. Progress Towards Projected Outputs

		Projected	To Date
A.	Capacity Building		
1.	Number of EZ/EC residents trained	375	1,785
2.	Number of EZ/EC staff hired	9	10
3.	Number of organizations supported	6	6
Percentage of outputs benefiting EZ/EC Residents		100%	100%

Plan G2.C2.P4 EZ Administration Program Income

Plan Source: 2010 Annual Report

Goal 2: Community-Based Partnership

Category 2: Capacity Building

Plan 4: EZ Administration Program Income

I. Baseline

Program/Project Description: The City monitors and tracks program income and makes recommendations to the PNI Board of Directors for reallocation of these funds

Baseline: To track program income generated from G3 C3 P2 Stephens Square Business Expansion. Program income is in the form of reimbursement of EZ funds (loans) used for EZ business expansions

Proposed Outcome: Utilize program income generated from G3 C3 P2 Stephens Square Business Expansion to continue administering Knoxville's EZ Program

HHS EZ Funds(Round I): \$0.00
 HUD EZ Funds(Round II): \$0.00
 Amount of HUD Round II EZ grant under contract/agreement with third party: \$0.00
 Non-EZ/EC Grant Funds: \$201,742.96
 Total Budget: \$201,742.96
 Plan Status: Complete
 Review Status: Approved

II. Sources of Program Funds

A. HHS EZ Funds (Round I):				\$0.00
B. HUD EZ Funds (Round II):				\$0.00
Amount of HUD Round II EZ grant under contract/agreement with third party:				\$0.00
C. Non-EZ/EC Grant Funds:				\$201,742.96
Participating Entity (Non EZ/EC Grant Funds)	Private		Cash	In-Kind
1. City of Knoxville	No		\$201,742.96	\$0.00
Total			\$201,742.96	\$0.00

III. Uses of Program Funds

Lead Implementing Entity	Amount
A. City of Knoxville	\$201,742.96
Total	\$201,742.96

IV. Status of Projected Milestones

Milestones	Projected		% Complete as of	
	Start	End	07/01/2009	06/30/2010
A. The City will monitor the Stephens Sq. Business Expansion project for the reimbursement of EZ funds	05/01/2004	06/30/2008	100	100
B. The City will transfer program income from G3 C3 P2 to G2 C2 P4 EZ Admin Prg. Income	12/01/2008	12/31/2008	100	100
C. The City will utilize program income to reduce costs for administering Knoxville's EZ	12/31/2008	01/31/2009	100	100
D. City utilized program income generated from the sale of surplus furniture and equipment	06/01/2010	08/15/2010	0	100

V. Progress Towards Projected Outputs

Outputs	Projected	To Date
A. Capacity Building		
1. Number of EZ/EC board members trained	2	0
2. Number of implementing agencies trained	1	0
3. Number of organizations supported	1	0

Plan G3.C1.P1 Career Center

Plan Source: 2010 Annual Report

Goal 3: Economic Opportunity

Category 1: Workforce Development

Plan 1: Career Center

I. Baseline

Program/Project Description: Provide education, vocational training, and job readiness skills to EZ residents. Link residents to employers through job fairs, apprenticeships, and mentoring programs.

Baseline: High unemployment rate in Empowerment Zone (12% of EZ population versus 6.5% in entire City) and low educational attainment (12.1% with Bachelor's degree in Zone, compared to 21.7% for City as a whole).

Proposed Outcome: Reduced unemployment in Zone and increased educational attainment.

HHS EZ Funds(Round I): \$0.00
 HUD EZ Funds(Round II): \$2,850,338.79
 Amount of HUD Round II EZ grant under contract/agreement with third party: \$2,850,338.79
 Non-EZ/EC Grant Funds: \$2,368,364.82
 Total Budget: \$5,218,703.61
 Plan Status: Complete
 Review Status: Approved

II. Sources of Program Funds

A. HHS EZ Funds (Round I):	\$0.00
B. HUD EZ Funds (Round II):	\$2,850,338.79
Amount of HUD Round II EZ grant under contract/agreement with third party:	\$2,850,338.79

C. Non-EZ/EC Grant Funds:				\$2,368,364.82
Participating Entity (Non EZ/EC Grant Funds)	Private	Cash	In-Kind	
1. HUD EDI Special Projects	No	\$925,000.00	\$0.00	
2. Pellissippi State Technical Community College	No	\$744,242.74	\$619,449.58	
3. State of TN Department of Labor	No	\$0.00	\$79,672.50	
Total		\$1,669,242.74	\$699,122.08	

III. Uses of Program Funds

Lead Implementing Entity

A. Pellissippi State Technical Community College	Amount
	\$5,218,703.61
Total	\$5,218,703.61

IV. Status of Projected Milestones

Milestones	Projected		% Complete as of	
	Start	End	07/01/2009	06/30/2010
A. Pellissippi State and private industry partners commit to participating in EZ and Career Center	09/22/1998	10/06/1998	100	100
B. PNI convenes task force to develop a workforce competitiveness system for EDI application	01/01/2000	02/15/2000	100	100
C. PNI approves task force recommendations for EDI application and EZ funded project	02/10/2000	02/10/2000	100	100
D. City Council approves EDI application	02/22/2000	02/22/2000	100	100
E. HUD approves \$925,000 in EDI funding for renovations and services	03/27/2000	06/01/2000	100	100
F. City Council approves contracts implementing the workforce competitiveness system using EDI and EZ funding	09/05/2000	09/05/2000	100	100
G. Pellissippi State renovates facility to serve as Career Center	10/01/2000	09/30/2001	100	100
H. City and governing board monitor implementation of contracts	10/01/2000	08/31/2003	100	100
I. Pellissippi State recruits and hires Career Center staff	05/01/2001	03/31/2002	100	100
J. Career Center grand opening	10/12/2001	10/12/2001	100	100
K. City monitors program operations	11/01/2001	09/30/2008	100	100
L. City executes contract with PSTCC for Career Center operations and services	11/01/2001	09/30/2008	100	100
M. PNI and City Council approves \$757,788 in EZ funding for operations and services	07/03/2002	08/01/2002	100	100
N. PNI and Council approves additional \$1 million in EZ funding for operations and services	06/30/2004	06/30/2004	100	100
O. PNI and City Council approve additional \$200,000 in training funds	10/01/2005	12/06/2005	100	100
P. Career Center's fifth year service contract amended	01/01/2006	12/31/2006	100	100
Q. PNI and City Council approve additional \$355,000 in training and administrative funds	07/01/2006	08/01/2006	100	100
R. Career Center's fifth year service contract amended 2nd time	08/01/2006	06/30/2007	100	100
S. Career Center's fifth year service contract amended 3rd time	07/01/2007	06/30/2008	100	100
T. Career Center's contract extended for 3 months	06/30/2008	09/30/2008	100	100
U. City executes sixth service contract in the amount of \$228,00.00	08/01/2008	05/30/2010	50	100
V. PNI and city amends sixth service contract with no additional funds.	10/01/2009	05/30/2010	50	100

V. Progress Towards Projected Outputs

Outputs	Projected	To Date
A. Job Training		
1. Number of job training programs	1	15
2. Number of EZ/EC residents trained	8,000	8,976
3. Number of EZ/EC resident trainees placed in jobs	1,000	3,132

B. Job Match		
C. Job Fairs		
1. Number of job fairs	48	54
2. Number of EZ/EC residents attending	5,000	5,134
3. Number of EZ/EC residents placed in jobs	122	1,154
D. Other Workforce Development Programs		
E. Other unique output measurement:		
1. Number of facilities rehabilitated	1	1
Percentage of outputs benefiting EZ/EC Residents	100%	100%

Plan G3.C1.P2 CAC Beardsley Urban Farm SEED (Solutions for Empowerment and Educational Development) Project

Plan Source: 2010 Annual Report

Goal 3: Economic Opportunity

Category 1: Workforce Development

Plan 2: CAC Beardsley Urban Farm SEED (Solutions for Empowerment and Educational Development) Project

I. Baseline

Program/Project

Description: Provide opportunities for Zone youth to learn job readiness and job-related skills

Baseline: Zone youth lacking in job readiness, mentoring, and specific job-related skills

Proposed Outcome: Zone youth trained in GED preparation, job readiness, landscaping, horticulture, and marketing, as well as job readiness

HHS EZ Funds(Round I): \$0.00

HUD EZ Funds(Round II): \$31,957.00

Amount of HUD Round II EZ grant under contract/agreement with third party: \$31,957.00

Non-EZ/EC Grant Funds: \$61,180.00

Total Budget: \$93,137.00

Plan Status: Complete

Review Status: Approved

II. Sources of Program Funds

A. HHS EZ Funds (Round I):				\$0.00
B. HUD EZ Funds (Round II):				\$31,957.00
Amount of HUD Round II EZ grant under contract/agreement with third party:				\$31,957.00
C. Non-EZ/EC Grant Funds:				\$61,180.00
Participating Entity (Non EZ/EC Grant Funds)	Private	Cash	In-Kind	
1. Brownfields Program Income	No	\$42,623.00	\$0.00	
2. Knoxville-Knox County Community Action Committee (CAC)	No	\$11,994.00	\$6,563.00	
Total		\$54,617.00	\$6,563.00	

III. Uses of Program Funds

Lead Implementing Entity

A. Knoxville-Knox County Community Action Committee (CAC)	Amount
	\$93,137.00
Total	\$93,137.00

IV. Status of Projected Milestones

Milestones	Projected		% Complete as of	
	Start	End	07/01/2009	06/30/2010
A. Urban Farm project and commitment letter from CAC included in EZ Strategic Plan	10/06/1998	10/06/1998	100	100
B. EZ Governing Board approves project (approval at two board meetings)	07/10/2000	08/03/2000	100	100
C. Contract approved by Knoxville City Council	09/05/2000	09/05/2000	100	100
D. CAC recruit and hire Employment Training Coordinator	10/01/2000	11/15/2000	100	100
E. Monitoring of project by City and Governing Board (including pre-contract conference, review of	10/01/2000	09/30/2001	100	100

	invoices/support documentation, review of all progress reports, and at least one financial monitoring)				
F.	Develop curriculum and recruit first participants	12/01/2000	02/05/2001	100	100
G.	Conduct first 16-week training session, for 8 youth to participate in landscaping, horticulture, GED preparation, and job readiness training	02/05/2001	09/30/2001	100	100
H.	Conduct summer session of program	06/10/2001	08/05/2001	100	100
I.	Evaluation of year 1 results by Governing Board evaluation committee	07/01/2001	09/30/2001	100	100
J.	Conduct fall session of program	09/02/2001	12/31/2001	100	100

V. Progress Towards Projected Outputs

Outputs		Projected	To Date
A.	Job Training		
1.	Number of job training programs	1	1
2.	Number of EZ/EC residents trained	8	21
B.	Job Match		
C.	Job Fairs		
D.	Other Workforce Development Programs		
Percentage of outputs benefiting EZ/EC Residents		100%	100%

Plan G3.C1.P3 Knoxville Area Urban League Workforce Technology Training

Plan Source: 2010 Annual Report

Goal 3: Economic Opportunity

Category 1: Workforce Development

Plan 3: Knoxville Area Urban League Workforce Technology Training

I. Baseline

Program/Project: Provide opportunity for Zone residents to obtain computer skills/experience, from basic operation to advanced hardware maintenance
Description: No comprehensive plan for helping Zone residents bridge the "digital divide"; no coordinated program to move residents from little or no computer skills to working in or owning a high tech business
Baseline: Development of multi-phase computer training and job readiness program for EZ residents.
Proposed Outcome: Development of multi-phase computer training and job readiness program for EZ residents.
HHS EZ Funds(Round I): \$0.00
HUD EZ Funds(Round II): \$320,223.92
Amount of HUD Round II EZ grant under contract/agreement with third party: \$320,223.92
Non-EZ/EC Grant Funds: \$460,432.00
Total Budget: \$780,655.92
Plan Status: Complete
Review Status: Approved

II. Sources of Program Funds

A.	HHS EZ Funds (Round I):			\$0.00
B.	HUD EZ Funds (Round II):			\$320,223.92
	Amount of HUD Round II EZ grant under contract/agreement with third party:			\$320,223.92
C.	Non-EZ/EC Grant Funds:			\$460,432.00
	Participating Entity (Non EZ/EC Grant Funds)	Private	Cash	In-Kind
1.	Knox Area Urban League	No	\$0.00	\$460,432.00
	Total		\$0.00	\$460,432.00

III. Uses of Program Funds

Lead Implementing Entity	Amount
A. Knoxville Area Urban League	\$780,655.92
Total	\$780,655.92

IV. Status of Projected Milestones

Milestones	Projected		% Complete as of	
	Start	End	07/01/2009	06/30/2010
A. Design Center declines to continue Inner Net project due to staff changes and board redirection	04/30/2002	04/30/2002	100	100
B. PNI evaluates project and decides to move to job training emphasis	04/30/2002	06/01/2002	100	100
C. PNI issues RFP for computer training and collects and evaluates proposals	06/01/2002	08/15/2002	100	100
D. PNI approves the Knoxville Area Urban League as implementer for revised project concept	10/03/2002	10/03/2002	100	100
E. City Council approves KAUL contract for \$71,223	12/10/2002	12/10/2002	100	100
F. KAUL provides basic/advanced computer training to EZ residents	01/01/2003	11/30/2003	100	100
G. PNI's Evaluation Committee reviews annual performance, makes recommendation for continuance	06/01/2003	11/30/2003	100	100
H. PNI approves continuation of the revised Workforce Technology Training Project at KAUL.	01/07/2004	01/07/2004	100	100
I. KAUL provides 2nd year of computer training and employment assistance to EZ residents.	01/15/2004	05/15/2005	100	100
J. City Council approves new contract for \$125,300.	02/04/2004	02/04/2004	100	100
K. PNI's Evaluation Committee reviews annual performance, recommends continued funding.	03/01/2005	03/15/2005	100	100
L. 2nd year contract is extended by four months to allow for project completion.	03/30/2005	03/30/2005	100	100
M. PNI approves additional project funding.	04/07/2005	04/07/2005	100	100
N. City Council approves new contract for \$128,000.	04/26/2005	04/26/2005	100	100
O. KAUL provides 3rd year of training and employment assistance for EZ residents.	05/16/2005	06/15/2006	100	100
P. 3rd year contracted is extended one month to allow for completion.	03/15/2006	06/15/2006	100	100
Q. KAUL submits workforce technology training close out report.	06/01/2006	08/31/2006	100	100

V. Progress Towards Projected Outputs

Outputs	Projected	To Date
A. Job Training		
1. Number of job training programs	1	1
2. Number of EZ/EC residents trained	156	230
3. Number of EZ/EC resident trainees placed in jobs	109	347
B. Job Match		
C. Job Fairs		
D. Other Workforce Development Programs		
Percentage of outputs benefiting EZ/EC Residents	100%	100%

Plan G3.C1.P4 CAC Workforce Connections

Plan Source: 2010 Annual Report

Goal 3: Economic Opportunity

Category 1: Workforce Development

Plan 4: CAC Workforce Connections

I. Baseline

Program/Project

Description: Provide job training and career services for EZ residents

Baseline: High unemployment rate in the Zone (12% of EZ population versus 6.5% in the entire City) and low educational attainment (12% with BA degrees in the Zone, compared to 21.1% for the City as a whole)

Proposed Outcome: Reduced unemployment and underemployment in the Zone and increased educational attainment in the Zone

HHS EZ Funds(Round I): \$0.00

HUD EZ Funds(Round II): \$128,320.00
 Amount of HUD Round II EZ grant under contract/agreement with third party: \$128,320.00
 Non-EZ/EC Grant Funds: \$38,152.40
 Total Budget: \$166,472.40
 Plan Status: Complete
 Review Status: Approved

II. Sources of Program Funds

A. HHS EZ Funds (Round I):				\$0.00
B. HUD EZ Funds (Round II):				\$128,320.00
Amount of HUD Round II EZ grant under contract/agreement with third party:				\$128,320.00
C. Non-EZ/EC Grant Funds:				\$38,152.40
Participating Entity (Non EZ/EC Grant Funds)	Private		Cash	In-Kind
1. CAC Workforce Connections	No		\$38,152.40	\$0.00
Total			\$38,152.40	\$0.00

III. Uses of Program Funds

Lead Implementing Entity	Amount
A. CAC Workforce Connections	\$166,472.40
Total	\$166,472.40

IV. Status of Projected Milestones

Milestones	Projected		% Complete as of	
	Start	End	07/01/2009	06/30/2010
A. PNI approves funding for CAC Workforce Connections to provide career services to EZ residents	12/04/2008	12/15/2008	100	100
B. City Council approves a contract between CAC & the City to provide career services to EZ residents	12/30/2008	01/15/2009	100	100
C. CAC recruits EZ residents for demand occupation workforce training	01/01/2009	05/31/2009	0	50
D. CAC provides training assistance, case management and supportive services to EZ residents	01/15/2009	03/31/2010	0	50
E. CAC tracks employment data for program participants	06/01/2009	03/31/2010	0	50

V. Progress Towards Projected Outputs

Outputs	Projected	To Date
A. Job Training		
1. Number of job training programs	1	1
2. Number of EZ/EC residents trained	50	76
3. Number of EZ/EC resident trainees placed in jobs	35	45
B. Job Match		
C. Job Fairs		
D. Other Workforce Development Programs		
Percentage of outputs benefiting EZ/EC Residents	100%	100%

Plan G3.C2.P1 Brownfields Redevelopment Revolving Fund

Plan Source: 2010 Annual Report
Goal 3: Economic Opportunity
Category 2: Businesses Assisted
Plan 1: Brownfields Redevelopment Revolving Fund

I. Baseline

Program/Project
 Description: Provide sites for businesses to locate, redevelop Brownfields sites, and create jobs.
 Baseline: Vacant, underutilized, and/or potentially contaminated industrial/commercial sites located in EZ & its 3 developable sites, Center City Business Nbrhd (a 500-acre site with small parcels w/multiple owners)and Coster Shop (44-acre abandoned rail yard)
 Proposed Outcome: Acquisition and/or assembly of up to 50 sites as industrial/commercial business parks with the goal of providing business locations and creating 1800 jobs over ten years.

HHS EZ Funds(Round I): \$0.00
 HUD EZ Funds(Round II): \$1,959,853.68
 Amount of HUD Round II EZ grant under contract/agreement with third party: \$1,959,853.68
 Non-EZ/EC Grant Funds: \$71,294,977.82
 Total Budget: \$73,254,831.50
 Plan Status: Complete
 Review Status: Approved

II. Sources of Program Funds

A. HHS EZ Funds (Round I):			\$0.00
B. HUD EZ Funds (Round II):			\$1,959,853.68
Amount of HUD Round II EZ grant under contract/agreement with third party:			\$1,959,853.68
C. Non-EZ/EC Grant Funds:			\$71,294,977.82
Participating Entity (Non EZ/EC Grant Funds)	Private	Cash	In-Kind
1. Cherokee Health Systems	Yes	\$10,000,000.00	\$0.00
2. City of Knoxville	No	\$2,104,500.00	\$0.00
3. EDA	No	\$185,000.00	\$0.00
4. Environmental Protection Agency (EPA)	No	\$200,000.00	\$0.00
5. EZ program income	No	\$305,477.82	\$0.00
6. Knox County	No	\$3,500,000.00	\$0.00
7. Knoxville News Sentinel	Yes	\$50,000,000.00	\$0.00
8. Proctor Properties	Yes	\$5,000,000.00	\$0.00
Total		\$71,294,977.82	\$0.00

III. Uses of Program Funds

Lead Implementing Entity	Amount
A. BDT Development and Management, Inc.	\$10,000,000.00
B. City of Knoxville	\$8,254,831.50
C. Knoxville News Sentinel	\$50,000,000.00
D. Proctor Properties	\$5,000,000.00
Total	\$73,254,831.50

IV. Status of Projected Milestones

Milestones	Projected		% Complete as of	
	Start	End	07/01/2009	06/30/2010
A. Commitment letter for EZ application from City describing preliminary work on Brownfields revitalization; inclusion of Brownfields Redevelopment project in EZ Strategic Plan; identification of Center City, Coster, and I-40 corridor developable sites	10/01/1998	10/06/1998	100	100
B. Complete planning process for Center City Business Neighborhood under EPA grant	01/01/1999	10/31/1999	100	100
C. Complete first phase landscaping improvements in Center City Business Neighborhood	01/01/1999	11/30/1999	100	100
D. Construct and open Century Street bridge in Center City Business Neighborhood	05/01/1999	06/30/2000	100	100
E. Apply for and receive EDA funding for master planning and environmental studies at Coster Shop site	09/01/1999	07/31/2000	100	100
F. Refinement of Brownfields project that was described in EZ Strategic Plan	05/01/2000	10/31/2000	100	100
G. Begin site assembly, starting with acquisition of site for new News-Sentinel facility; acquisitions using leveraged funds	05/01/2000	12/31/2008	100	100
H. Complete preliminary master planning and environmental studies at Coster Shop site	05/17/2000	07/31/2000	100	100
I. PNI Board approves revolving loan fund for Brownfields project	09/01/2000	12/07/2000	100	100
J. Apply for and receive additional EDA funding for peripheral transportation and site access planning at Coster Shop site	10/01/2000	04/30/2001	100	100

K.	Complete peripheral transportation and site access planning studies related to the Coster Shop site	10/01/2000	04/30/2001	100	100
L.	City of Knoxville decides whether to acquire Coster Shop site (an EZ developable site), using \$1.5 million in EZ funds and \$1.8 million in leveraged funds	12/11/2000	04/30/2001	100	100
M.	City of Knoxville and HUD local field office complete required environmental reviews on Coster Shop site	12/12/2000	12/13/2000	100	100
N.	City and HUD local field office complete required environmental reviews on other sites	12/15/2000	12/31/2008	100	100
O.	Set criteria for use of revolving fund, emphasizing ZAC priorities and local business opportunities	01/01/2001	12/31/2001	100	100
P.	Complete infrastructure and access improvements at I-275 Business Park	01/01/2001	10/01/2004	100	100
Q.	Acquire other properties using EZ funds	01/01/2001	12/31/2009	100	100
R.	Construction of Knoxville News Sentinel headquarters	04/01/2001	07/31/2002	100	100
S.	City executes agreement for development of Coster Shop	07/25/2001	06/30/2010	100	100
T.	Demolition begins at Coster Shop site	11/11/2001	11/11/2001	100	100
U.	KCDC issues RFP for development of the "Alpha Site" within the CCBN	07/01/2003	07/31/2004	100	100
V.	Cherokee Health Systems signs development agreement for \$10 million facility on former "Alpha Site"	10/09/2003	10/17/2003	100	100
W.	City transfers I-275 property to Industrial Development Board	04/05/2004	10/01/2004	100	100
X.	KCDC issues RFP for development of 10-acre tract in CCBN known as "Orange Avenue"	05/15/2004	06/10/2004	100	100
Y.	Cherokee Health Systems breaks ground on new facility	06/30/2004	06/30/2004	100	100
Z.	Construction of the Cherokee Health Systems facility	06/30/2004	09/01/2006	100	100
Z1.	IDB executes agreement with Development Corp for expertise in marketing I-275 to potential end users	07/12/2004	07/12/2005	100	100
Z2.	City and MSM Development sign development agreement for new \$5 million multi-phased medical facility	05/09/2005	05/09/2005	100	100
Z3.	MSM Development defaults on agreement, renegotiates with City	04/01/2006	09/01/2006	100	100
Z4.	KCDC issues RFP for new developer	09/15/2006	10/31/2006	100	100
Z5.	KCDC enters into development agreement with Proctor Properties	11/01/2006	12/31/2009	100	100
Z6.	Cherokee Health Systems opens new 22,000 sq. ft. headquarters and training facility	01/01/2007	01/01/2007	100	100
Z7.	Proctor Properties selected as new developer of Orange Ave. parcels	01/01/2007	03/01/2007	100	100
Z8.	Proctor Properties unable to proceed on development of Orange Ave. parcels	03/01/2007	05/01/2008	0	0
Z9.	SYSCO Corp constructs office/warehouse and relocates to the 1-275 Business Park	08/01/2007	12/31/2009	100	100
Z10.	Site work and relocation of utilities to increase develop ability of the site	07/01/2008	08/10/2010	100	100

V. Progress Towards Projected Outputs

Outputs		Projected	To Date
A.	Business assistance programs		
1.	Number of EZ/EC businesses receiving financial assistance	2	4
2.	Number of EZ/EC businesses receiving technical assistance	3	4
B.	Jobs created or retained from businesses assisted		
1.	Number of resident jobs created or retained	800	820
C.	Other Business Assistance Programs		
D.	Other unique output measurement:		
1.	Number of Brownfields sites identified	1	3

Plan G3.C2.P2 Knoxville Convention Center construction project

Plan Source: 2010 Annual Report
Goal 3: Economic Opportunity
Category 2: Businesses Assisted
Plan 2: Knoxville Convention Center construction project

I. Baseline

Program/Project
Description: Lack of state of the art convention space to attract visitors to the EZ area
Baseline: Existing convention facility inadequate for current market; lack of foot traffic and retail business in downtown
Proposed Outcome: Construction of new state of the art 500,545 square foot convention facility in EZ on site of 1982 World's Fair; ring visitors to the EZ and create economic development opportunities for related businesses (restaurants, shops, hotels, etc)
HHS EZ Funds(Round I): \$0.00
HUD EZ Funds(Round II): \$0.00
Amount of HUD Round II EZ grant under contract/agreement with third party: \$0.00
Non-EZ/EC Grant Funds: \$160,000,000.00
Total Budget: \$160,000,000.00
Plan Status: Complete
Review Status: Approved

II. Sources of Program Funds

A. HHS EZ Funds (Round I):				\$0.00
B. HUD EZ Funds (Round II):				\$0.00
Amount of HUD Round II EZ grant under contract/agreement with third party:				\$0.00
C. Non-EZ/EC Grant Funds:				\$160,000,000.00
Participating Entity (Non EZ/EC Grant Funds)	Private	Cash	In-Kind	
1. City of Knoxville	No	\$160,000,000.00	\$0.00	
Total		\$160,000,000.00	\$0.00	

III. Uses of Program Funds

Lead Implementing Entity	Amount
A. Public Building Authority	\$160,000,000.00
Total	\$160,000,000.00

IV. Status of Projected Milestones

Milestones	Projected		% Complete as of	
	Start	End	07/01/2009	06/30/2010
A. Commitment letter for EZ application from City of Knoxville pledging to carry out construction of convention center	10/05/1998	10/05/1998	100	100
B. Break ground on new KUB electrical substation	04/01/1999	07/01/1999	100	100
C. Complete construction of KUB substation	07/01/1999	07/01/2000	100	100
D. Break ground on new convention center	09/01/1999	09/01/1999	100	100
E. Complete construction of convention center (including exhibition hall, ballroom, 15 meeting rooms, 400 seat lecture hall)	09/01/1999	06/30/2002	100	100

V. Progress Towards Projected Outputs

Outputs	Projected	To Date
A. Business assistance programs		
B. Jobs created or retained from businesses assisted		
1. Number of resident jobs created or retained	57	57
C. Other Business Assistance Programs		
D. Other unique output measurement:		
1. Number of new facilities constructed	1	1

Plan G3.C2.P4 Digital Crossing

Plan Source: 2010 Annual Report
Goal 3: Economic Opportunity
Category 2: Businesses Assisted
Plan 4: Digital Crossing

I. Baseline

Program/Project
Description: More internet and e-commerce companies, with high value private sector jobs in EZ
Baseline: Lack of critical mass of internet and high tech companies and related job opportunities in Zone
Proposed Outcome: A facility to support approximately 13 new companies which will hire more than 100 persons in year 1.
HHS EZ Funds(Round I): \$0.00
HUD EZ Funds(Round II): \$67,397.00
Amount of HUD Round II EZ grant under contract/agreement with third party: \$67,397.00
Non-EZ/EC Grant Funds: \$2,500,000.00
Total Budget: \$2,567,397.00
Plan Status: Complete
Review Status: Approved

II. Sources of Program Funds

A. HHS EZ Funds (Round I):				\$0.00
B. HUD EZ Funds (Round II):				\$67,397.00
Amount of HUD Round II EZ grant under contract/agreement with third party:				\$67,397.00
C. Non-EZ/EC Grant Funds:				\$2,500,000.00
Participating Entity (Non EZ/EC Grant Funds)	Private	Cash	In-Kind	
1. City of Knoxville	No	\$500,000.00	\$0.00	
2. State of Tennessee	No	\$750,000.00	\$0.00	
3. Technology 2020	No	\$250,000.00	\$0.00	
4. Tennessee Valley Authority	No	\$0.00	\$1,000,000.00	
Total		\$1,500,000.00	\$1,000,000.00	

III. Uses of Program Funds

Lead Implementing Entity	Amount
A. Technology 2020	\$1,567,397.00
B. Tennessee Valley Authority (rent subsidy)	\$1,000,000.00
Total	\$2,567,397.00

IV. Status of Projected Milestones

Milestones	Projected		% Complete as of	
	Start	End	07/01/2009	06/30/2010
A. Technology 2020 submits EZ commitment letter, pledging to implement the Digital Crossing project and to be a partner in the EZ	10/05/1998	10/05/1998	100	100
B. Renovation of facility, including high tech infrastructure	05/01/2000	10/31/2000	100	100
C. PNI approves EZ funding for portion of Digital Crossing project bringing high technology jobs/businesses to EZ	05/08/2000	09/06/2000	100	100
D. Identify site for second facility	07/01/2000	01/31/2001	0	0
E. Facility open for operation	08/31/2000	10/31/2000	100	100
F. Install Local Area Network in first facility	09/01/2000	10/31/2000	100	100
G. Knoxville City Council approves contract with Technology 2020 for EZ funding of portion of Digital Crossing	10/03/2000	10/03/2000	100	100
H. City and PNI monitors and evaluates Tech 2020/Digital Crossing implementation of EZ project	10/03/2000	09/30/2001	100	100

I. Technology 2020 provides technical assistance to EZ projects and committees 10/03/2000 09/30/2001 100 100

V. Progress Towards Projected Outputs

Outputs	Projected	To Date
A. Business assistance programs		
1. Number of EZ/EC businesses receiving technical assistance	13	15
B. Jobs created or retained from businesses assisted		
C. Other Business Assistance Programs		
1. Number of jobs created or retained	100	72

Plan G3.C2.P6 Stephens Square - Property Acquisition and Development

Plan Source: 2010 Annual Report

Goal 3: Economic Opportunity

Category 2: Businesses Assisted

Plan 6: Stephens Square - Property Acquisition and Development

I. Baseline

Program/Project Description: Clean up blight in commercial district adjacent to HOPE VI project and provide sites for neighborhood commercial businesses to locate and for patrons to park; provide site for two businesses likely to be displaced by other redevelopment to relocate

Baseline: Six vacant, blighted, and/or underutilized commercial parcels in Mechanicsville/University Avenue commercial district

Proposed Outcome: Six parcels acquired, two rehabilitated for commercial use, four redeveloped for aesthetically pleasing parking areas

HHS EZ Funds(Round I): \$0.00

HUD EZ Funds(Round II): \$369,973.44

Amount of HUD Round II EZ grant under contract/agreement with third party: \$369,973.44

Non-EZ/EC Grant Funds: \$335,000.00

Total Budget: \$704,973.44

Plan Status: Complete

Review Status: Approved

II. Sources of Program Funds

A. HHS EZ Funds (Round I): \$0.00

B. HUD EZ Funds (Round II): \$369,973.44

Amount of HUD Round II EZ grant under contract/agreement with third party: \$369,973.44

C. Non-EZ/EC Grant Funds: \$335,000.00

Participating Entity (Non EZ/EC Grant Funds)

	Private	Cash	In-Kind
1. KCDC (PHA)	No	\$300,000.00	\$35,000.00
Total		\$300,000.00	\$35,000.00

III. Uses of Program Funds

Lead Implementing Entity

A. KCDC \$704,973.44

Total \$704,973.44

IV. Status of Projected Milestones

Milestones	Projected		% Complete as of	
	Start	End	07/01/2009	06/30/2010
A. Knoxville EZ Strategic Plan is submitted, including a project called "Comprehensive Revitalization" aimed at non-housing revitalization activities in EZ neighborhoods, beginning in Mechanicsville and Vestal	10/06/1998	10/06/1998	100	100
B. Partnership for Neighborhood Improvement (PNI, the EZ governing board) approves Stephens Square project (including acquisition and site development plus a loan to two businesses to buy the renovated buildings (see IP G3.C3.P2)	11/07/2001	11/07/2001	100	100

C.	Knoxville City Council approves agreement with KCDC (the local PHA) to carry out the Stephens Square project	12/11/2001	12/11/2001	100	100
D.	KCDC provides technical assistance and training to the two businesses in the areas of contract negotiations, concept design and architectural services, contract administration, business plan development, and business management skills	01/01/2002	11/30/2004	100	100
E.	KCDC acquires six properties on University Avenue in compliance with the Uniform Acquisition and Relocation Act	01/31/2002	06/30/2002	100	100
F.	KCDC obtains architectural drawings, construction specifications, and detailed cost estimates for the project and obtains City approval for designs	02/01/2002	06/30/2002	100	100
G.	KCDC renovates two of the buildings for future use as neighborhood commercial sites	04/01/2002	03/31/2005	100	100
H.	KCDC clears the remaining parcels and creates parking and other site improvements to make the overall site aesthetically pleasing for an urban commercial center	04/01/2002	03/31/2005	100	100
I.	KCDC leases renovated buildings to Stephens Square LLC businesses	01/15/2005	09/30/2007	50	50

V. Progress Towards Projected Outputs

Outputs		Projected	To Date
A.	Business assistance programs		
1.	Number of EZ/EC businesses receiving financial assistance	2	2
2.	Number of EZ/EC businesses receiving technical assistance	2	2
B.	Jobs created or retained from businesses assisted		
C.	Other Business Assistance Programs		
D.	Other unique output measurement:		
1.	Number of streetscape improvement programs	1	1
2.	Number of vacant lots remediated	4	4

Plan G3.C2.P7 Cultural Heritage Tourism

Plan Source: 2010 Annual Report
Goal 3: Economic Opportunity
Category 2: Businesses Assisted
Plan 7: Cultural Heritage Tourism

I. Baseline

Program/Project Description: Development and implementation of a business plan to create an African American Cultural Heritage Tourism District; vendor training for local artisans.
Baseline: No existing coordinated method of marketing and attracting tourism to the rich African American history in Knoxville's EZ.
Proposed Outcome: Increased tourism, artisan trade and jobs in the Empowerment Zone, increased public awareness of Knoxville's African American history.
HHS EZ Funds(Round I): \$0.00
HUD EZ Funds(Round II): \$250,100.49
Amount of HUD Round II EZ grant under contract/agreement with third party: \$250,100.49
Non-EZ/EC Grant Funds: \$97,000.00
Total Budget: \$347,100.49
Plan Status: Complete
Review Status: Approved

II. Sources of Program Funds

A.	HHS EZ Funds (Round I):	\$0.00
B.	HUD EZ Funds (Round II):	\$250,100.49
	Amount of HUD Round II EZ grant under contract/agreement with third party:	\$250,100.49

C. Non-EZ/EC Grant Funds:			\$97,000.00
Participating Entity (Non EZ/EC Grant Funds)	Private	Cash	In-Kind
1. Knox County	No	\$0.00	\$90,000.00
2. Partnership for Neighborhood Improvement	No	\$7,000.00	\$0.00
Total		\$7,000.00	\$90,000.00

III. Uses of Program Funds

Lead Implementing Entity

A. Beck Cultural Exchange Center/Knox County	\$270,100.49
B. Partnership for Neighborhood Improvement	\$77,000.00
Total	\$347,100.49

IV. Status of Projected Milestones

Milestones	Projected		% Complete as of	
	Start	End	07/01/2009	06/30/2010
A. Family Reunion Destination project is included in the EZ Strategic Plan	10/01/1998	10/06/1998	100	100
B. PNI convenes task force to develop the project more fully	11/01/2000	01/30/2002	100	100
C. RFQ for Cultural Heritage Tourism consultant issued	07/03/2002	07/31/2002	100	100
D. PNI approves task force recommendations for the study	07/03/2002	09/03/2002	100	100
E. City Council approves contract with PNI for the study	09/17/2002	09/17/2002	100	100
F. PNI executes contract with Lord Cultural Resources Planning and Mgt. to perform study	10/01/2002	11/01/2002	100	100
G. PNI and consultant present study results	02/13/2003	02/13/2003	100	100
H. PNI selects Beck Cultural Exchange Center as project implementer	06/01/2004	09/01/2004	100	100
I. Control of Beck moved to Knox County, memorandum of agreement signed	07/01/2004	11/01/2004	100	100
J. \$225,000 in EZ funding approved by PNI for tourism district project	01/06/2005	01/06/2005	100	100
K. Contract executed between City and County (on behalf of Beck)	03/01/2005	12/31/2007	100	100
L. Develop and provide a training program for local vendors, docents and tour guides	04/01/2005	12/31/2007	25	100
M. Develop wireless tourism network for historically significant landmarks within the Zone	08/03/2006	12/31/2007	100	100
N. Develop self-guided walking and driving tour materials for cultural and or historic sites	08/31/2006	12/30/2007	0	100
O. Establish storytelling and digital storytelling training	09/01/2006	04/01/2007	100	100
P. Develop new fair, festival or other event to promote cultural tourism in the zone	09/01/2006	12/31/2007	50	100
Q. Expand existing cultural events to provide exhibit space for local trained vendors	10/01/2006	08/31/2007	50	100
R. Implement wireless tourism network for historically significant landmarks within the Zone	10/15/2006	12/31/2007	25	100
S. Execute new festival "Haley Heritage Summer Movie Classics"	06/01/2007	08/31/2007	50	100
T. Provide tour guide facilitation services for cultural and or historic sites	06/30/2007	12/31/2007	0	100
U. Develop promotional brochures for general public distribution	07/01/2007	12/31/2007	25	100
V. Distribute marketing materials to local media, hotel industry and welcome/tourism sites	10/01/2007	12/31/2007	25	100
W. Beck submits final invoice and close out report	12/31/2007	07/31/2008	50	100

V. Progress Towards Projected Outputs

Outputs	Projected	To Date
A. Business assistance programs		
1. Number of EZ/EC businesses receiving technical assistance	20	9

B. Jobs created or retained from businesses assisted		
1. Number of resident jobs created or retained	9	4
2. EZ/EC resident jobs created or retained from businesses assisted	6	4
3. Non-EZ/EC resident jobs created or retained from businesses assisted	3	0
C. Other Business Assistance Programs		
D. Other unique output measurement:		
1. Create plan for business development and tourism promotion	1	1
Percentage of outputs benefiting EZ/EC Residents	66.67%	100%

Plan G3.C2.P8 Inner City Ventures Program

Plan Source: 2010 Annual Report
Goal 3: Economic Opportunity
Category 2: Businesses Assisted
Plan 8: Inner City Ventures Program

I. Baseline

Program/Project Description: Restoration and sale of EZ historical homes while eliminating blight, providing contracting opportunities for Zone-based contractors; providing jobs for Zone residents; and increasing homeownership rates in the EZ.

Baseline: Limited opportunities for jobs and contracts for EZ residents and businesses trained in historic preservation techniques; limited opportunities for training in historic preservation techniques.

Proposed Outcome: Increased jobs in field of historic preservation; reduction in blight in neighborhoods listed in the National Register of Historic Preservation

HHS EZ Funds(Round I): \$0.00
HUD EZ Funds(Round II): \$104,412.33
Amount of HUD Round II EZ grant under contract/agreement with third party: \$104,412.33
Non-EZ/EC Grant Funds: \$675,500.00
Total Budget: \$779,912.33
Plan Status: Complete
Review Status: Approved

II. Sources of Program Funds

A. HHS EZ Funds (Round I):			\$0.00
B. HUD EZ Funds (Round II):			\$104,412.33
Amount of HUD Round II EZ grant under contract/agreement with third party:			\$104,412.33
C. Non-EZ/EC Grant Funds:			\$675,500.00
Participating Entity (Non EZ/EC Grant Funds)	Private	Cash	In-Kind
1. City of Knoxville	No	\$35,000.00	\$0.00
2. Community Investment Fund	No	\$100,000.00	\$0.00
3. East Tennessee Foundation - Line of Credit	No	\$100,000.00	\$0.00
4. Lease Payments	No	\$18,000.00	\$0.00
5. Membership Dues	No	\$17,500.00	\$0.00
6. National Trust for Historic Preservation	No	\$250,000.00	\$0.00
7. Other sources	No	\$15,000.00	\$0.00
8. Private Contributions	No	\$70,000.00	\$0.00
9. Reserve Funds	No	\$70,000.00	\$0.00
Total		\$675,500.00	\$0.00

III. Uses of Program Funds

Lead Implementing Entity	Amount
A. Knox Heritage, Inc.	\$779,912.33
Total	\$779,912.33

IV. Status of Projected Milestones

Milestones	Projected Start	Projected End	% Complete as of 07/01/2009	06/30/2010
A. Knox Heritage submits EZ commitment letter agreeing to carry out Inner City Ventures Fund	09/22/1998	09/22/1998	100	100

program				
B. Knox Heritage commits to expanding the program to include EZ economic development	01/01/2002	01/01/2002	100	100
C. Knox Heritage prepares plan for expanded work within the EZ.	01/01/2002	05/30/2002	100	100
D. PNI, the Knoxville EZ governing board, approves Knox Heritage for funding to expand the program	07/03/2002	07/03/2002	100	100
E. Knox Heritage hires staff to expand the program w/in EZ; portion of ED & Program Coord. salary funded	09/01/2002	11/30/2002	100	100
F. Knoxville City council approves agreement for Knox Heritage to carry out program	10/15/2002	10/15/2002	100	100
G. Knox Heritage contracts with Zone-based contractor for rehabilitation of properties.	11/01/2002	11/30/2002	100	100
H. Knox Heritage identifies, evaluates, and acquires properties for redevelopment.	11/01/2002	06/30/2005	100	100
I. Knox Heritage markets and sells properties.	03/01/2003	06/30/2005	100	100
J. PNI Evaluation Committee evaluates performance of Knox Heritage and recommends program continuation.	07/01/2003	10/15/2003	100	100
K. PNI, the Knoxville EZ governing board, approves Knox Heritage for continued funding of the program.	11/05/2003	11/05/2003	100	100
L. Knoxville City Council approves agreement for Knox Heritage to continue program	11/11/2003	11/11/2003	100	100
M. Knox Heritage submits the Chilhowee area for nomination to National Register for Historic Places.	01/01/2004	01/31/2004	100	100
N. Knox Heritage continues contracts with Zone-based contractor for rehabilitation of properties.	01/01/2004	12/31/2004	100	100
O. Knox Heritage identifies, evaluates, and acquires properties within the Zone for rehabilitation	01/01/2004	12/31/2004	100	100
P. Knox Heritage conducts monthly informational training sessions within the Zone	01/01/2004	12/31/2004	100	100
Q. Knox Heritage submits paperwork to close project	11/09/2005	11/09/2005	0	100

V. Progress Towards Projected Outputs

Outputs	Projected	To Date
A. Business assistance programs		
B. Jobs created or retained from businesses assisted		
C. Other Business Assistance Programs		
1. Number of EZ/EC businesses receiving assistance	1	1
2. Number of jobs created or retained	4	2
3. EZ/EC resident jobs created or retained from businesses assisted	4	2
D. Other unique output measurement:		
1. Number of rehabilitated units	13	5
Percentage of outputs benefiting EZ/EC Residents	100%	100%

Plan G3.C2.P9 CCBN (Mechanicsville) Supermarket

Plan Source: 2010 Annual Report

Goal 3: Economic Opportunity

Category 2: Businesses Assisted

Plan 9: CCBN (Mechanicsville) Supermarket

I. Baseline

Program/Project Description:	Acquire property and develop full service supermarket within the Center City Business Neighborhood (CCBN).
Baseline:	Adjacent neighborhoods have been historically underserved with no nearby supermarket and poor access to area grocery stores.
Proposed Outcome:	Full service supermarket employing 50 full time equivalent employees, with 50% of those employees coming from the EZ; project will also employ 30 additional part-time employees

HHS EZ Funds(Round I): \$0.00
 HUD EZ Funds(Round II): \$1,400,216.00
 Amount of HUD Round II EZ grant under contract/agreement with third party: \$1,400,216.00
 Non-EZ/EC Grant Funds: \$11,230,620.00
 Total Budget: \$12,630,836.00
 Plan Status: Complete
 Review Status: Approved

II. Sources of Program Funds

A. HHS EZ Funds (Round I):				\$0.00
B. HUD EZ Funds (Round II):				\$1,400,216.00
Amount of HUD Round II EZ grant under contract/agreement with third party:				\$1,400,216.00
C. Non-EZ/EC Grant Funds:				\$11,230,620.00
Participating Entity (Non EZ/EC Grant Funds)	Private		Cash	In-Kind
1. City of Knoxville Industrial Development Board	No		\$480,620.00	\$0.00
2. Commonwealth Mechanicsville Partners	Yes		\$3,250,000.00	\$0.00
3. K-VAT (Food City)	Yes		\$7,500,000.00	\$0.00
Total			\$11,230,620.00	\$0.00

III. Uses of Program Funds

Lead Implementing Entity	Amount
A. City of Knoxville	\$480,620.00
B. Commonwealth Mechanicsville Partners	\$3,250,000.00
C. K-VAT (Food City)	\$7,500,000.00
D. KCDC	\$1,400,216.00
Total	\$12,630,836.00

IV. Status of Projected Milestones

Milestones	Projected		% Complete as of	
	Start	End	07/01/2009	06/30/2010
A. PNI, Knoxville's EZ governing board, approves the release of RFP for grocery store at CCBN	06/06/2003	06/06/2003	100	100
B. KCDC, Knoxville's redevelopment agent, approves release of RFP for redevelopment area grocery	06/26/2003	06/26/2003	100	100
C. PNI, the Knoxville EZ governing board, approves proposed supermarket project	08/07/2003	08/07/2003	100	100
D. KCDC, Knoxville's redevelopment agent, purchases property for use as supermarket site	08/15/2003	09/30/2005	100	100
E. Knoxville City Council approves funding agreement with KCDC for property acquisition	08/19/2003	08/19/2003	100	100
F. Relocation, demolition, and permitting process (including rezoning and resubdivision)	09/01/2004	11/01/2005	100	100
G. Construction and equipping of supermarket	04/01/2005	07/31/2006	25	100
H. PNI approves additional \$300,000 in EZ funding to relocate underground fiber optic cables	04/07/2005	04/07/2005	100	100
I. City Council approves additional \$300,000 in EZ funding to relocate fiber optic cables	05/10/2005	05/10/2005	100	100
J. Development agreement amended to allow final plan submittal on Sept. 15, 2005	05/15/2005	06/30/2005	100	100
K. Developer, Commonwealth Mechanicsville Partners breaks ground on new 42,000 square foot supermarket.	06/02/2005	06/02/2005	100	100
L. Underground fiber optic cables discovered and relocated	07/01/2005	04/30/2006	100	100
M. Sanitary sewer lines discovered and addressed	03/15/2006	04/30/2006	100	100
N. Underground fuel tanks discovered and remediated	04/01/2006	06/30/2006	100	100
O. General construction of supermarket	07/01/2006	05/01/2007	100	100
P. Inventory and equipment setup	04/01/2007	05/01/2007	100	100
Q. Food City opens and EZ residents employed	05/01/2007	08/31/2007	100	100

V. Progress Towards Projected Outputs

Outputs	Projected	To Date
A. Business assistance programs		
B. Jobs created or retained from businesses assisted		
C. Other Business Assistance Programs		
1. Number of EZ/EC businesses receiving assistance	1	1
2. Number of jobs created or retained	70	151
3. EZ/EC resident jobs created or retained from businesses assisted	35	54
4. Non-EZ/EC resident jobs created or retained from businesses assisted	35	57
Percentage of outputs benefiting EZ/EC Residents	50%	48.65%

Plan G3.C2.P10 Five Points Retail and Grocery

Plan Source: 2010 Annual Report
Goal 3: Economic Opportunity
Category 2: Businesses Assisted
Plan 10: Five Points Retail and Grocery

I. Baseline

Program/Project Description: Site assembly, development of plans and specifications, and construction of a new retail development including a specialty grocery store in a neighborhood that has a long history of disinvestment and a lack of retail services

Baseline: No neighborhood grocery store and little high quality retail and office development serving the Five Points neighborhood

Proposed Outcome: A new retail/commercial development that includes a custom-sized grocery store

HHS EZ Funds(Round I): \$0.00
HUD EZ Funds(Round II): \$1,750,000.00
Amount of HUD Round II EZ grant under contract/agreement with third party: \$4,407,744.00
Non-EZ/EC Grant Funds: \$4,407,744.00
Total Budget: \$6,157,744.00
Plan Status: Complete
Review Status: Approved

II. Sources of Program Funds

A. HHS EZ Funds (Round I):		\$0.00	
B. HUD EZ Funds (Round II):		\$1,750,000.00	
Amount of HUD Round II EZ grant under contract/agreement with third party:		\$4,407,744.00	
C. Non-EZ/EC Grant Funds:		\$4,407,744.00	
Participating Entity (Non EZ/EC Grant Funds)	Private	Cash	In-Kind
1. BDT Development and Management, Inc.	Yes	\$780,000.00	\$0.00
2. City of Knoxville	No	\$1,550,000.00	\$0.00
3. John Davis and Pilar D. Davis	Yes	\$250,000.00	\$0.00
4. Knox County	No	\$1,000,000.00	\$0.00
5. Knoxville Utilities Board	No	\$0.00	\$250,000.00
6. Partnership for Neighborhood Improvement - Fundraising	No	\$577,744.00	\$0.00
Total		\$4,157,744.00	\$250,000.00

III. Uses of Program Funds

Lead Implementing Entity	Amount
A. BDT Development and Management, Inc.	\$6,157,744.00
Total	\$6,157,744.00

IV. Status of Projected Milestones

Milestones	Projected		% Complete as of	
	Start	End	07/01/2009	06/30/2010
A. PNI requests proposals for project and negotiates with sole respondent	06/01/2003	11/24/2003	100	100
B. City Council approves agreement with BDT Development and Management	11/25/2003	11/25/2003	100	100
C. PNI approves agreement with BDT Development and Management	11/25/2003	11/25/2003	100	100

D.	Architect and engineer develop site plans, design specifications, construction drawings	02/01/2004	07/30/2004	100	100
E.	Solicit construction bids	07/30/2004	09/30/2004	100	100
F.	Bid and construction feasibility evaluated	09/30/2004	10/01/2004	100	100
G.	Grocery store construction	10/01/2004	10/31/2005	100	100
H.	Final project budget established	10/05/2004	11/01/2004	100	100
I.	Construction mobilization and rough grading/site work	10/30/2004	04/01/2005	100	100
J.	Office and retail store construction	02/01/2005	12/31/2005	100	100
K.	BDT markets office and retail space to potential businesses	03/01/2005	12/01/2005	100	100
L.	Grocery store operator partner withdrew from project	10/01/2005	10/31/2005	100	100
M.	Developer secure new grocery store operator	10/15/2005	12/01/2005	100	100
N.	Closeout budget for grocery store finalized	10/15/2005	03/12/2006	100	100
O.	Negotiate terms, establish contracts with new and former grocery store operators	10/15/2005	03/15/2006	100	100
P.	Wells Fargo Home Mortgage opens for business	02/13/2006	02/13/2006	100	100
Q.	IGA grocery store opens for business (soft opening)	03/15/2006	03/15/2006	100	100
R.	IGA grocery store grand opening	04/21/2006	04/21/2006	100	100
S.	JR's House of Fashion opens for business	05/15/2006	05/15/2006	100	100
T.	Knox County Clerk satellite office opens for business	09/01/2006	09/01/2006	100	100
U.	Culinary arts training center opens for business	09/01/2006	09/01/2007	0	0
V.	IGA converts to convenient/deli store and additional lease space	10/01/2006	10/31/2008	100	100
W.	BDT sells gas station, store property and strip center to ELRO	11/01/2007	12/31/2007	100	100
X.	ELRO seeks tenants for retail space	11/01/2007	06/30/2008	25	100
Y.	Eternal Life Restoration Outreach purchases a leasehold interest in the property	11/01/2007	06/30/2008	100	100
Z.	ELRO will implement economic and community development programs & services	11/01/2007	12/31/2008	25	100

V. Progress Towards Projected Outputs

Outputs		Projected	To Date
A.	Business assistance programs		
B.	Jobs created or retained from businesses assisted		
1.	Number of resident jobs created or retained	50	50
2.	EZ/EC resident jobs created or retained from businesses assisted	35	57
3.	Non-EZ/EC resident jobs created or retained from businesses assisted	15	22
C.	Other Business Assistance Programs		
D.	Other unique output measurement:		
1.	Complete set of site plans, design specifications, construction drawings	1	1
Percentage of outputs benefiting EZ/EC Residents		70%	72.15%

Plan G3.C2.P11 Commercial Facade Program - Broadway/Central

Plan Source: 2010 Annual Report

Goal 3: Economic Opportunity

Category 2: Businesses Assisted

Plan 11: Commercial Facade Program - Broadway/Central

I. Baseline

Program/Project Description: Five year forgivable loans (up to \$50,000) to business owners for facade improvements in the Broadway/Central area. The program requires 20% matching funds, retention of ownership, and maintenance of the facade for the five year loan period.

Baseline: Business marketability and expansion have been discouraged and property values decreased by deteriorated, unattractive storefronts.

Proposed Outcome: Improved visual quality and business marketability in target neighborhood.

HHS EZ Funds(Round I): \$0.00

HUD EZ Funds(Round II): \$2,395,854.38

Amount of HUD Round II EZ grant under contract/agreement with third party: \$0.00
 Non-EZ/EC Grant Funds: \$12,875,306.10
 Total Budget: \$15,271,160.48
 Plan Status: Complete
 Review Status: Approved

II. Sources of Program Funds

A. HHS EZ Funds (Round I): \$0.00
 B. HUD EZ Funds (Round II): \$2,395,854.38
 Amount of HUD Round II EZ grant under contract/agreement with third party: \$0.00
 C. Non-EZ/EC Grant Funds: \$12,875,306.10

Participating Entity (Non EZ/EC Grant Funds)	Private	Cash	In-Kind
1. 617 Central Corp	Yes	\$52,171.00	\$0.00
2. 846 N. Central	Yes	\$15,685.00	\$0.00
3. Albert Harb	No	\$9,932.00	\$0.00
4. B & C Properties	Yes	\$29,688.00	\$0.00
5. Cigarette Service Company	Yes	\$13,610.00	\$0.00
6. City of Knoxville	No	\$613,225.04	\$0.00
7. City of Knoxville - CDBG Funds	No	\$8,135,291.65	\$0.00
8. Colorama Building	Yes	\$600,000.00	\$0.00
9. Daniel Schuh	Yes	\$20,536.00	\$0.00
10. David Dewhirst	Yes	\$252,000.00	\$0.00
11. DEC Land Company	Yes	\$24,574.00	\$0.00
12. Duane Grieve	Yes	\$195,000.00	\$0.00
13. Emory Place Partners	Yes	\$60,303.00	\$0.00
14. Francis Wood	No	\$8,846.00	\$0.00
15. Gene Monday	Yes	\$286,719.00	\$0.00
16. GOMP Properties	Yes	\$650,000.00	\$0.00
17. Harbs Carpet	Yes	\$30,706.00	\$0.00
18. Hardy Bldgs	Yes	\$400,000.00	\$0.00
19. Harry Allen	Yes	\$6,432.00	\$0.00
20. Ironwood Studio	Yes	\$11,720.40	\$0.00
21. Jack & Marlene O'Hanlon	Yes	\$9,740.80	\$0.00
22. Jim Claiborne	Yes	\$112,508.00	\$0.00
23. John Sanders	No	\$21,184.00	\$0.00
24. John Wampler	Yes	\$25,000.00	\$0.00
25. Johnny & Elizabeth Harb	No	\$8,242.87	\$0.00
26. Josh Jordan	Yes	\$4,114.00	\$0.00
27. Khalid Hijer	Yes	\$14,000.00	\$0.00
28. Kim Cannon	Yes	\$8,205.00	\$0.00
29. Lake Ridge Rental	Yes	\$29,808.00	\$0.00
30. Linda & Michael Denton	Yes	\$36,923.00	\$0.00
31. Locke Plumbing	Yes	\$35,967.00	\$0.00
32. Lonnie's Auto Trim	Yes	\$5,717.00	\$0.00
33. Lusk Auto Shop	Yes	\$10,462.00	\$0.00
34. Mark Deatridge	Yes	\$25,380.00	\$0.00
35. Michael Elliott	Yes	\$18,945.00	\$0.00
36. Monir Girgis	Yes	\$4,194.00	\$0.00
37. N Central Village	Yes	\$173,705.00	\$0.00
38. Neal Green	Yes	\$500,000.00	\$0.00
39. Paramount Cleaners	Yes	\$21,334.00	\$0.00
40. Rocky Top Air	Yes	\$13,195.00	\$0.00
41. ROP, LLC	Yes	\$10,424.34	\$0.00
42. Sandra Synder	No	\$7,718.00	\$0.00
43. Scott Partin	Yes	\$39,202.00	\$0.00
44. SpdRcr, LLC	Yes	\$269,400.00	\$0.00
45. Terri Cade Hill	Yes	\$23,253.00	\$0.00
46. Todd Greene	No	\$18,460.00	\$0.00
47. Vend A Wash	No	\$11,785.00	\$0.00
Total		\$12,875,306.10	\$0.00

III. Uses of Program Funds

Lead Implementing Entity

A. City of Knoxville	\$15,271,160.48
Total	\$15,271,160.48

IV. Status of Projected Milestones

Milestones	Projected		% Complete as of	
	Start	End	07/01/2009	06/30/2010
A. Funding approved by PNI Board	08/01/2004	08/31/2004	100	100
B. Program implementer (City of Knoxville) selected by PNI	08/01/2004	09/30/2004	100	100
C. Program parameters established by the City of Knoxville	09/30/2004	12/31/2004	100	100
D. Design specifications established	10/01/2004	03/31/2005	100	100
E. City accepts and processes applications from business owners	03/01/2005	12/31/2009	100	100
F. City and PNI staff discuss lack of applications from business owners, devise new marketing strategy	05/15/2005	06/28/2005	100	100
G. The city will market the facade program	07/11/2005	08/10/2010	85	100
H. Complementary City CDBG funded facade program begins, properties renovated	09/01/2005	08/10/2010	85	100
I. Facade constructions approved and construction completed	03/31/2006	08/10/2010	85	100
J. City submits required federal reports	03/31/2006	08/15/2010	90	100

V. Progress Towards Projected Outputs

Outputs	Projected	To Date
A. Business assistance programs		
1. Number of EZ/EC businesses receiving financial assistance	35	77
2. Number of EZ/EC businesses receiving technical assistance	106	112
B. Jobs created or retained from businesses assisted		
1. Number of resident jobs created or retained	270	723
C. Other Business Assistance Programs		

Plan G3.C2.P12 Lonsdale Commercial Development

Plan Source: 2010 Annual Report

Goal 3: Economic Opportunity

Category 2: Businesses Assisted

Plan 12: Lonsdale Commercial Development

I. Baseline

Program/Project Description: Acquisition of property and development of retail, office and mixed use properties in Lonsdale neighborhood.

Baseline: Physically deteriorated neighborhood with high vacancy rate, incompatible land use, and lack of economic opportunities.

Proposed Outcome: Assemble property for commercial and mixed use development.

HHS EZ Funds(Round I): \$0.00

HUD EZ Funds(Round II): \$1,186,382.00

Amount of HUD Round II EZ grant under contract/agreement with third party: \$1,186,382.00

Non-EZ/EC Grant Funds: \$183,721.00

Total Budget: \$1,370,103.00

Plan Status: Complete

Review Status: Approved

II. Sources of Program Funds

A. HHS EZ Funds (Round I):	\$0.00
B. HUD EZ Funds (Round II):	\$1,186,382.00
Amount of HUD Round II EZ grant under contract/agreement with third party:	\$1,186,382.00
C. Non-EZ/EC Grant Funds:	\$183,721.00

Participating Entity (Non EZ/EC Grant Funds)	Private	Cash	In-Kind
1. Dadu Market	Yes	\$11,481.00	\$0.00
2. Maurice McDowell	Yes	\$172,240.00	\$0.00
Total		\$183,721.00	\$0.00

III. Uses of Program Funds

Lead Implementing Entity	Amount
A. KCDC	\$1,370,103.00
Total	\$1,370,103.00

IV. Status of Projected Milestones

Milestones	Projected		% Complete as of	
	Start	End	07/01/2009	06/30/2010
A. Establish redevelopment plan for Lonsdale neighborhood	08/01/2005	10/15/2005	100	100
B. Acquire parcels	02/01/2006	06/30/2009	100	100
C. Issued request for proposal for redevelopment of properties. No response received	09/01/2006	09/30/2006	100	100
D. Issue request for proposal for market study	05/01/2007	06/10/2007	100	100
E. Study market study finding	06/10/2007	06/21/2007	100	100
F. Convene business & commercial property owners focus group	07/12/2007	07/31/2007	100	100
G. Receive input from community regarding business development strategies	08/01/2007	06/30/2008	100	100
H. Re-issue request for proposal for redevelopment of properties	10/01/2007	03/31/2008	100	100
I. Develop alternative business and commercial plan	01/01/2008	06/30/2008	100	100
J. Negotiate with applicants for final development plan	03/01/2008	09/30/2008	100	100
K. Select developers for commercial development on Heiskell Avenue	10/01/2008	07/31/2009	100	100
L. City council approves Heiskell Avenue development agreement	08/11/2009	09/30/2009	0	100
M. Execute Heiskell Avenue development agreement	08/15/2009	08/10/2010	0	100
N. City submits required federal reports	08/15/2009	08/15/2010	100	100

V. Progress Towards Projected Outputs

Outputs	Projected	To Date
A. Business assistance programs		
1. Number of EZ/EC businesses receiving financial assistance	2	2
2. Number of EZ/EC businesses receiving technical assistance	3	2
B. Jobs created or retained from businesses assisted		
1. Number of resident jobs created or retained	25	85
2. EZ/EC resident jobs created or retained from businesses assisted	20	90
3. Non-EZ/EC resident jobs created or retained from businesses assisted	5	5
C. Other Business Assistance Programs		
Percentage of outputs benefiting EZ/EC Residents	80%	94.74%

Plan G3.C2.P13 Vestal Commercial Redevelopment

Plan Source: 2010 Annual Report

Goal 3: Economic Opportunity

Category 2: Businesses Assisted

Plan 13: Vestal Commercial Redevelopment

I. Baseline

Program/Project Description:	Acquisition of property and development of retail, office and mixed use properties in the Vestal Neighborhood
Baseline:	Physically deteriorated neighborhood with high vacancy rate, incompatible land use, and lack of economic opportunities
Proposed Outcome:	Assemble property for commercial and mixed use development

HHS EZ Funds(Round I): \$0.00
 HUD EZ Funds(Round II): \$890,184.00
 Amount of HUD Round II EZ grant under contract/agreement with third party: \$890,184.00
 Non-EZ/EC Grant Funds: \$0.00
 Total Budget: \$890,184.00
 Plan Status: Complete
 Review Status: Approved

II. Sources of Program Funds

A. HHS EZ Funds (Round I):				\$0.00
B. HUD EZ Funds (Round II):				\$890,184.00
Amount of HUD Round II EZ grant under contract/agreement with third party:				\$890,184.00
C. Non-EZ/EC Grant Funds:				\$0.00
Participating Entity (Non EZ/EC Grant Funds)	Private	Cash	In-Kind	
Total		\$0.00		\$0.00

III. Uses of Program Funds

Lead Implementing Entity	Amount
A. KCDC	\$890,184.00
Total	\$890,184.00

IV. Status of Projected Milestones

Milestones	Projected		% Complete as of	
	Start	End	07/01/2009	06/30/2010
A. Develop concept plan for redevelopment of small commercial area	06/01/2006	09/30/2007	100	100
B. Establish redevelopment plan for Vestal	11/01/2006	01/30/2007	100	100
C. Select proposed redevelopment parcels for redevelopment	03/31/2007	04/30/2007	100	100
D. Complete Environmental Review on development site	05/01/2007	05/01/2008	100	100
E. Purchase property	09/01/2007	04/30/2008	100	100
F. Solicit RFQ for urban design/engineering firm	01/01/2008	01/18/2008	100	100
G. Obtain appraisal and title information	01/01/2008	02/28/2008	100	100
H. Select design firm	01/18/2008	03/15/2008	100	100
I. KCDC makes formal offer to property owners	03/01/2008	03/31/2008	100	100
J. Relocate residential tenant	03/01/2008	04/30/2008	100	100
K. Solicit bids for environmental cleanup	03/01/2008	04/30/2008	100	100
L. Design and engineering plan completed	03/15/2008	08/31/2008	100	100
M. Demolish structures and complete environmental cleanup	04/30/2008	07/31/2008	100	100
N. Expand Vestal Redevelopment Plan to include streetscape improvements & parking	07/01/2009	06/30/2010	100	100
O. Select developer	08/11/2009	12/31/2009	100	100
P. Transfer property to developer	09/01/2009	09/30/2009	100	100
Q. Construction phase	09/01/2009	06/30/2010	20	80
R. Complete development agreement	09/01/2009	06/30/2010	100	100
S. Negotiate shared parking & property distribution details with neighboring church	10/01/2009	02/28/2010	100	100
T. Finalize streetscape budget and implementation plan	10/01/2009	07/31/2010	100	100
U. Implement final streetscape design phase	11/01/2009	02/28/2010	90	100
V. Acquire property needed to create parking on Martin Mill Pike	01/01/2010	02/28/2010	90	100
W. Solicit proposal for redevelopment	01/01/2010	04/30/2010	100	100
X. City submits required federal reports	01/01/2010	08/15/2010	90	100
Y. Construction phase for parking on Martin Mill Pike	03/01/2010	08/10/2010	90	100
Z. Construction phase for streetscape improvements	03/01/2010	08/10/2010	90	100
Z1. Formally close Chappell Street	03/30/2010	08/10/2010	100	100
Z2. The city submits required federal reports	03/30/2010	08/15/2010	100	100

V. Progress Towards Projected Outputs

Outputs	Projected	To Date
A. Business assistance programs		
1. Number of EZ/EC businesses receiving financial assistance	2	3
2. Number of EZ/EC businesses receiving technical assistance	2	3
B. Jobs created or retained from businesses assisted		
1. Number of resident jobs created or retained	14	25
C. Other Business Assistance Programs		
D. Other unique output measurement:		
1. Number of streetscape improvement programs	1	1
2. Number of site remediated/improved	3	3

Plan G3.C2.P14 Business Expansion Loan Program (BELP)

Plan Source: 2010 Annual Report

Goal 3: Economic Opportunity

Category 2: Businesses Assisted

Plan 14: Business Expansion Loan Program (BELP)

I. Baseline

Program/Project Description:	Provide gap financing for established businesses that have operated in the EZ boundaries and established area businesses willing to relocate or expand into the EZ boundaries. Loans may be used for business expansion or commercial building improvements.
Baseline:	Business sustainability and expansions have been inhibited by low property values and difficulty in securing capital for expansion and updating, thus limiting the number of jobs and preventing businesses from reaching maximum economic potential.
Proposed Outcome:	Expansion of existing businesses to maximize market potential and job creation.
HHS EZ Funds(Round I):	\$0.00
HUD EZ Funds(Round II):	\$661,072.00
Amount of HUD Round II EZ grant under contract/agreement with third party:	\$661,072.00
Non-EZ/EC Grant Funds:	\$481,242.66
Total Budget:	\$1,142,314.66
Plan Status:	Complete
Review Status:	Approved

II. Sources of Program Funds

A. HHS EZ Funds (Round I):				\$0.00
B. HUD EZ Funds (Round II):				\$661,072.00
Amount of HUD Round II EZ grant under contract/agreement with third party:				\$661,072.00
C. Non-EZ/EC Grant Funds:				\$481,242.66
Participating Entity (Non EZ/EC Grant Funds)	Private	Cash	In-Kind	
1. David W. Bolt	Yes	\$94,513.66	\$0.00	
2. Sanders Pace Architecture	Yes	\$386,729.00	\$0.00	
Total		\$481,242.66		\$0.00

III. Uses of Program Funds

Lead Implementing Entity	Amount
A. City of Knoxville	\$661,072.00
B. David W. Bolt	\$94,513.66
C. Sanders Pace Architecture	\$386,729.00
Total	\$1,142,314.66

IV. Status of Projected Milestones

Milestones	Projected		% Complete as of	
	Start	End	07/01/2009	06/30/2010
A. PNI approves a proposal and EZ funding to establish a Business Expansion Loan Program.	03/05/2009	03/12/2009	100	100
B. PNI establishes the BELP Loan Review Committee	03/05/2009	03/31/2009	100	100
C. City of Knoxville is named as the implementer for the BELP	03/05/2009	06/30/2010	100	100

D. The City executes and monitors loan contracts	04/01/2009 03/31/2010	75	100
E. The City markets BELP, and accepts and processes applications	04/01/2009 08/10/2010	25	100
F. The City performs administrative roles and responsibilities	04/01/2009 08/10/2010	25	100
G. City submits required federal reports	04/01/2009 08/15/2010	25	100

V. Progress Towards Projected Outputs

Outputs	Projected	To Date
A. Business assistance programs		
1. Number of EZ/EC businesses receiving financial assistance	2	3
2. Number of EZ/EC businesses receiving technical assistance	4	5
3. Number of non-EZ/EC businesses receiving financial assistance	1	0
4. Number of non-EZ/EC businesses receiving technical assistance	1	0
B. Jobs created or retained from businesses assisted		
1. Number of resident jobs created or retained	30	71
2. EZ/EC resident jobs created or retained from businesses assisted	25	71
3. Non-EZ/EC resident jobs created or retained from businesses assisted	5	1
C. Other Business Assistance Programs		
Percentage of outputs benefiting EZ/EC Residents	83.33%	98.61%

Plan G3.C2.P15 BELP Program Income

Plan Source: 2010 Annual Report
Goal 3: Economic Opportunity
Category 2: Businesses Assisted
Plan 15: BELP Program Income

I. Baseline

Program/Project Description: Provide gap financing for established businesses that have operated in the EZ boundaries and established area businesses willing to relocate or expand within the EZ boundaries. Loans may be used for business expansion or commercial building improvements.

Baseline: To track income generated from G3 C2 P14 Business Expansion Loan Program. Program Income is in the form of principle, interest and fee received.

Proposed Outcome: To sustain ongoing administrative operations from the generated program income funds.

HHS EZ Funds(Round I): \$0.00
HUD EZ Funds(Round II): \$0.00
Amount of HUD Round II EZ grant under contract/agreement with third party: \$0.00
Non-EZ/EC Grant Funds: \$2,742.13
Total Budget: \$2,742.13
Plan Status: Active
Review Status: Approved

II. Sources of Program Funds

A. HHS EZ Funds (Round I):			\$0.00
B. HUD EZ Funds (Round II):			\$0.00
Amount of HUD Round II EZ grant under contract/agreement with third party:			\$0.00
C. Non-EZ/EC Grant Funds:			\$2,742.13
Participating Entity (Non EZ/EC Grant Funds)	Private	Cash	In-Kind
1. Actual Program Income	No	\$2,742.13	\$0.00
Total		\$2,742.13	\$0.00

III. Uses of Program Funds

Lead Implementing Entity	Amount
A. City of Knoxville	\$2,742.13
Total	\$2,742.13

IV. Status of Projected Milestones

Projected **% Complete as of**

Milestones	Start	End	07/01/2009	06/30/2010
A. Governance Board approves BELP Program Income IP	03/01/2009	03/31/2009	100	100
B. HUD approval of BELP Program Income IP	03/26/2009	04/30/2009	100	100
C. Complete calculations and report Program Income	05/01/2009	07/31/2010	100	100
D. City submits required federal reports	05/01/2009	09/30/2010	100	100

V. Progress Towards Projected Outputs

Outputs	Projected	To Date
A. Business assistance programs		
1. Number of EZ/EC businesses receiving financial assistance	1	0
2. Number of EZ/EC businesses receiving technical assistance	1	3
3. Number of non-EZ/EC businesses receiving financial assistance	1	0
4. Number of non-EZ/EC businesses receiving technical assistance	1	0
B. Jobs created or retained from businesses assisted		
1. EZ/EC resident jobs created or retained from businesses assisted	1	0
2. Non-EZ/EC resident jobs created or retained from businesses assisted	1	0
C. Other Business Assistance Programs		
Percentage of outputs benefiting EZ/EC Residents	50%	0%

Plan G3.C3.P1 Empowerment Bank Investment Shop

Plan Source: 2010 Annual Report

Goal 3: Economic Opportunity

Category 3: Access To Capital

Plan 1: Empowerment Bank Investment Shop

I. Baseline

Program/Project

Description: Provide access to capital to entrepreneurs in the EZ

Baseline: Many potential Zone-based entrepreneurs not able to access traditional business loans (either from lack of credit history, lack of equity, etc)and technical assistance (business consulting services)

Proposed Outcome: By providing loans to at least 80 businesses(direct lending and gap financing of \$5,000-\$50,000) and technical assistance (business consulting services), assist businesses seeking to start/expand in the Zone and create at least 120 new jobs

HHS EZ Funds(Round I): \$0.00

HUD EZ Funds(Round II): \$3,454,514.44

Amount of HUD Round II EZ grant under contract/agreement with third party: \$3,454,514.44

Non-EZ/EC Grant Funds: \$4,670,072.68

Total Budget: \$8,124,587.12

Plan Status: Complete

Review Status: Approved

II. Sources of Program Funds

A. HHS EZ Funds (Round I):	\$0.00
B. HUD EZ Funds (Round II):	\$3,454,514.44
Amount of HUD Round II EZ grant under contract/agreement with third party:	\$3,454,514.44
C. Non-EZ/EC Grant Funds:	\$4,670,072.68

Participating Entity (Non EZ/EC Grant Funds)	Private	Cash	In-Kind
1. AmSouth Bank	Yes	\$10,000.00	\$55,000.00
2. City of Knoxville - CDBG Funds	No	\$90,000.00	\$0.00
3. Economic Ventures - SBA Program Income	No	\$75,000.00	\$0.00
4. Federal Transit Administration	No	\$50,000.00	\$0.00
5. First Tennessee Bank	Yes	\$60,000.00	\$0.00
6. Home Federal Bank	Yes	\$10,000.00	\$0.00
7. Knoxville's Community Development Corp (KCDC, the PHA for the City of Knoxville)	No	\$0.00	\$150,000.00
8. Levi and TVA/KAUL Minority Loan Fund	No	\$185,000.00	\$0.00
9. Minority Business Suppliers Council	Yes	\$6,500.00	\$0.00
10. Pellissippi State Technical Community College	No	\$0.00	\$37,705.68

11. Private Contributions - Bank Loans	Yes	\$2,500,000.00	\$0.00
12. SBA	No	\$904,849.00	\$0.00
13. SBA Prime	No	\$250,000.00	\$0.00
14. SCORE	No	\$0.00	\$34,000.00
15. State of Tennessee ARC Entrepreneurship Initiative	No	\$50,000.00	\$0.00
16. SunTrust Bank	Yes	\$10,000.00	\$0.00
17. Tennessee Small Business Development Center at Pellissippi State Technical Community College	No	\$0.00	\$64,018.00
18. TN Dept of Human Services (IDA Matched Savings - already received)	No	\$128,000.00	\$0.00
Total		\$4,329,349.00	\$340,723.68

III. Uses of Program Funds

Lead Implementing Entity

	Amount
A. Economic Ventures, Inc	\$4,626,063.04
B. Knoxville Area Urban League	\$3,108,412.18
C. Partnership for Neighborhood Improvement	\$76,371.25
D. Pellissippi State Tech. Comm. College, Small Business Development Ctr	\$313,740.65
Total	\$8,124,587.12

IV. Status of Projected Milestones

Milestones	Projected		% Complete as of	
	Start	End	07/01/2009	06/30/2010
A. Knoxville submits an Empowerment Zone Strategic Plan as an application for EZ designation; Plan includes an access to capital project called "Empowerment Bank Investment Shop" that will provide technical assistance and loan funds to entrepreneurs in EZ	10/06/1998	10/06/1998	100	100
B. PNI and Council approves the use of EZ funding for operation of the Empowerment Bank Investment Shop	04/06/2000	06/30/2010	100	100
C. PNI and City monitor and evaluate progress/performance of implementers of Empowerment Bank	09/01/2000	06/30/2010	100	100
D. Economic Ventures implements direct lending and gap loan programs, begins providing credit counseling, and forms EZ micro lending peer groups	01/01/2001	06/30/2006	100	100
E. Economic Ventures reports to PNI Board on use of loan pool funding.	08/01/2003	06/30/2006	100	100
F. PNI votes to decrease loan fund by \$1.5 million in response to slow loan progress	06/02/2005	06/02/2005	100	100
G. PNI Director acts as interim executive director for EVI	08/01/2005	03/31/2006	100	100
H. EVI board votes to close agency and PNI and city notified	04/01/2006	05/15/2006	100	100
I. City and PNI enter into contractual agreement for business development and technical assistance	07/01/2006	01/31/2007	100	100
J. PNI and City approves contract and operating funding for Knoxville Area Urban League (KAUL)	01/23/2007	06/30/2010	100	100
K. KAUL will continue implementation of the EZ Loan Pool	02/01/2007	06/30/2010	100	100
L. KAUL will use program income received to generate new business loans	02/01/2007	08/15/2010	100	100
M. KAUL will use program income received to create new EZ jobs	02/01/2007	08/15/2010	100	100

V. Progress Towards Projected Outputs

Outputs	Projected	To Date
A. Loan Pools		
1. Dollar size of loan pools established	3,000,000	2,812,540
2. Number of loans closed	125	125

3. Number of EZ/EC resident jobs created or retained from loans	175	190
4. Number of non-EZ/EC resident jobs created or retained from loans	3	8
B. Other Capital/Credit Access Programs		
1. Number of capital/credit access programs	3	3
2. Number of EZ/EC resident jobs created or retained	135	145
C. Other unique output measurement:		
1. Units of technical assistance provided to EZ businesses/entrepreneurs	1,500	1,942
Percentage of outputs benefiting EZ/EC Residents	99.04%	97.67%

Plan G3.C3.P2 Stephens Square - Expansion of Existing Businesses

Plan Source: 2010 Annual Report

Goal 3: Economic Opportunity

Category 3: Access To Capital

Plan 2: Stephens Square - Expansion of Existing Businesses

I. Baseline

Program/Project Description: Increased opportunity for neighborhood-serving small businesses in the Mechanicsville neighborhood adjacent to the HOPE VI project to expand and grow

Baseline: Two existing minority-owned businesses are leasing space likely to be affected by redevelopment of the area and may face displacement

Proposed Outcome: The two businesses will acquire newly renovated commercial space in the Mechanicsville commercial district, complete interior finish renovations and installation of equipment, and expand their businesses retaining and creating jobs in the neighborhood

HHS EZ Funds(Round I): \$0.00
 HUD EZ Funds(Round II): \$199,999.00
 Amount of HUD Round II EZ grant under contract/agreement with third party: \$199,999.00
 Non-EZ/EC Grant Funds: \$0.00
 Total Budget: \$199,999.00
 Plan Status: Complete
 Review Status: Approved

II. Sources of Program Funds

A. HHS EZ Funds (Round I):				\$0.00
B. HUD EZ Funds (Round II):				\$199,999.00
Amount of HUD Round II EZ grant under contract/agreement with third party:				\$199,999.00
C. Non-EZ/EC Grant Funds:				\$0.00
Participating Entity (Non EZ/EC Grant Funds)	Private	Cash	In-Kind	
Total		\$0.00		\$0.00

III. Uses of Program Funds

Lead Implementing Entity	Amount
A. KCDC/Stephens Square, LLC	\$199,999.00
Total	\$199,999.00

IV. Status of Projected Milestones

Milestones	P r o j e c t e d		% Complete as of	
	Start	End	07/01/2009	06/30/2010
A. Knoxville EZ Strategic Plan is submitted, including a project called "Comprehensive Revitalization" aimed at non-housing revitalization activities in EZ neighborhoods, beginning in Mechanicsville and Vestal	10/06/1998	10/06/1998	100	100
B. KCDC (the local PHA) forms a partnership (Stephens Square, LLC) with two minority-owned neighborhood-serving commercial businesses (GAMS Barbershop and M&M Restaurant)	01/01/2001	06/30/2001	100	100
C. Partnership for Neighborhood Improvement (PNI, the EZ governing board) approves the Stephens Square project, including project acquisition, site	11/07/2001	11/07/2001	100	100

	development (see IP G3.C2.P6) and loan to assist the two business owners in acquiring the renovated property)				
D.	Knoxville City Council approves agreement with KCDC to carry out the Stephens Square project	12/11/2001	12/11/2001	100	100
E.	KCDC provides technical assistance and training to the two businesses in the areas of contract negotiations, concept design and architectural services, contract administration, business plan development, and business management skills	01/01/2002	11/30/2004	100	100
F.	GAMS Barbershop expands operations in new location	11/30/2002	11/30/2004	100	100
G.	All interior renovations completed and equipment installed	11/30/2002	09/01/2005	100	100
H.	Stephens Square LLC repay \$200,000 EZ-funded loan after securing permanent financing	11/30/2002	01/31/2008	100	100
I.	Restaurant expansion delayed by death of business owner; negotiations between heir and KCDC	01/01/2005	06/30/2005	100	100
J.	KCDC leases buildings to two business owners	01/15/2005	06/30/2007	100	100
K.	M&M Restaurant renamed Pauline's restaurant	04/01/2005	04/01/2005	100	100
L.	M&M Restaurant opens	04/01/2005	04/01/2005	100	100
M.	KCDC sells buildings to two business owners	01/15/2007	04/30/2008	100	100
N.	Pauline's Restaurant repays loan	02/01/2007	04/30/2008	100	100

V. Progress Towards Projected Outputs

Outputs	Projected	To Date
A. Loan Pools		
1. Dollar size of loan pools established	200,000	199,999
2. Number of loans closed	2	2
3. Number of EZ/EC resident jobs created or retained from loans	2	17
4. Number of non-EZ/EC resident jobs created or retained from loans	16	0
B. Other Capital/Credit Access Programs		
Percentage of outputs benefiting EZ/EC Residents	11.11%	100%

Plan G3.C3.P3 Empowerment Bank Investment Shop (EBIS) Program Income

Plan Source: 2010 Annual Report

Goal 3: Economic Opportunity

Category 3: Access To Capital

Plan 3: Empowerment Bank Investment Shop (EBIS) Program Income

I. Baseline

Program/Project Description: Provide access to capital for entrepreneurs in the EZ. Many potential Zone-based entrepreneurs are not able to access traditional business loans and consulting services.

Baseline: To track income generated from G3 C3 P1 EBIS. Program income is in the form of principle, interest and fees received

Proposed Outcome: To sustain ongoing administrative operations through the generated program income funds

HHS EZ Funds(Round I): \$0.00
 HUD EZ Funds(Round II): \$0.00
 Amount of HUD Round II EZ grant under contract/agreement with third party: \$0.00
 Non-EZ/EC Grant Funds: \$1,599,188.49
 Total Budget: \$1,599,188.49
 Plan Status: Active
 Review Status: Approved

II. Sources of Program Funds

A.	HHS EZ Funds (Round I):	\$0.00
B.	HUD EZ Funds (Round II):	\$0.00
	Amount of HUD Round II EZ grant under contract/agreement with third party:	\$0.00
C.	Non-EZ/EC Grant Funds:	\$1,599,188.49

Participating Entity (Non EZ/EC Grant Funds)

1. Actual Program Income
Total

Private

No

Cash

\$1,599,188.49
\$1,599,188.49

In-Kind

\$0.00
\$0.00

III. Uses of Program Funds**Lead Implementing Entity**

	Amount
A. Economic Ventures, Inc	\$805,697.16
B. Knoxville Area Urban League	\$618,218.43
C. Partnership for Neighborhood Improvement	\$175,272.90
Total	\$1,599,188.49

IV. Status of Projected Milestones

Milestones	Projected		% Complete as of	
	Start	End	07/01/2009	06/30/2010
A. Program income received creates new EZ jobs	04/06/2000	09/30/2010	100	100
B. Program income received generates new business loans	04/06/2000	09/30/2010	100	100
C. Governance Board approves EBIS Program Income IP	12/01/2008	01/31/2009	100	100
D. Completed calculation of the amount of program income	12/31/2008	08/10/2010	100	100
E. HUD approval of EBIS Program Income IP	01/01/2009	06/30/2009	100	100
F. City submits required federal reports	01/01/2009	09/30/2010	100	100

V. Progress Towards Projected Outputs**Outputs**

	Projected	To Date
A. Loan Pools		
1. Dollar size of loan pools established	649,365	1,252,972
2. Number of loans closed	30	23
3. Number of EZ/EC resident jobs created or retained from loans	30	47
B. Other Capital/Credit Access Programs		
Percentage of outputs benefiting EZ/EC Residents	100%	100%

Plan G3.C3.P4 Small Business Loan Loss Reserve**Plan Source:** 2010 Annual Report**Goal 3:** Economic Opportunity**Category 3:** Access To Capital**Plan 4:** Small Business Loan Loss Reserve**I. Baseline**

Program/Project Description: To establish a Loan Loss Reserve for the EZ Small Business Loan Program (G3 C3 P1) in order to market and secure continued financing and long term sustainability for the EZ Small Business Loan Program.

Baseline: Many EZ entrepreneurs who receive loans present more risk than conventional businesses. A Loan Loss Reserve would cover the loss if a client defaulted on a loan, thus maintaining the lending capacity of the loan pool and attracting additional funding.

Proposed Outcome: To sustain ongoing financing for the EZ Small Business Loan Program.

HHS EZ Funds(Round I): \$0.00

HUD EZ Funds(Round II): \$252,680.00

Amount of HUD Round II EZ grant under contract/agreement with third party: \$252,680.00

Non-EZ/EC Grant Funds: \$0.00

Total Budget: \$252,680.00

Plan Status: Complete

Review Status: Approved

II. Sources of Program Funds

A. HHS EZ Funds (Round I):	\$0.00
B. HUD EZ Funds (Round II):	\$252,680.00
Amount of HUD Round II EZ grant under contract/agreement with third party:	\$252,680.00
C. Non-EZ/EC Grant Funds:	\$0.00

Participating Entity (Non EZ/EC Grant Funds)	Private	Cash	In-Kind
Total		\$0.00	\$0.00

III. Uses of Program Funds

Lead Implementing Entity	Amount
A. Knoxville Area Urban League	\$252,680.00
Total	\$252,680.00

IV. Status of Projected Milestones

Milestones	Projected		% Complete as of	
	Start	End	07/01/2009	06/30/2010
A. PNI and City Council approve the use of EZ funding for the establishment of a Loan Loss Reserve	05/07/2009	07/31/2009	100	100
B. City contracts with KAUL as implementer for the EZ Small Business Loan Loss Reserve	07/01/2009	08/10/2010	100	100
C. KAUL markets the program to area banks to leverage additional loan funds	07/01/2009	08/10/2010	100	100
D. PNI and the City evaluates the progress/performance of the Loan Loss Reserve Program	08/31/2009	08/10/2010	100	100

V. Progress Towards Projected Outputs

Outputs	Projected	To Date
A. Loan Pools		
1. Dollar size of loan pools established	300,000	252,680
2. Number of loans closed	4	4
3. Number of EZ/EC resident jobs created or retained from loans	8	8
4. Number of non-EZ/EC resident jobs created or retained from loans	3	3
B. Other Capital/Credit Access Programs		
Percentage of outputs benefiting EZ/EC Residents	72.73%	72.73%

Plan G3.C4.P1 Knoxville EZ Tax Incentive Outreach

Plan Source: 2010 Annual Report

Goal 3: Economic Opportunity

Category 4: Tax Incentive Utilization

Plan 1: Knoxville EZ Tax Incentive Outreach

I. Baseline

Program/Project Description: Marketing tax incentives to businesses through seminars, brochures, print and mass media and site visits

Baseline: To promote tax credits and incentives that help small, medium and large businesses save on federal taxes.

Proposed Outcome: To educate businesses on benefits associated with locating in the EZ as well as hiring residents who live within the EZ boundaries

HHS EZ Funds(Round I): \$0.00
 HUD EZ Funds(Round II): \$0.00
 Amount of HUD Round II EZ grant under contract/agreement with third party: \$0.00
 Non-EZ/EC Grant Funds: \$2,500.00
 Total Budget: \$2,500.00
 Plan Status: Active
 Review Status: Approved

II. Sources of Program Funds

A. HHS EZ Funds (Round I):			\$0.00
B. HUD EZ Funds (Round II):			\$0.00
Amount of HUD Round II EZ grant under contract/agreement with third party:			\$0.00
C. Non-EZ/EC Grant Funds:			\$2,500.00
Participating Entity (Non EZ/EC Grant Funds)	Private	Cash	In-Kind
1. City of Knoxville	No	\$2,500.00	\$0.00

2. Knox Area Chamber Partnership	No	\$0.00	\$0.00
3. Tennessee Small Business Development Center at Pellissippi State Technical Community College	No	\$0.00	\$0.00
4. University of Tennessee	No	\$0.00	\$0.00
Total		\$2,500.00	\$0.00

III. Uses of Program Funds

Lead Implementing Entity

A. City of Knoxville	Amount
	\$2,500.00
Total	\$2,500.00

IV. Status of Projected Milestones

Milestones	P r o j e c t e d		% Complete as of	
	Start	End	07/01/2009	06/30/2010
A. Develop and implement Tax Incentives marketing strategies	04/30/2003	06/30/2010	90	100
B. Develop and update EZ Tax Credit mailing list	04/30/2003	06/30/2010	90	100
C. Sponsor Tax Incentive workshops	05/01/2003	12/31/2003	90	100
D. Initiate news media component of the EZ Tax Incentive Plan	05/01/2003	12/31/2009	90	90
E. Develop and disseminate EZ Tax Credits brochures	05/01/2003	12/31/2009	90	100
F. Participate in HUD teleconference calls regarding tax credits	05/01/2003	12/31/2009	90	100
G. Visit various tax preparers, accountants, bookkeepers, attorneys and colleges to promote tax credits	05/01/2003	12/31/2009	90	90
H. Visit area EZ businesses to promote EZ tax credits	05/01/2003	06/30/2010	90	90
I. Distribute HUD EZ Tax Credit publications	07/01/2004	12/31/2009	90	100
J. Display tax credit materials at conferences, expos, and civic events	07/01/2006	12/31/2009	90	100

V. Progress Towards Projected Outputs

Outputs	Projected	To Date
A. Using Empowerment Zone Wage Credits		
1. Estimated number of businesses contacted by the EZ regarding the availability of EZ Wage Credits	200	2,501
2. Estimated number of jobs created in the EZ due to the EZ Wage Credits	50	152
B. Using Work Opportunity Tax Credits		
1. Estimated number of businesses contacted by the EZ regarding the availability of Work Opportunity Tax Credits (WOTCs) for hiring qualifying EZ residents	200	2,123
C. Using Increased Section 179 Deductions		
1. Estimated number of businesses contacted by the EZ regarding Increased Section 179 deductions	200	2,001
2. Estimated number of EZ businesses claiming Increased Section 179 deductions on IRS tax forms	50	1,028
D. Using Enterprise Zone Facility Bonds		
1. Number of businesses contacted regarding EZ Facility Bonds	200	1,525
2. Number of businesses receiving loans following the issuance of EZ facility bonds	25	3
E. Using the Non-recognition of Gain on Sale of EZ Assets		
1. Estimated number of businesses contacted by the EZ regarding the Non-recognition of Gain on Sale of EZ Assets	200	1,523
F. Using the Partial Exclusion of Gain on Sale of EZ Stock		
1. Estimated number of businesses contacted by the EZ regarding the Partial Exclusion of Gain on Sale of EZ Stock	200	1,523
Percentage of outputs benefiting EZ/EC Residents	0%	0%

Plan G4.C1.P1 Vestal Bicentennial Neighborhood Initiative to revitalize Vestal community

Plan Source: 2010 Annual Report

Goal 4: Sustainable Community Development

Category 1: Housing

Plan 1: Vestal Bicentennial Neighborhood Initiative to revitalize Vestal community

I. Baseline

Program/Project Description: Improve quality of affordable housing and neighborhood quality of life in Vestal neighborhood

Baseline: 75% of houses in Vestal neighborhood in need of renovation; 91% of Vestal homes constructed prior to 1980; 67% of occupied housing in EZ is rental

Proposed Outcome: Rehabilitation of approximately 160 houses and construction of approximately 25 new units

HHS EZ Funds(Round I): \$0.00
 HUD EZ Funds(Round II): \$0.00
 Amount of HUD Round II EZ grant under contract/agreement with third party: \$0.00
 Non-EZ/EC Grant Funds: \$5,633,435.00
 Total Budget: \$5,633,435.00
 Plan Status: Complete
 Review Status: Approved

II. Sources of Program Funds

A. HHS EZ Funds (Round I):			\$0.00
B. HUD EZ Funds (Round II):			\$0.00
Amount of HUD Round II EZ grant under contract/agreement with third party:			\$0.00
C. Non-EZ/EC Grant Funds:			\$5,633,435.00
Participating Entity (Non EZ/EC Grant Funds)	Private	Cash	In-Kind
1. City of Knoxville	No	\$1,703,503.00	\$0.00
2. Habitat Covenant Partners	No	\$440,000.00	\$0.00
3. KCDC	No	\$777,000.00	\$0.00
4. Knox County	No	\$662,932.00	\$0.00
5. Neighborhood Reinvestment Corp	No	\$50,000.00	\$0.00
6. THDA	No	\$2,000,000.00	\$0.00
Total		\$5,633,435.00	\$0.00

III. Uses of Program Funds

Lead Implementing Entity	Amount
A. Center for Neighborhood Development	\$9,104.00
B. City of Knoxville	\$2,979,715.00
C. East TN Housing Development Corp	\$72,000.00
D. Habitat for Humanity	\$827,428.00
E. KCDC	\$777,000.00
F. Knox County	\$265,813.00
G. Knox Housing Partnership	\$702,375.00
Total	\$5,633,435.00

IV. Status of Projected Milestones

Milestones	Projected		% Complete as of	
	Start	End	07/01/2009	06/30/2010
A. City of Knoxville, Knox County, and Knox Housing Partnership apply for State of Tennessee/Tennessee Housing Development Agency (THDA)Bicentennial Neighborhood Initiative grant and complete strategic plan for Vestal neighborhood	12/02/1996	08/22/1997	100	100
B. Develop design standards for new construction	01/01/1997	06/30/1999	100	100
C. Carry out owner-occupied housing rehabilitation program	01/01/1997	12/31/2002	100	100
D. Identify and acquire property for new construction	01/01/1998	12/31/2002	100	100
E. Vestal Bicentennial Neighborhood Initiative identified	10/01/1998	10/06/1998	100	100

in EZ strategic plan and included in City and THDA EZ commitment letters

F. Construct new housing units	07/01/1999 12/31/2002	100	100
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V. Progress Towards Projected Outputs

Outputs	Projected	To Date
A. New Housing Construction Projects		
1. Number of new units started	25	58
2. Number of new units	25	58
B. Housing Rehabilitation Projects		
1. Number of rehabilitated units started	160	51
2. Number of rehabilitated units	160	51
C. Homeownership Programs		
D. Homeless Housing		
E. Lead-based Paint Abatement		
F. Other Housing Programs		

Plan G4.C1.P2 KCDC Mechanicsville/College Homes HOPE VI Redevelopment

Plan Source: 2010 Annual Report

Goal 4: Sustainable Community Development

Category 1: Housing

Plan 2: KCDC Mechanicsville/College Homes HOPE VI Redevelopment

I. Baseline

Program/Project Description: Replace obsolete, crime plagued public housing with new mixed income affordable housing project

Baseline: Obsolete 320 unit barracks style public housing plus approximately 100 vacant lots in surrounding neighborhood

Proposed Outcome: Construction of 255 new mixed income units, on former public housing site and on in-fill lots

HHS EZ Funds(Round I): \$0.00

HUD EZ Funds(Round II): \$0.00

Amount of HUD Round II EZ grant under contract/agreement with third party: \$0.00

Non-EZ/EC Grant Funds: \$46,451,125.00

Total Budget: \$46,451,125.00

Plan Status: Complete

Review Status: Approved

II. Sources of Program Funds

A. HHS EZ Funds (Round I):		\$0.00	
B. HUD EZ Funds (Round II):		\$0.00	
Amount of HUD Round II EZ grant under contract/agreement with third party:		\$0.00	
C. Non-EZ/EC Grant Funds:		\$46,451,125.00	
Participating Entity (Non EZ/EC Grant Funds)	Private	Cash	In-Kind
1. City of Knoxville	No	\$675,000.00	\$0.00
2. HUD - HOPE VI Program	No	\$22,064,125.00	\$0.00
3. KCDC (PHA)	No	\$5,000,000.00	\$0.00
4. Low Income Housing Tax Credits (LIHTC)	Yes	\$4,000,000.00	\$0.00
5. Other sources	No	\$14,712,000.00	\$0.00
Total		\$46,451,125.00	\$0.00

III. Uses of Program Funds

Lead Implementing Entity	Amount
A. KCDC	\$46,451,125.00
Total	\$46,451,125.00

IV. Status of Projected Milestones

Milestones	Projected		% Complete as of 07/01/2009 06/30/2010
	Start	End	

A.	College Homes/HOPE VI project identified in EZ application and included in EZ commitment letters from City of Knoxville and Knoxville's Community Development Corp (KCDC)	09/30/1998	10/06/1998	100	100
B.	Demolition of existing public housing development	11/30/1998	01/15/1999	100	100
C.	Break ground on new infill housing construction	04/15/1999	04/30/1999	100	100
D.	Complete construction of phase 1 housing units (153 units)	04/15/1999	06/30/2005	100	100
E.	Begin infrastructure improvements on College Homes site	09/27/1999	04/30/2000	100	100
F.	Complete construction on remainder of units	05/05/2000	08/31/2007	75	75
G.	Advertise available homes	07/01/2004	12/31/2006	75	75

V. Progress Towards Projected Outputs

	Projected	To Date
A. New Housing Construction Projects		
1. Number of new units started	255	255
2. Number of new units	255	255
B. Housing Rehabilitation Projects		
C. Homeownership Programs		
D. Homeless Housing		
E. Lead-based Paint Abatement		
F. Other Housing Programs		

Plan G4.C1.P3 Preservation-based Housing Rehabilitation Program

Plan Source: 2010 Annual Report

Goal 4: Sustainable Community Development

Category 1: Housing

Plan 3: Preservation-based Housing Rehabilitation Program

I. Baseline

Program/Project

Description: Preserve historically significant housing within the EZ
 Baseline: Significant number of historic homes threatened by deterioration or demolition (inventory to be undertaken as part of project)

Proposed Outcome: Reduction in the number of threatened historic homes (Annual goals to be established as part of project)

HHS EZ Funds(Round I): \$0.00

HUD EZ Funds(Round II): \$0.00

Amount of HUD Round II EZ grant under contract/agreement with third party: \$0.00

Non-EZ/EC Grant Funds: \$456,500.00

Total Budget: \$456,500.00

Plan Status: Complete

Review Status: Approved

II. Sources of Program Funds

A. HHS EZ Funds (Round I): \$0.00

B. HUD EZ Funds (Round II): \$0.00

Amount of HUD Round II EZ grant under contract/agreement with third party: \$0.00

C. Non-EZ/EC Grant Funds: \$456,500.00

Participating Entity (Non EZ/EC Grant Funds)	Private	Cash	In-Kind
1. City of Knoxville	No	\$40,000.00	\$0.00
2. Community Investment Fund	No	\$100,000.00	\$0.00
3. Lease Payments	No	\$9,000.00	\$0.00
4. Membership Dues	No	\$7,500.00	\$0.00
5. National Trust for Historic Preservation	No	\$250,000.00	\$0.00
6. Private Contributions	No	\$15,000.00	\$0.00
7. Reserve Funds	No	\$35,000.00	\$0.00
Total		\$456,500.00	\$0.00

III. Uses of Program Funds

Lead Implementing Entity

A. Knox Heritage, Inc.

Total

Amount
\$456,500.00
\$456,500.00

IV. Status of Projected Milestones

Milestones	Projected		% Complete as of	
	Start	End	07/01/2009	06/30/2010
A. Knox Heritage submits EZ commitment letter agreeing to carry out Inner City Ventures Fund program	09/22/1998	09/22/1998	100	100
B. Assemble financing and acquire first property	01/01/1999	06/30/1999	100	100
C. Rehabilitate first home	09/01/1999	12/31/2000	100	100
D. Sell rehabilitated home to create homeownership opportunity in the EZ	09/01/2000	12/31/2000	100	100
E. Rehabilitate and market additional homes	01/01/2001	09/30/2002	100	100
F. Knox Heritage commits to expanding the program to include economic development opportunities for EZ	01/01/2002	01/01/2002	100	100
G. PNI recognizes Knox Heritage efforts and provides portion of funding for economic development progra	07/03/2002	07/03/2002	100	100
H. Future milestones will be reported at G3.C2.P8 -Inner City Ventures Fund	10/01/2002	10/01/2002	100	100

V. Progress Towards Projected Outputs

Outputs	Projected	To Date
A. New Housing Construction Projects		
B. Housing Rehabilitation Projects		
1. Number of rehabilitated units started	3	3
2. Number of rehabilitated units	2	3
C. Homeownership Programs		
D. Homeless Housing		
E. Lead-based Paint Abatement		
F. Other Housing Programs		

Plan G4.C1.P4 City of Knoxville Housing Rehabilitation Programs

Plan Source: 2010 Annual Report

Goal 4: Sustainable Community Development

Category 1: Housing

Plan 4: City of Knoxville Housing Rehabilitation Programs

I. Baseline

Program/Project

Description: Improve conditions and increase affordability of housing units in EZ

Baseline: More than 7,600 substandard housing units in EZ

Proposed Outcome: Rehabilitate substandard housing units in EZ

HHS EZ Funds(Round I): \$0.00

HUD EZ Funds(Round II): \$0.00

Amount of HUD Round II EZ grant under contract/agreement with third party: \$0.00

Non-EZ/EC Grant Funds: \$18,002,893.00

Total Budget: \$18,002,893.00

Plan Status: Complete

Review Status: Approved

II. Sources of Program Funds

A. HHS EZ Funds (Round I):	\$0.00
B. HUD EZ Funds (Round II):	\$0.00
Amount of HUD Round II EZ grant under contract/agreement with third party:	\$0.00
C. Non-EZ/EC Grant Funds:	\$18,002,893.00

Participating Entity (Non EZ/EC Grant Funds)	Private	Cash	In-Kind
1. City of Knoxville - HOME funds	No	\$7,502,062.00	\$0.00
2. City of Knoxville - HUD HOPE3 funds	No	\$696,980.00	\$0.00
3. City of Knoxville - THDA HOUSE funds	No	\$1,335,891.00	\$0.00
4. HUD - CDBG funds through City of Knoxville	No	\$5,435,665.00	\$0.00
5. Private Contributions - Bank Loans	Yes	\$3,032,295.00	\$0.00
Total		\$18,002,893.00	\$0.00

III. Uses of Program Funds

Lead Implementing Entity	Amount
A. City of Knoxville	\$18,002,893.00
Total	\$18,002,893.00

IV. Status of Projected Milestones

Milestones	Projected		% Complete as of	
	Start	End	07/01/2009	06/30/2010
A. City of Knoxville commitment letter pledging HOME and CDBG funding for rehab program as leverage to EZ application	10/05/1998	10/05/1998	100	100
B. Commit funds to housing rehabs	01/01/1999	01/31/2008	100	100
C. Complete housing rehabs	02/01/1999	01/31/2008	80	0

V. Progress Towards Projected Outputs

Outputs	Projected	To Date
A. New Housing Construction Projects		
B. Housing Rehabilitation Projects		
1. Number of rehabilitated units	650	535
C. Homeownership Programs		
D. Homeless Housing		
E. Lead-based Paint Abatement		
F. Other Housing Programs		

Plan G4.C1.P5 New Horizon Homes - affordable homeownership and rental

Plan Source: 2010 Annual Report

Goal 4: Sustainable Community Development

Category 1: Housing

Plan 5: New Horizon Homes - affordable homeownership and rental

I. Baseline

Program/Project Description: Renovate 146 affordable housing units in the Morningside and Hollywood areas and promote affordable homeownership (97 units w/in EZ and balance immediately adjacent to EZ)

Baseline: 146 Rental units in poor condition, with poor insulation and high utility costs

Proposed Outcome: 146 rehabilitated units, sold to existing tenants when possible or else sold on open market or rented to existing tenants

HHS EZ Funds(Round I): \$0.00

HUD EZ Funds(Round II): \$0.00

Amount of HUD Round II EZ grant under contract/agreement with third party: \$0.00

Non-EZ/EC Grant Funds: \$6,981,005.00

Total Budget: \$6,981,005.00

Plan Status: Complete

Review Status: Approved

II. Sources of Program Funds

A. HHS EZ Funds (Round I):				\$0.00
B. HUD EZ Funds (Round II):				\$0.00
Amount of HUD Round II EZ grant under contract/agreement with third party:				\$0.00
C. Non-EZ/EC Grant Funds:				\$6,981,005.00
Participating Entity (Non EZ/EC Grant Funds)	Private	Cash	In-Kind	

1. Affordable Housing Trust Fund	No	\$164,529.00	\$0.00
2. Consortium of local lenders	Yes	\$4,000,000.00	\$0.00
3. Federal Home Loan Bank	Yes	\$200,000.00	\$0.00
4. Rental income on project	No	\$163,022.00	\$0.00
5. Revolving sales proceeds	No	\$2,453,454.00	\$0.00
Total		\$6,981,005.00	\$0.00

III. Uses of Program Funds

Lead Implementing Entity

A. Knoxville's Housing Development Corporation (KHDC)	Amount
	\$6,981,005.00
Total	\$6,981,005.00

IV. Status of Projected Milestones

Milestones	P r o j e c t e d		% Complete as of	
	Start	End	07/01/2009	06/30/2010
A. Property Acquisition - Knoxville Housing Development Corp (KHDC) acquires property from Florence Monday Estate; Knox Housing Partnership to serve as developer	04/01/1998	04/30/1998	100	100
B. Rehabilitation of housing units; units to be sold to existing tenants where possible and retained as affordable rental housing if current tenant unwilling/unable to purchase; unoccupied units to be sold on open market or used as affordable rental property	09/01/1998	12/31/2000	100	100
C. Knox Housing Partnership submits commitment letter to EZ application pledging to complete New Horizon Homes project	09/25/1998	09/25/1998	100	100
D. Sales of homes	11/01/1998	01/31/2004	100	100

V. Progress Towards Projected Outputs

Outputs	Projected	To Date
A. New Housing Construction Projects		
B. Housing Rehabilitation Projects		
1. Number of rehabilitated units	146	146
C. Homeownership Programs		
D. Homeless Housing		
E. Lead-based Paint Abatement		
F. Other Housing Programs		

Plan G4.C1.P6 Blighted/Problem Properties Redevelopment/Renovation Program

Plan Source: 2010 Annual Report

Goal 4: Sustainable Community Development

Category 1: Housing

Plan 6: Blighted/Problem Properties Redevelopment/Renovation Program

I. Baseline

Program/Project Description: Provide financial assistance through loans or grants to redevelop/renovate vacant dwelling units, or constructing new dwelling units, for either sale or rent. Properties will be located within the EZ and be either blighted or problem properties.

Baseline: Very limited access to capital for investment into blighted or problem properties, particularly for properties found to be unfit for human habitation.

Proposed Outcome: Thirty housing units will be constructed or rehabilitated with the initial funding. As funds are revolved, more will be completed.

HHS EZ Funds(Round I): \$0.00
 HUD EZ Funds(Round II): \$1,438,707.00
 Amount of HUD Round II EZ grant under contract/agreement with third party: \$0.00
 Non-EZ/EC Grant Funds: \$1,206,108.70
 Total Budget: \$2,644,815.70

Plan Status: Active
 Review Status: Approved

II. Sources of Program Funds

A. HHS EZ Funds (Round I):				\$0.00
B. HUD EZ Funds (Round II):				\$1,438,707.00
	Amount of HUD Round II EZ grant under contract/agreement with third party:			\$0.00
C. Non-EZ/EC Grant Funds:				\$1,206,108.70
	Participating Entity (Non EZ/EC Grant Funds)	Private	Cash	In-Kind
1. Chris Martin		Yes	\$3,268.00	\$0.00
2. City of Knoxville - CDBG Funds		No	\$94,717.00	\$0.00
3. City of Knoxville - HOME funds		No	\$1,048,255.70	\$0.00
4. Gary Ford		Yes	\$7,000.00	\$0.00
5. Kennie Riffey		Yes	\$4,268.00	\$0.00
6. Kevin & Elizabeth Saylor		Yes	\$10,000.00	\$0.00
7. Knox Housing Partnership		No	\$0.00	\$15,000.00
8. Neighborhood Housing Partnership		No	\$0.00	\$5,000.00
9. Reagan Investments		Yes	\$18,600.00	\$0.00
Total			\$1,186,108.70	\$20,000.00

III. Uses of Program Funds

Lead Implementing Entity	Amount
A. City of Knoxville	\$2,644,815.70
Total	\$2,644,815.70

IV. Status of Projected Milestones

Milestones	Projected		% Complete as of	
	Start	End	07/01/2009	06/30/2010
A. The housing task force, appointed by PNI (Knoxville's governing board,) recommends project to PNI	02/05/2004	02/05/2004	100	100
B. PNI Board of Directors approves MOA with City to administer the Blighted/Problem Properties program	05/05/2004	05/05/2004	100	100
C. Project delayed by City staff turnover and reorganization	07/01/2005	12/31/2005	100	100
D. City refocuses program to be more manageable and maximize community impact	12/01/2005	03/15/2006	100	100
E. Problem properties identified, reviewed by City and used to identify target areas	02/01/2006	09/30/2009	100	100
F. The city submits required federal reports	02/01/2007	09/30/2010	100	100
G. Develop process and procedures for program	03/01/2007	04/30/2007	100	100
H. Developed blighted properties redevelopment loan review committee	04/01/2007	08/31/2007	100	100
I. Distribute blighted properties redevelopment application for funding to the community	04/01/2007	05/30/2010	100	100
J. Market blighted properties redevelopment program in the community	04/01/2007	05/30/2010	100	100
K. Receive applications for funding	05/01/2007	05/31/2010	100	100
L. Execute contracts to build/rehab houses	02/01/2008	08/15/2010	100	100

V. Progress Towards Projected Outputs

Outputs	Projected	To Date
A. New Housing Construction Projects		
1. Number of new units	6	11
B. Housing Rehabilitation Projects		
1. Number of rehabilitated units	6	7
C. Homeownership Programs		
D. Homeless Housing		
E. Lead-based Paint Abatement		
1. Number of homes inspected	6	8
2. Number of homes remediated	4	1
F. Other Housing Programs		

G. Other unique output measurement:		
1. Number of resident jobs created or retained	29	67
2. EZ/EC resident jobs created or retained from businesses assisted	25	25
3. Down Payment Assistance	5	5
Percentage of outputs benefiting EZ/EC Residents	100%	100%

Plan G4.C1.P7 Home Repair Program

Plan Source: 2010 Annual Report

Goal 4: Sustainable Community Development

Category 1: Housing

Plan 7: Home Repair Program

I. Baseline

Program/Project Description: Loans up to \$50,000 and grants up to \$15,000 for owner occupied exterior home repairs in the EZ. Priority will be given to owners who utilize EZ based contractors or suppliers, or contractors who were trained through EZ programs.

Baseline: Deteriorated housing and lack of contractors in EZ.

Proposed Outcome: Improvement of existing housing, utilization and expansion of EZ based businesses, which will lead to new job creation.

HHS EZ Funds(Round I): \$0.00

HUD EZ Funds(Round II): \$1,438,148.00

Amount of HUD Round II EZ grant under contract/agreement with third party: \$0.00

Non-EZ/EC Grant Funds: \$1,455,474.83

Total Budget: \$2,893,622.83

Plan Status: Complete

Review Status: Approved

II. Sources of Program Funds

A. HHS EZ Funds (Round I): \$0.00

B. HUD EZ Funds (Round II): \$1,438,148.00

Amount of HUD Round II EZ grant under contract/agreement with third party: \$0.00

C. Non-EZ/EC Grant Funds: \$1,455,474.83

Participating Entity (Non EZ/EC Grant Funds)	Private	Cash	In-Kind
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1. CAC Home Repair - CDBG Funds	No	\$326,232.28	\$0.00
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2. City of Knoxville - CDBG Funds	No	\$882,515.55	\$0.00
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3. City of Knoxville - HOME funds	No	\$205,247.00	\$0.00
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4. Neighborhood Housing Partnership CDBG Funds	No	\$41,480.00	\$0.00
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Total		\$1,455,474.83	\$0.00
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III. Uses of Program Funds

Lead Implementing Entity

A. City of Knoxville	Amount
	\$2,893,622.83

Total	\$2,893,622.83
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IV. Status of Projected Milestones

Milestones	Projected		% Complete as of	
	Start	End	07/01/2009	06/30/2010
A. Housing Task Force recommends Home Repair Program for funding	04/01/2004	04/01/2004	100	100
B. PNI Board approves Home Repair concept and names the City as the implementer	06/01/2004	06/01/2004	100	100
C. HUD provides preliminary approval for program	06/07/2004	06/08/2004	100	100
D. Project delayed by City staff turnover, reorganization, and other project initiatives	07/01/2004	01/15/2008	100	100
E. City develops process and procedures for Home Repair Program	01/15/2008	06/30/2008	100	100
F. Application and loan process developed	07/01/2008	09/30/2008	100	100
G. Home Repair Program begins	09/01/2008	09/30/2009	100	100
H. City markets program	09/01/2008	06/30/2010	100	100

I. Loan Review Committee approves funding applications	10/01/2008 03/31/2010	100	100
J. City implements construction contracts	10/01/2008 08/10/2010	100	100
K. City submits required federal reports	10/01/2008 08/15/2010	100	100

V. Progress Towards Projected Outputs

Outputs	Projected	To Date
A. New Housing Construction Projects		
B. Housing Rehabilitation Projects		
1. Number of rehabilitated units	150	205
C. Homeownership Programs		
D. Homeless Housing		
E. Lead-based Paint Abatement		
1. Number of homes inspected	5	10
2. Number of homes remediated	3	3
F. Other Housing Programs		
G. Other unique output measurement:		
1. Number of resident jobs created or retained	91	91

Plan G4.C1.P8 Blighted Properties Redevelopment Program Income

Plan Source: 2010 Annual Report

Goal 4: Sustainable Community Development

Category 1: Housing

Plan 8: Blighted Properties Redevelopment Program Income

I. Baseline

Program/Project Description: Provide financial assistance through loans or grants to redevelop/renovate vacant dwelling units or construct new dwelling units for rent or sale.
 Baseline: To track program income generated from G4 C1 P6 Blighted/Problem Properties Redevelopment Program. Program income is in the form of principle, interest and fees received.
 Proposed Outcome: To sustain ongoing financial assistance for reuse of blighted properties within the EZ
 HHS EZ Funds(Round I): \$0.00
 HUD EZ Funds(Round II): \$0.00
 Amount of HUD Round II EZ grant under contract/agreement with third party: \$0.00
 Non-EZ/EC Grant Funds: \$1,157,912.26
 Total Budget: \$1,157,912.26
 Plan Status: Active
 Review Status: Approved

II. Sources of Program Funds

A. HHS EZ Funds (Round I):			\$0.00
B. HUD EZ Funds (Round II):			\$0.00
Amount of HUD Round II EZ grant under contract/agreement with third party:			\$0.00
C. Non-EZ/EC Grant Funds:			\$1,157,912.26
Participating Entity (Non EZ/EC Grant Funds)	Private	Cash	In-Kind
1. Actual Program Income	No	\$1,056,192.26	\$0.00
2. Elizabeth DiGangi	Yes	\$27,401.00	\$0.00
3. George Dykeman	Yes	\$3,300.00	\$0.00
4. Knox Housing Partnership	No	\$0.00	\$20,000.00
5. Middle Tennessee State University	No	\$16,119.00	\$0.00
6. Neighborhood Housing Partnership	No	\$10,000.00	\$0.00
7. Pavel Bulkhak	Yes	\$24,900.00	\$0.00
Total		\$1,137,912.26	\$20,000.00

III. Uses of Program Funds

Lead Implementing Entity	Amount
A. City of Knoxville	\$1,157,912.26
Total	\$1,157,912.26

IV. Status of Projected Milestones

Milestones	Projected		% Complete as of	
	Start	End	07/01/2009	06/30/2010
A. PNI approves BPRP Program Income IP	12/31/2008	02/28/2009	100	100
B. HUD approval of BPRP Program Income IP	12/31/2008	03/01/2009	100	100
C. Complete calculation of the amount of program income	12/31/2008	08/10/2010	100	100
D. Utilize BPRP Program Income for further implementation of EZ projects	07/01/2009	09/30/2010	95	100

V. Progress Towards Projected Outputs

Outputs	Projected	To Date
A. New Housing Construction Projects		
1. Number of new units	6	7
B. Housing Rehabilitation Projects		
1. Number of rehabilitated units	3	3
C. Homeownership Programs		
D. Homeless Housing		
E. Lead-based Paint Abatement		
1. Number of homes inspected	3	3
2. Number of homes remediated	3	3
F. Other Housing Programs		
G. Other unique output measurement:		
1. Number of EZ/EC resident jobs created or retain from Program Income	29	29

Plan G4.C1.P9 Home Repair Program Income

Plan Source: 2010 Annual Report

Goal 4: Sustainable Community Development

Category 1: Housing

Plan 9: Home Repair Program Income

I. Baseline

Program/Project Description: Provide financial assistance through loans and grant for EZ owner occupied home repairs; provide financial assistance through forgivable loans for owner occupied exterior repairs and landscaping

Baseline: To track income generated from G4 C1 P7 Home Repair Program. Program income is in the form of principle, interest and fees

Proposed Outcome: To sustain ongoing financial assistance EZ owner occupied interior and exterior repairs

HHS EZ Funds(Round I): \$0.00

HUD EZ Funds(Round II): \$0.00

Amount of HUD Round II EZ grant under contract/agreement with third party: \$0.00

Non-EZ/EC Grant Funds: \$9,938.46

Total Budget: \$9,938.46

Plan Status: Active

Review Status: Approved

II. Sources of Program Funds

A. HHS EZ Funds (Round I):			\$0.00
B. HUD EZ Funds (Round II):			\$0.00
Amount of HUD Round II EZ grant under contract/agreement with third party:			\$0.00
C. Non-EZ/EC Grant Funds:			\$9,938.46
Participating Entity (Non EZ/EC Grant Funds)	Private	Cash	In-Kind
1. Actual Program Income	No	\$9,938.46	\$0.00
Total		\$9,938.46	\$0.00

III. Uses of Program Funds

Lead Implementing Entity	Amount
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A. City of Knoxville	\$9,938.46
Total	\$9,938.46

IV. Status of Projected Milestones

Milestones	Projected		% Complete as of	
	Start	End	07/01/2009	06/30/2010
A. PNI approves Home Repair Program Income IP	12/31/2008	02/28/2009	100	100
B. HUD approval of Home Repair Program Income IP	12/31/2008	03/01/2009	100	100
C. Completed calculations of the amount of program income	12/31/2008	08/15/2010	100	100
D. City submits required federal reports	12/31/2008	09/30/2010	100	100

V. Progress Towards Projected Outputs

Outputs	Projected	To Date
A. New Housing Construction Projects		
B. Housing Rehabilitation Projects		
1. Number of rehabilitated units	3	2
C. Homeownership Programs		
D. Homeless Housing		
E. Lead-based Paint Abatement		
1. Number of homes inspected	2	2
2. Number of homes remediated	1	0
F. Other Housing Programs		
G. Other unique output measurement:		
1. Number of EZ/EC resident jobs created or retain from Program Income	20	20

Plan G4.C3.P1 Vestal Public Improvements as part of Bicentennial Neighborhood Initiative

Plan Source: 2010 Annual Report

Goal 4: Sustainable Community Development

Category 3: Infrastructure

Plan 1: Vestal Public Improvements as part of Bicentennial Neighborhood Initiative

I. Baseline

Program/Project Description: Intersection and drainage improvements and additional park space needed in Vestal neighborhood

Baseline: Traffic problems at one intersection and one underpass and limited park space for Vestal neighborhood children

Proposed Outcome: New turn lane and traffic signal at Young High/Martin Mill, drainage improvements at Edington Rd and in Knox County, and 2 new parks in Vestal neighborhood

HHS EZ Funds(Round I): \$0.00
 HUD EZ Funds(Round II): \$0.00
 Amount of HUD Round II EZ grant under contract/agreement with third party: \$0.00
 Non-EZ/EC Grant Funds: \$1,668,050.00
 Total Budget: \$1,668,050.00
 Plan Status: Complete
 Review Status: Approved

II. Sources of Program Funds

A. HHS EZ Funds (Round I):	\$0.00
B. HUD EZ Funds (Round II):	\$0.00
Amount of HUD Round II EZ grant under contract/agreement with third party:	\$0.00
C. Non-EZ/EC Grant Funds:	\$1,668,050.00

Participating Entity (Non EZ/EC Grant Funds)	Private	Cash	In-Kind
1. City of Knoxville	No	\$627,500.00	\$0.00
2. KCDC (PHA)	No	\$50,000.00	\$0.00
3. Knox County	No	\$913,000.00	\$0.00
4. Knoxville Utilities Board	No	\$77,550.00	\$0.00

Total **\$1,668,050.00** **\$0.00**

III. Uses of Program Funds

Lead Implementing Entity

	Amount
A. City of Knoxville	\$550,000.00
B. KCDC	\$100,000.00
C. Knox County	\$1,018,050.00
Total	\$1,668,050.00

IV. Status of Projected Milestones

Milestones	Projected Start	Projected End	% Complete as of	
			07/01/2009	06/30/2010
A. City of Knoxville, Knox County, and Knox Housing Partnership apply to State of Tennessee/Tennessee Housing Development Agency for Bicentennial Neighborhood Initiative and complete strategic plan for Vestal neighborhood	12/02/1996	08/22/1997	100	100
B. Add turn lane and traffic signal at Young High Pike/Martin Mill Pike	07/01/1998	12/31/1999	100	100
C. Drainage and sewer improvements, various locations, mainly in County portion of neighborhood	07/01/1998	12/31/2000	100	100
D. Design and build neighborhood park in the City portion of the Vestal neighborhood	07/01/1998	12/31/2000	100	100
E. City of Knoxville and Development Corporation of Knox County submit EZ commitment letters pledging	09/22/1998	10/06/1998	0	0
F. Design and build Community Part at Montgomery Village public housing development	07/01/1999	06/30/2001	0	0

V. Progress Towards Projected Outputs

Outputs	Projected	To Date
A. Streetscape Improvement Programs		
1. Number of streetscape improvement programs	2	2
B. Transportation Programs		
C. Parks/Playgrounds		
1. Number of parks/playgrounds built/rehabilitated	2	2
2. Number of EZ/EC residents served	2,000	3,793
D. New/Rehabilitated Facilities		
E. Other infrastructure activities and programs		
Percentage of outputs benefiting EZ/EC Residents	100%	100%

Plan G4.C3.P2 Miller's Building Restoration

Plan Source: 2010 Annual Report

Goal 4: Sustainable Community Development

Category 3: Infrastructure

Plan 2: Miller's Building Restoration

I. Baseline

Program/Project Description: Preserve an historic structure and provide anchor for redevelopment of blighted south end of downtown

Baseline: Landmark Gay Street structure was empty and deteriorating; south end of downtown has high percentage deteriorated and/or vacant buildings

Proposed Outcome: Restore historically significant building to house public utility as anchor tenant

HHS EZ Funds(Round I): \$0.00

HUD EZ Funds(Round II): \$0.00

Amount of HUD Round II EZ grant under contract/agreement with third party: \$0.00

Non-EZ/EC Grant Funds: \$14,000,000.00

Total Budget: \$14,000,000.00

Plan Status: Complete

Review Status: Approved

II. Sources of Program Funds

A. HHS EZ Funds (Round I):				\$0.00
B. HUD EZ Funds (Round II):				\$0.00
Amount of HUD Round II EZ grant under contract/agreement with third party:				\$0.00
C. Non-EZ/EC Grant Funds:				\$14,000,000.00
Participating Entity (Non EZ/EC Grant Funds)	Private		Cash	In-Kind
1. City of Knoxville	No		\$14,000,000.00	\$0.00
Total			\$14,000,000.00	\$0.00

III. Uses of Program Funds

Lead Implementing Entity	Amount
A. Public Building Authority	\$14,000,000.00
Total	\$14,000,000.00

IV. Status of Projected Milestones

Milestones	Projected		% Complete as of	
	Start	End	07/01/2009	06/30/2010
A. Restoration work on historic commercial building	08/01/1998	06/30/2000	100	100
B. City of Knoxville and Knoxville Utilities Boards submit commitment letters for Knoxville's EZ application pledging to restore the historic Miller's Building as part of the revitalization of Downtown Knoxville	10/01/1998	10/06/1998	100	100
C. Knoxville Utilities Board moves into building	03/01/2000	04/30/2000	100	100
D. Knoxville Utilities Board acquires building from City of Knoxville	06/30/2000	06/30/2000	100	100

V. Progress Towards Projected Outputs

Outputs	Projected	To Date
A. Streetscape Improvement Programs		
B. Transportation Programs		
C. Parks/Playgrounds		
D. New/Rehabilitated Facilities		
1. Number of facilities rehabilitated	1	1
E. Other infrastructure activities and programs		

Plan G4.C3.P3 Market Square Redevelopment Plan

Plan Source: 2010 Annual Report
Goal 4: Sustainable Community Development
Category 3: Infrastructure
Plan 3: Market Square Redevelopment Plan

I. Baseline

Program/Project
Description: To preserve historic core area of Knoxville's downtown
Baseline: A four-square-block area with 66 parcels, many of which are vacant, in poor condition, and unavailable due to multiple ownership/title issues
Proposed Outcome: A revitalized Market Square, restored to meaningful active use
HHS EZ Funds(Round I): \$0.00
HUD EZ Funds(Round II): \$0.00
Amount of HUD Round II EZ grant under contract/agreement with third party: \$0.00
Non-EZ/EC Grant Funds: \$25,000,000.00
Total Budget: \$25,000,000.00
Plan Status: Complete
Review Status: Approved

II. Sources of Program Funds

A. HHS EZ Funds (Round I):	\$0.00
B. HUD EZ Funds (Round II):	\$0.00

Amount of HUD Round II EZ grant under contract/agreement with third party:			\$0.00
C. Non-EZ/EC Grant Funds:			\$25,000,000.00
Participating Entity (Non EZ/EC Grant Funds)	Private	Cash	In-Kind
1. City of Knoxville	No	\$22,800,000.00	\$0.00
2. HUD - CDBG funds through City of Knoxville	No	\$100,000.00	\$0.00
3. Knox Area Chamber Partnership	No	\$2,100,000.00	\$0.00
Total		\$25,000,000.00	\$0.00

III. Uses of Program Funds

Lead Implementing Entity	Amount
A. Knox Area Chamber Partnership	\$2,100,000.00
B. Knoxville's Community Development Corporation (KCDC)	\$22,900,000.00
Total	\$25,000,000.00

IV. Status of Projected Milestones

Milestones	Projected		% Complete as of	
	Start	End	07/01/2009	06/30/2010
A. EZ governance board approved submission of application which included Market Square project	01/01/1998	10/06/1998	100	100
B. Adoption of redevelopment plan for Market Square	02/10/1998	02/10/1998	100	100
C. City of Knoxville submits commitment letter for EZ application, describing Market Square effort	10/06/1998	10/06/1998	100	100
D. Acquisition of one property (Lerner's Building) on Market Square	01/01/2000	08/04/2000	100	100
E. Disposition of property, including rehabilitation as needed and return of the property to commercial or mixed use	08/04/2000	12/31/2003	100	100
F. Adoption of updated redevelopment plan for Market Square	09/01/2001	09/30/2001	100	100
G. Selection of a coordinating developer to work with existing property owners on plan implementation	10/01/2001	06/30/2002	100	100
H. Construction of Phase I of the redevelopment project	10/01/2002	03/31/2004	100	100
I. Design documents developed and Phase II bid process initiated	10/01/2003	06/20/2004	100	100
J. Knox Area Chamber Partnership moves to new Market Square location	08/01/2004	08/31/2004	100	100
K. Construction of Phase II garage	09/01/2004	10/01/2005	100	100
L. Construction of 2,000 seat movie theater	10/01/2005	08/31/2007	25	90
M. City Industrial Development Board issues \$4.5 million EZ tax exempt bond for theater	11/07/2006	11/10/2006	0	0

V. Progress Towards Projected Outputs

Outputs	Projected	To Date
A. Streetscape Improvement Programs		
B. Transportation Programs		
C. Parks/Playgrounds		
D. New/Rehabilitated Facilities		
1. Number of facilities rehabilitated	66	27
E. Other infrastructure activities and programs		

Plan G4.C3.P4 Chilhowee Park/Knoxville Zoo Improvements

Plan Source: 2010 Annual Report

Goal 4: Sustainable Community Development

Category 3: Infrastructure

Plan 4: Chilhowee Park/Knoxville Zoo Improvements

I. Baseline

Program/Project

Description: Provide location for large public events, improve recreational facilities within the Zone

Baseline: Large park, in very visible Zone location, in poor condition, in need of infrastructure improvements; resident concerns about need to increase accessibility, usability, and safety of site

Proposed Outcome: Major upgrades to park infrastructure that make the park a more attractive destination development, improve the visual image of the area, and provide safe, usable, accessible recreation opportunities for Zone residents

HHS EZ Funds(Round I): \$0.00
 HUD EZ Funds(Round II): \$0.00
 Amount of HUD Round II EZ grant under contract/agreement with third party: \$0.00
 Non-EZ/EC Grant Funds: \$22,155,000.00
 Total Budget: \$22,155,000.00
 Plan Status: Complete
 Review Status: Approved

II. Sources of Program Funds

A. HHS EZ Funds (Round I):				\$0.00
B. HUD EZ Funds (Round II):				\$0.00
Amount of HUD Round II EZ grant under contract/agreement with third party:				\$0.00
C. Non-EZ/EC Grant Funds:				\$22,155,000.00
Participating Entity (Non EZ/EC Grant Funds)	Private	Cash	In-Kind	
1. City of Knoxville	No	\$15,155,000.00	\$0.00	
2. Private Contributions	No	\$6,000,000.00	\$0.00	
3. State of Tennessee	No	\$1,000,000.00	\$0.00	
Total		\$22,155,000.00	\$0.00	

III. Uses of Program Funds

Lead Implementing Entity	Amount
A. City of Knoxville	\$4,155,000.00
B. Knoxville Zoo	\$18,000,000.00
Total	\$22,155,000.00

IV. Status of Projected Milestones

Milestones	Projected		% Complete as of	
	Start	End	07/01/2009	06/30/2010
A. Complete Phase I of Chilhowee Park Improvement	07/01/1998	04/01/2000	100	100
B. City of Knoxville and Knoxville Zoo submit commitment letters for EZ application, pledging to make upgrades to the Chilhowee Park/Knoxville Zoo complex as part of local efforts to revitalize the central city/EZ area	09/25/1998	10/06/1998	100	100
C. Upgrade Zoo infrastructure	11/01/1998	05/01/2000	100	100
D. New Zoo entrance open	11/01/1998	05/01/2000	100	100
E. Black Bear exhibit constructed and open	11/01/1998	09/28/2000	100	100
F. Elephant/African Plains exhibit constructed and open	02/06/2001	04/01/2002	100	100
G. Kid's Cove (children's zoo) designed, constructed, and open	04/01/2003	04/02/2005	75	100

V. Progress Towards Projected Outputs

Outputs	Projected	To Date
A. Streetscape Improvement Programs		
B. Transportation Programs		
C. Parks/Playgrounds		
1. Number of parks/playgrounds built/rehabilitated	1	2
D. New/Rehabilitated Facilities		
E. Other infrastructure activities and programs		

Plan G4.C3.P5 James White Parkway/South Knoxville Connector

Plan Source: 2010 Annual Report
 Goal 4: Sustainable Community Development

Category 3: Infrastructure
Plan 5: James White Parkway/South Knoxville Connector

I. Baseline

Program/Project: Improved access within the Zone, especially from South Knoxville to downtown and
 Description: Interstate-40
 Baseline: No direct access from South Knoxville's neighborhoods to downtown and Interstate-40
 Proposed Outcome: Redesigned and expanded roadways that provide high-speed connection from South
 Knoxville to downtown and Interstate-40
 HHS EZ Funds(Round I): \$0.00
 HUD EZ Funds(Round II): \$0.00
 Amount of HUD Round II EZ grant under contract/agreement with third party: \$0.00
 Non-EZ/EC Grant Funds: \$44,500,000.00
 Total Budget: \$44,500,000.00
 Plan Status: Complete
 Review Status: Approved

II. Sources of Program Funds

A. HHS EZ Funds (Round I):				\$0.00
B. HUD EZ Funds (Round II):				\$0.00
Amount of HUD Round II EZ grant under contract/agreement with third party:				\$0.00
C. Non-EZ/EC Grant Funds:				\$44,500,000.00
Participating Entity (Non EZ/EC Grant Funds)	Private	Cash	In-Kind	
1. City of Knoxville	No	\$1,500,000.00	\$0.00	
2. State of Tennessee	No	\$43,000,000.00	\$0.00	
Total		\$44,500,000.00	\$0.00	

III. Uses of Program Funds

Lead Implementing Entity	Amount
A. City of Knoxville	\$1,500,000.00
B. State of Tennessee	\$43,000,000.00
Total	\$44,500,000.00

IV. Status of Projected Milestones

Milestones	Projected		% Complete as of	
	Start	End	07/01/2009	06/30/2010
A. Complete design planning and right of way acquisition	01/01/1996	12/31/1997	100	100
B. Construction of new roadway	12/01/1997	12/01/1999	100	100
C. City of Knoxville and Metropolitan Planning Organization (MPO) submit commitment letters for EZ application that include completion of the South Knoxville Connector as part of effort to improve access to and within Zone	10/05/1998	10/06/1998	100	100

V. Progress Towards Projected Outputs

Outputs	Projected	To Date
A. Streetscape Improvement Programs		
B. Transportation Programs		
C. Parks/Playgrounds		
D. New/Rehabilitated Facilities		
E. Other infrastructure activities and programs		
1. Number of other infrastructure activities programs	1	1

Plan G4.C3.P6 Middlebrook Pike Improvements

Plan Source: 2010 Annual Report
Goal 4: Sustainable Community Development
Category 3: Infrastructure
Plan 6: Middlebrook Pike Improvements

I. Baseline

Program/Project Description: Improved access to Center City Business Neighborhood and surrounding residential areas
 Baseline: Roadway too narrow for existing traffic volume and in poor condition
 Proposed Outcome: Four lane roadway with median, which improves traffic flow and appearance of area
 HHS EZ Funds(Round I): \$0.00
 HUD EZ Funds(Round II): \$0.00
 Amount of HUD Round II EZ grant under contract/agreement with third party: \$0.00
 Non-EZ/EC Grant Funds: \$6,101,264.00
 Total Budget: \$6,101,264.00
 Plan Status: Complete
 Review Status: Approved

II. Sources of Program Funds

A. HHS EZ Funds (Round I):				\$0.00
B. HUD EZ Funds (Round II):				\$0.00
Amount of HUD Round II EZ grant under contract/agreement with third party:				
				\$0.00
C. Non-EZ/EC Grant Funds:				\$6,101,264.00
Participating Entity (Non EZ/EC Grant Funds)	Private		Cash	In-Kind
1. City of Knoxville	No		\$1,600,000.00	\$0.00
2. Federal gas taxes prioritized for use by City	No		\$4,501,264.00	\$0.00
Total			\$6,101,264.00	\$0.00

III. Uses of Program Funds

Lead Implementing Entity	Amount
A. City of Knoxville	\$1,600,000.00
B. State of Tennessee	\$4,501,264.00
Total	\$6,101,264.00

IV. Status of Projected Milestones

Milestones	Projected		% Complete as of	
	Start	End	07/01/2009	06/30/2010
A. Design work and right-of-way acquisition	01/01/1996	12/31/1996	100	100
B. Construction of roadway	12/31/1996	11/30/2000	100	100
C. City of Knoxville and Metropolitan Planning Organization submit EZ commitment letters that include completion of Middlebrook Pike improvements as part of efforts to improve access/traffic flow in Mechanicsville/HOPE VI and Center City Business Neighborhood	10/05/1998	10/06/1998	100	100

V. Progress Towards Projected Outputs

Outputs	Projected	To Date
A. Streetscape Improvement Programs		
B. Transportation Programs		
C. Parks/Playgrounds		
D. New/Rehabilitated Facilities		
E. Other infrastructure activities and programs		
1. Number of other infrastructure activities programs	1	1

Plan G4.C3.P7 Shea Street/21st Street Improvements

Plan Source: 2010 Annual Report
Goal 4: Sustainable Community Development
Category 3: Infrastructure
Plan 7: Shea Street/21st Street Improvements

I. Baseline

Program/Project Description: Improve interstate access to Center City Business Neighborhood and Mechanicsville/Beaumont neighborhoods

Baseline: Poor interstate access to Center City Business Neighborhood and Mechanicsville/Beaumont neighborhoods
Proposed Outcome: Widened and realigned roadways with improved access to interstate as well as approach to Knoxville College
HHS EZ Funds(Round I): \$0.00
HUD EZ Funds(Round II): \$0.00
Amount of HUD Round II EZ grant under contract/agreement with third party: \$0.00
Non-EZ/EC Grant Funds: \$1,470,000.00
Total Budget: \$1,470,000.00
Plan Status: Complete
Review Status: Approved

II. Sources of Program Funds

A. HHS EZ Funds (Round I):				\$0.00
B. HUD EZ Funds (Round II):				\$0.00
Amount of HUD Round II EZ grant under contract/agreement with third party:				\$0.00
C. Non-EZ/EC Grant Funds:				\$1,470,000.00
Participating Entity (Non EZ/EC Grant Funds)	Private		Cash	In-Kind
1. City of Knoxville	No		\$1,470,000.00	\$0.00
Total			\$1,470,000.00	\$0.00

III. Uses of Program Funds

Lead Implementing Entity	Amount
A. City of Knoxville	\$1,470,000.00
Total	\$1,470,000.00

IV. Status of Projected Milestones

Milestones	Projected		% Complete as of	
	Start	End	07/01/2009	06/30/2010
A. Right-of-way acquisition and design work	07/01/1995	09/30/1998	100	100
B. Construction	10/01/1998	06/30/2001	100	100
C. City of Knoxville submits EZ commitment letter including completion of Shea Street improvements to improve access/traffic flow to Knoxville College/Mechanicsville/HOPE VI/Center City area	10/06/1998	10/06/1998	100	100

V. Progress Towards Projected Outputs

Outputs	Projected	To Date
A. Streetscape Improvement Programs		
B. Transportation Programs		
C. Parks/Playgrounds		
D. New/Rehabilitated Facilities		
E. Other infrastructure activities and programs		
1. Number of other infrastructure activities programs	1	1

Plan G4.C3.P8 Caswell Park Master Plan Redevelopment

Plan Source: 2010 Annual Report
Goal 4: Sustainable Community Development
Category 3: Infrastructure
Plan 8: Caswell Park Master Plan Redevelopment

I. Baseline

Program/Project: Make necessary improvements to aging recreational facilities, both active (football, baseball and softball) and passive (green space, playgrounds, picnic areas and walking trails.)
Description:
Baseline: Deteriorated 50+ year old baseball and football stadiums; Quonset hut erected in the 1950's used for a dance studio; obsolete 3 field softball complex; inadequate restrooms and concessions; deteriorated parking lots; abandoned maintenance facility.
Proposed Outcome: Construction of new softball complex; New greenway trail connecting area to existing

greenways; Passive park for neighborhood and adjacent senior center; Preservation of the old minor league baseball field for adult and older youth play.

HHS EZ Funds(Round I): \$0.00
 HUD EZ Funds(Round II): \$0.00
 Amount of HUD Round II EZ grant under contract/agreement with third party: \$0.00
 Non-EZ/EC Grant Funds: \$14,625,000.00
 Total Budget: \$14,625,000.00
 Plan Status: Complete
 Review Status: Approved

II. Sources of Program Funds

A. HHS EZ Funds (Round I):			\$0.00
B. HUD EZ Funds (Round II):			\$0.00
Amount of HUD Round II EZ grant under contract/agreement with third party:			\$0.00
C. Non-EZ/EC Grant Funds:			\$14,625,000.00
Participating Entity (Non EZ/EC Grant Funds)	Private	Cash	In-Kind
1. City of Knoxville	No	\$6,025,000.00	\$0.00
2. Department of Transportation - TEA-21 Grant	No	\$300,000.00	\$0.00
3. Knox County	No	\$500,000.00	\$0.00
4. Knoxville Utilities Board	No	\$500,000.00	\$0.00
5. Knoxville-Knox County Community Action Committee (CAC)	No	\$650,000.00	\$0.00
6. Private Contributions	No	\$150,000.00	\$0.00
7. Urban Park and Recreation Recovery Grant	No	\$500,000.00	\$0.00
8. YMCA	No	\$6,000,000.00	\$0.00
Total		\$14,625,000.00	\$0.00

III. Uses of Program Funds

Lead Implementing Entity

	Amount
A. City of Knoxville	\$7,975,000.00
B. John T O'Connor Senior Center	\$650,000.00
C. YMCA	\$6,000,000.00
Total	\$14,625,000.00

IV. Status of Projected Milestones

Milestones	Projected		% Complete as of	
	Start	End	07/01/2009	06/30/2010
A. Caswell Park reuse included in EZ commitment letter from the City of Knoxville	10/06/1998	10/06/1998	100	100
B. Acquire land needed to implement plan	04/01/2000	06/30/2000	100	100
C. Complete architectural drawings related to proposed plan	09/01/2000	12/31/2000	100	100
D. Construct softball complex to attract tournaments and other positive recreational activity to the area	09/01/2000	05/01/2002	100	100
E. Demolish obsolete facilities at the site	10/31/2000	12/31/2001	100	100
F. Develop passive park and greenway space	07/01/2002	06/30/2005	100	100
G. Construct YMCA facility adjacent to the Caswell Park	10/01/2002	12/31/2003	100	100
H. Expand O'Connor Senior Center adjacent to the Caswell Park	12/01/2002	12/31/2004	100	100
I. Demolish old Bill Meyers Stadium; replace with new recreation baseball field	02/01/2003	12/31/2004	100	100
J. Construct phase one of Ashley Nicole Dream Playground (equipment, panels, surfacing)	03/15/2005	06/28/2005	100	100
K. Ribbon cutting for Ashley Nicole Dream Playground	06/29/2005	06/29/2005	100	100
L. Fundraising for later phases of Ashley Nicole Dream Playground	07/01/2005	06/30/2007	50	50
M. Install accessible swings at Ashley Nicole Dream Playground	03/01/2006	07/31/2006	75	100

V. Progress Towards Projected Outputs

	Projected	To Date
A. Streetscape Improvement Programs		

B. Transportation Programs		
C. Parks/Playgrounds		
1. Number of parks/playgrounds built/rehabilitated	3	3
D. New/Rehabilitated Facilities		
1. Number of new facilities constructed	2	2
E. Other infrastructure activities and programs		

Plan G4.C6.P1 Project GRAD - Summer Institute

Plan Source: 2010 Annual Report
Goal 4: Sustainable Community Development
Category 6: Education
Plan 1: Project GRAD - Summer Institute

I. Baseline

Program/Project Description: Provide paid summer college experience for incoming EZ junior and senior high school students to develop life skills and to prepare them for post secondary education opportunities. Project is funded for 5-year term.

Baseline: Summer programs for youth education and development very limited, particularly those based on college campus.

Proposed Outcome: Implementation of GRAD (Graduation Really Achieves Dreams) Summer Institute. Graduates from EZ high schools will earn scholarships for post secondary college and job training, with expected post secondary education enrollment of 28%, up from 21%.

HHS EZ Funds(Round I): \$0.00
 HUD EZ Funds(Round II): \$534,919.00
 Amount of HUD Round II EZ grant under contract/agreement with third party: \$534,919.00
 Non-EZ/EC Grant Funds: \$5,232,788.00
 Total Budget: \$5,767,707.00
 Plan Status: Complete
 Review Status: Approved

II. Sources of Program Funds

A. HHS EZ Funds (Round I):	\$0.00
B. HUD EZ Funds (Round II):	\$534,919.00
Amount of HUD Round II EZ grant under contract/agreement with third party:	\$534,919.00
C. Non-EZ/EC Grant Funds:	\$5,232,788.00

Participating Entity (Non EZ/EC Grant Funds)	Private	Cash	In-Kind
1. Alcoa	No	\$9,500.00	\$0.00
2. Cornerstone Foundation	No	\$60,000.00	\$0.00
3. CTI Molecular Imaging	Yes	\$250,000.00	\$0.00
4. Ford Foundation	No	\$150,000.00	\$0.00
5. Frist Foundation	No	\$1,000.00	\$0.00
6. Home Federal Bank	Yes	\$250,000.00	\$0.00
7. Knox County Schools	No	\$25,700.00	\$105,000.00
8. Levi - grant	No	\$2,500.00	\$0.00
9. Monday Foundation	No	\$1,000.00	\$0.00
10. Pellissippi State Technical Community College	No	\$0.00	\$435,000.00
11. Private Contributions	No	\$1,156,134.00	\$0.00
12. Project GRAD USA	No	\$859,454.00	\$0.00
13. Qualified Zone Academy Bonds	No	\$1,400,000.00	\$0.00
14. Talbot - grant	No	\$2,500.00	\$0.00
15. University of Tennessee	No	\$0.00	\$525,000.00
Total		\$4,167,788.00	\$1,065,000.00

III. Uses of Program Funds

Lead Implementing Entity	Amount
A. Project GRAD Knoxville, Inc.	\$5,767,707.00
Total	\$5,767,707.00

IV. Status of Projected Milestones

Milestones	Projected		% Complete as of	
	Start	End	07/01/2009	06/30/2010
A. GRAD provides non-scholarship students with career and job training guidance	06/01/2003	07/31/2005	100	100
B. GRAD provides training to after school providers in Consistency Management & Cooperative Discipline	06/01/2003	07/31/2005	100	100
C. PNI and City Council approves contractual agreements with Project GRAD	06/05/2003	07/31/2009	60	100
D. GRAD gives EZ students a college level experience	06/15/2003	08/31/2009	50	100
E. PNI and City monitors and evaluates project performance	02/01/2004	08/31/2009	75	100
F. GRAD provides \$1000 annual scholarships to participating students.	05/21/2005	07/31/2009	75	100
G. Tracking and mentoring program is instituted for college students	08/01/2005	08/31/2009	75	100

V. Progress Towards Projected Outputs

Outputs	Projected	To Date
A. Pre-school/Head Start programs		
B. K-12 School Programs		
1. Number of K-12 school programs	1	1
2. Number of EZ/EC children served	625	1,033
3. Number of non-EZ/EC children served	550	2,867
C. Vocational Education/GED Programs		
D. Post-Secondary Assistance Programs		
E. Other Educational Programs		

Plan G4.C6.P2 Youth Academy of Finance

Plan Source: 2010 Annual Report

Goal 4: Sustainable Community Development

Category 6: Education

Plan 2: Youth Academy of Finance

I. Baseline

Program/Project Description: School based bank for Austin East High School students. Includes finance curriculum, local bank involvement, and student tellers, to help youth learn about fiscal responsibility and prepare for careers in finance.

Baseline: Limited financial education and banking opportunities for Empowerment Zone youth.

Proposed Outcome: Introduce youth to different aspects of fiscal responsibility and the skills required for possible future careers in business or finance.

HHS EZ Funds(Round I): \$0.00

HUD EZ Funds(Round II): \$98,124.00

Amount of HUD Round II EZ grant under contract/agreement with third party: \$98,124.00

Non-EZ/EC Grant Funds: \$663,957.74

Total Budget: \$762,081.74

Plan Status: Complete

Review Status: Approved

II. Sources of Program Funds

A. HHS EZ Funds (Round I):	\$0.00
B. HUD EZ Funds (Round II):	\$98,124.00
Amount of HUD Round II EZ grant under contract/agreement with third party:	\$98,124.00
C. Non-EZ/EC Grant Funds:	\$663,957.74

Participating Entity (Non EZ/EC Grant Funds)

	Private	Cash	In-Kind
1. AmSouth Bank	Yes	\$1,000.00	\$0.00
2. AT&T Junior Achievement	Yes	\$400.00	\$0.00
3. CitiFinancial	Yes	\$2,900.00	\$0.00
4. Cornerstone Foundation	No	\$0.00	\$250,000.00
5. First Tennessee Bank	Yes	\$1,000.00	\$0.00

6. Knox County	No	\$250.00	\$0.00
7. Knox County Schools	No	\$0.00	\$393,407.74
8. Knoxville Utilities Board	No	\$5,000.00	\$0.00
9. ORNL Federal Credit Union	Yes	\$0.00	\$9,850.00
10. SunTrust Bank	Yes	\$150.00	\$0.00
Total		\$10,700.00	\$653,257.74

III. Uses of Program Funds

Lead Implementing Entity

A. Knox County School District

Total

Amount
\$762,081.74
\$762,081.74

IV. Status of Projected Milestones

Milestones	Projected		% Complete as of	
	Start	End	07/01/2009	06/30/2010
A. PNI and City approve contract agreement with Knox County Schools for Academy of Finance	08/01/2004	12/31/2009	100	100
B. Program parameters, curriculum and advisory board established	10/01/2004	10/21/2005	100	100
C. Maintains standings with Natl. Academy Foundations	08/01/2005	12/31/2009	100	100
D. Execute M.O.A. with Oak Ridge National Lab Fed. Credit Union for school credit union	09/27/2005	09/27/2005	100	100
E. Renovate space and install security features for in-school credit union	11/01/2005	01/15/2006	100	100
F. Conduct fundraising to ensure program viability after end of EZ funding	12/01/2005	08/31/2009	25	100
G. Train students and operate in-school bank	01/01/2006	12/31/2009	75	100
H. Perform outreach, coordinate and implement student internship program	07/01/2006	08/31/2009	50	100
I. PNI extends contract agreement with Knox County Schools through 12/31/2009	10/01/2009	12/31/2009	100	100

V. Progress Towards Projected Outputs

Outputs	Projected	To Date
A. Pre-school/Head Start programs		
B. K-12 School Programs		
1. Number of K-12 school programs	1	1
2. Number of EZ/EC children served	269	145
C. Vocational Education/GED Programs		
D. Post-Secondary Assistance Programs		
E. Other Educational Programs		

Plan G4.C8.P1 Waterfront development, including public space, retail, restaurant, and visitor center

Plan Source: 2010 Annual Report

Goal 4: Sustainable Community Development

Category 8: Other Programs/Projects

Plan 1: Waterfront development, including public space, retail, restaurant, and visitor center

I. Baseline

Program/Project

Description:

Lack of development, destination at riverfront

Baseline:

Undeveloped riverfront, with no pedestrian access, limited public use, and visually unappealing

Proposed Outcome:

Public space and destination developments, including parks, pavilion and plaza, pedestrian bridge, boardwalks, marina, restaurant/retail facilities, and a visitor center constructed on waterfront to provide amenity for residents and attraction for visitors

HHS EZ Funds(Round I): \$0.00

HUD EZ Funds(Round II): \$0.00

Amount of HUD Round II EZ grant under contract/agreement with third party: \$0.00
 Non-EZ/EC Grant Funds: \$22,693,300.00
 Total Budget: \$22,693,300.00
 Plan Status: Complete
 Review Status: Approved

II. Sources of Program Funds

A. HHS EZ Funds (Round I):				\$0.00
B. HUD EZ Funds (Round II):				\$0.00
Amount of HUD Round II EZ grant under contract/agreement with third party:				\$0.00
C. Non-EZ/EC Grant Funds:				\$22,693,300.00
Participating Entity (Non EZ/EC Grant Funds)	Private	Cash	In-Kind	
1. City of Knoxville	No	\$9,800,000.00	\$0.00	
2. EDA	No	\$2,393,300.00	\$0.00	
3. Regas Brothers	Yes	\$6,000,000.00	\$0.00	
4. State of Tennessee	No	\$4,500,000.00	\$0.00	
Total		\$22,693,300.00	\$0.00	

III. Uses of Program Funds

Lead Implementing Entity	Amount
A. KCDC	\$16,693,300.00
B. Regas Brothers Riverside Tavern	\$6,000,000.00
Total	\$22,693,300.00

IV. Status of Projected Milestones

Milestones	Projected		% Complete as of	
	Start	End	07/01/2009	06/30/2010
A. Complete construction of Volunteer Landing, a public facility including a boardwalk, central pavilion and plaza, a pedestrian access bridge, and two public parks; funded by State of TN and City of Knoxville	01/01/1995	09/30/1997	100	100
B. Complete construction of Gateway Regional Visitors Center to attract visitors to the central city and surrounding area; operated as partnership with National Park Service; funded by EDA, State, and City	05/01/1997	04/30/1999	100	100
C. Complete construction of Riverside Tavern and waterfront retail/commercial building; all privately funded	08/01/1997	05/31/1999	100	100
D. City of Knoxville EZ commitment letter including completion of waterfront development as part of City's efforts to revitalize central city/EZ area	10/06/1998	10/06/1998	100	100
E. Complete construction of marina development	11/01/1998	05/31/2000	100	100
F. Complete construction of boathouse, which provides a boathouse for UT women's rowing and on upper floors a restaurant	11/01/1999	10/31/2000	100	100

V. Progress Towards Projected Outputs

Outputs	Projected	To Date
A. Other Human Service Programs		
B. Other unique output measurement:		
1. Number of new facilities constructed	4	4

Plan G4.C8.P2 Women's Basketball Hall of Fame celebrating the history of the sport

Plan Source: 2010 Annual Report
Goal 4: Sustainable Community Development
Category 8: Other Programs/Projects
Plan 2: Women's Basketball Hall of Fame celebrating the history of the sport

I. Baseline

Program/Project Description: To create a destination development on Knoxville's waterfront and to celebrate Knoxville's tradition of support for women's basketball

Baseline: Underutilized public space; lack of visitors to central city

Proposed Outcome: Construction of new Hall of Fame facility to attract visitors, promote community pride, and provide a visual landmark in central city

HHS EZ Funds(Round I): \$0.00
 HUD EZ Funds(Round II): \$0.00
 Amount of HUD Round II EZ grant under contract/agreement with third party: \$0.00
 Non-EZ/EC Grant Funds: \$8,750,000.00
 Total Budget: \$8,750,000.00
 Plan Status: Complete
 Review Status: Approved

II. Sources of Program Funds

A. HHS EZ Funds (Round I):				\$0.00
B. HUD EZ Funds (Round II):				\$0.00
Amount of HUD Round II EZ grant under contract/agreement with third party:				\$0.00
C. Non-EZ/EC Grant Funds:				\$8,750,000.00
Participating Entity (Non EZ/EC Grant Funds)	Private		Cash	In-Kind
1. City of Knoxville	No		\$450,000.00	\$0.00
2. Knox County	No		\$8,300,000.00	\$0.00
Total			\$8,750,000.00	\$0.00

III. Uses of Program Funds

Lead Implementing Entity	Amount
A. Knoxville Sports Corp	\$8,750,000.00
Total	\$8,750,000.00

IV. Status of Projected Milestones

Milestones	Projected		% Complete as of	
	Start	End	07/01/2009	06/30/2010
A. Construction of Women's Basketball Hall of Fame (across the street from Gateway Regional Visitors Ctr/Waterfront; the facility will serve as a destination development to attract visitors to central city and provide architectural landmark for area)	01/01/1998	06/30/1999	100	100
B. Women's Basketball Hall of Fame identified in EZ application and included in commitment letters from City of Knoxville and Knox County	10/05/1998	10/06/1998	100	100
C. Women's Basketball Hall of Fame opens to visitors	06/05/1999	06/05/1999	100	100

V. Progress Towards Projected Outputs

Outputs	Projected	To Date
A. Other Human Service Programs		
B. Other unique output measurement:		
1. Number of new facilities constructed	1	1

Plan G4.C8.P3 Old City Courtyard

Plan Source: 2010 Annual Report
Goal 4: Sustainable Community Development
Category 8: Other Programs/Projects
Plan 3: Old City Courtyard

I. Baseline

Program/Project Description: To develop a safe, off-street entertainment event venue

Baseline: Lack of locations for events and festivals; deteriorated parking area in Old City section of downtown

Proposed Outcome: A new venue for events and festivals that cleans/fixes up the deteriorated parking area and provides a safe, attractive location to appeal to residents and visitors and

encourages support for businesses in the Old City section of the EZ
HHS EZ Funds(Round I): \$0.00
HUD EZ Funds(Round II): \$0.00
Amount of HUD Round II EZ grant under contract/agreement with third party: \$0.00
Non-EZ/EC Grant Funds: \$75,000.00
Total Budget: \$75,000.00
Plan Status: Complete
Review Status: Approved

II. Sources of Program Funds

A.	HHS EZ Funds (Round I):			\$0.00
B.	HUD EZ Funds (Round II):			\$0.00
	Amount of HUD Round II EZ grant under contract/agreement with third party:			\$0.00
C.	Non-EZ/EC Grant Funds:			\$75,000.00
	Participating Entity (Non EZ/EC Grant Funds)	Private	Cash	In-Kind
1.	City of Knoxville	No	\$35,000.00	\$0.00
2.	Old City Events, Inc	Yes	\$40,000.00	\$0.00
	Total		\$75,000.00	\$0.00

III. Uses of Program Funds

	Lead Implementing Entity	Amount
A.	Old City Events, Inc.	\$75,000.00
	Total	\$75,000.00

IV. Status of Projected Milestones

Milestones	Projected		% Complete as of	
	Start	End	07/01/2009	06/30/2010
A. Planning and construction of courtyard	05/01/1999	05/31/2000	100	100
B. Completion of large-scale outdoor mural depicting local music history, including representation of local music venues and musicians with ties to the Knoxville area	05/01/1999	06/30/2000	100	100
C. City staff (including those involved in the EZ) involved in the planning of the Courtyard project	05/01/1999	06/30/2000	100	100

V. Progress Towards Projected Outputs

Outputs	Projected	To Date
A. Other unique output measurement:		
1. Number of new facilities constructed	1	1

Knoxville Empowerment Zone Project Budgets

Projects	EZ Fund Allocation	Other Funds			Project Total
		Program Income	Cash	In-Kind	
Community Based Partnerships					
Governance	0.00	0.00	0.00	2,500.00	2,500.00
Administration	2,644,689.24	232,304.43	449,673.00	100,000.00	1,426,667.67
ZAC Organizing	1,162,119.57	534,860.36	2,500.00	0.00	1,699,479.93
Administration Program Income	0.00	201,742.96	0.00	0.00	201,742.96
Subtotal	3,806,808.81	968,907.75	452,173.00	102,500.00	5,330,389.56
Economic Opportunity					
Career Center	2,850,338.79	0.00	1,669,242.74	669,122.08	5,218,703.61
Beardsley Urban Farm S.E.E.D	31,957.00	42,623.00	11,994.00	6,563.00	93,137.00
KAUL Workforce Technology	320,223.92	0.00	0.00	460,432.00	780,655.92
CAC Workforce Connections	128,320.00	0.00	38,152.40	0.00	166,472.40
Brownfields Redevelopment	1,959,853.68	305,477.82	70,989,500.00	0.00	73,254,831.50
Digital Crossing	67,397.00	0.00	1,500,000.00	1,000,000.00	2,567,397.00
Inner Net	25,115.00	38,517.94	0.00	17,602.21	81,235.15
Stephens Square Property Acquisition	369,973.44	0.00	300,000.00	35,000.00	704,973.44
Cultural Heritage Tourism	250,100.49	0.00	7,000.00	90,000.00	347,100.49
Inner City Ventures	104,412.33	0.00	675,500.00	0.00	779,912.33
CCBN Mechanicsville Food	1,400,216.00	0.00	11,230,620.00	0.00	12,630,836.00
City Five Points Retail & Grocery	1,750,000.00	0.00	4,157,744.00	250,000.00	6,157,744.00
Commercial Façade Program	2,395,854.38	0.00	12,875,306.10	0.00	15,271,160.48
Lonsdale Commercial Redevelopment	1,186,382.00	0.00	183,821.00	0.00	1,370,103.00
Vestal Commercial Redevelopment	890,184.00	0.00	0.00	0.00	890,184.00
Business Expansion Loan Program	661,072.00	0.00	481,242.66	0.00	1,142,314.66
BELP Program Income	0.00	2,742.13	0.00	0.00	2,742.13
Empowerment Bank Investment Shop	3,454,514.44	0.00	4,329,349.00	340,723.68	8,124,487.12
Stephens Square Business Expansion	199,999.00	0.00	0.00	0.00	199,999.00
EBIS Program income	0.00	1,599,188.49	0.00	0.00	1,599,188.49
Small Business Loan Loss Reserve	252,680.00	0.00	0.00	0.00	252,680.00
Tax Incentive outreach	0.00	0.00	2,500.00	0.00	2,500.00
Knox Convention Ctr. Construction	0.00	0.00	160,000,000.00	0.00	160,000,000.00
Subtotal	18,298,593.47	1,988,549.38	268,451,871.90	2,899,442.97	291,638,457.72
Sustainable Community Development					
Blighted Properties Redevelopment	1,438,707.00	0.00	1,186,108.70	20,000.00	2,644,815.70
BPRP Program Income	0.00	1,056,192.26	81,720.00	0.00	1,137,912.26
Home Repair	1,438,148.00	0.00	1,455,474.83	0.00	2,893,622.83
Home Repair Program income	0.00	9,938.46	0.00	0.00	9,938.46
Project GRAD Summer Institute	534,919.00	0.00	4,167,788.00	1,065,000.00	5,767,707.00
Youth Academy of Finance	98,124.00	0.00	10,700.00	653,257.74	762,081.74
Vestal Bicentennial Neighborhood	0.00	0.00	5,633,435.00	0.00	5,633,435.00
KCDC Mechanicsville HOPE VI	0.00	0.00	46,451,125.00	0.00	46,451,125.00
Preservation Based Housing Rehab	0.00	0.00	456,500.00	0.00	456,500.00
City of Knoxville Housing Rehab	0.00	0.00	18,002,893.00	0.00	18,002,893.00
New Horizon Homes	0.00	0.00	6,981,005.00	0.00	6,981,005.00
Vestal Public Improvements	0.00	0.00	1,668,050.00	0.00	1,668,050.00
Miller's Building Restoration	0.00	0.00	14,000,000.00	0.00	14,000,000.00
Market Square Redevelopment	0.00	0.00	25,000,000.00	0.00	25,000,000.00
Chilhowee Park/ Knoxville Zoo	0.00	0.00	22,155,000.00	0.00	22,155,000.00
James White / South Knoxville	0.00	0.00	44,500,000.00	0.00	44,500,000.00
Middlebrook Pike Improvements	0.00	0.00	6,101,264.00	0.00	6,101,264.00
Shea Street/21 st Street Improvements	0.00	0.00	1,470,000.00	0.00	1,470,000.00
Caswell Park Redevelopment	0.00	0.00	14,625,000.00	0.00	14,625,000.00
Waterfront Development	0.00	0.00	22,693,300.00	0.00	22,693,300.00
Women's Hall of Fame	0.00	0.00	8,750,000.00	0.00	8,750,000.00
Old City Courtyard	0.00	0.00	75,000.00	0.00	75,000.00
Subtotal	3,509,898.00	1,066,130.72	245,464,363.53	1,738,257.74	251,788,649.99
Totals	\$25,615,300.28	\$4,023,587.85	\$514,368,408.43	\$4,740,200.71	\$548,747,797.27